

World news Business summary

Britain to appeal over spy secrets

Britain gave notice of appeal against an Australian Supreme Court order to hand over top secret documents to a former MI5 agent's legal advisers who are fighting a legal battle to have his memoirs published. It will be heard today.

The creation of an external review body to oversee Britain's security service would remain impossible as long as the Labour Party breached the political consensus on defence and security issues, Home Secretary Douglas Hurd told the House of Commons.

But Labour spokesman Gerald Kaufman accused Prime Minister Margaret Thatcher and her ministers of "corrupt decision-making".

Pretria crackdown

South African security forces detained 13 young whites and imposed restrictions on 12 others after overnight raids in Cape Town and Johannesburg on the End Conscription Campaign, the organisation said. Page 4

Mandela pelted

Black nationalist leader Winnie Mandela was pelted with rubbish by an angry black crowd outside a Cape Town court. They were apparently upset because she attended the trial of a woman they regard as a common criminal.

French scorn vote

France said it would ignore Tuesday night's UN vote declaring its Pacific territory of New Caledonia subject to decolonisation procedures and said it would not allow UN observers to visit it.

Punjab calls in army

The Punjab government opened the way for deployment of the Indian Army in about half the state, its strongest move in two years to fight Sikh terrorism.

Sikhs to hang

Three Sikhs convicted of killing Prime Minister Indira Gandhi, in 1984 had their appeals rejected and were ordered to hang by High Court judges in New Delhi.

Danes 'bugged'

Denmark has found bugging devices hidden in the ceilings at its Warsaw embassy and will protest to Poland, Danish Foreign Minister Uffe Ellemann-Jensen announced in Copenhagen.

Threat to Paris court

Regis Schleicher, 29, one of three alleged Action Directe terrorists accused of the murder of two policemen, threatened reprisals against the judges and jury in a Paris court. He said: "All those sitting here will expose themselves to the rigours of proletarian justice".

Israelis get life

Three Israelis were jailed for life in Tel Aviv for murdering an Arab taxi driver in revenge for the killing of a Jewish taxi driver.

Mafia trial hitch

The judge conducting one of Sicily's mass trials at Messina has asked to stand down after a series of disputes with defence lawyers, putting the future of the hearing in jeopardy.

Ukrainians sacked

Five railway officials have lost their jobs and one of them was expelled from the Communist Party as a result of a train accident at the small Ukrainian station of Korystovka last month in which an undisclosed number of people were killed.

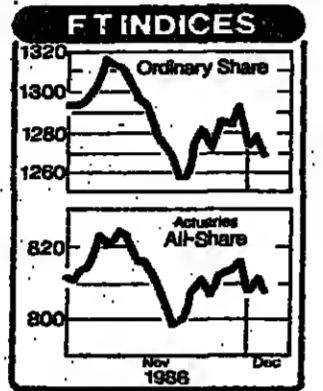
Too fat to adopt

An Australian couple in Sydney said they had been banned from adopting a baby because they are too fat. They added that the government told them they must lose weight first.

Pickens in bid for Diamond Shamrock

T. BOONE PICKENS, Texas oilman and corporate raider, returned to the takeover arena with an all-share offer for Diamond Shamrock, languishing Dallas integrated oil company which recently cut its dividend by more than half. Page 23

LONDON: Initial firmness in sterling and gilts failed to prevent a sharp drop among equities. The FT-SE 100 index closed 10.4 lower at 1,615.1 and the FT Ordinary index lost 9.3 to 1,269.1. Page 44



WALL STREET: The Dow Jones industrial average closed down 8.44 at 1,947.13. Page 44

TOKYO: Bolstered by the overnight record on Wall Street buying enthusiasm strengthened to drive equities higher. The Nikkei average gained 284.09 to 18,456.06. Page 44

GOLD rose \$4.75 to \$382.50 on the London bullion market. It also rose in Zurich to \$393.25 from \$388.00. In New York the Comex February settlement was \$395.8. Page 36

DOLLAR closed in New York at DM 1.9685; SFr 1.8395; FFf 6.6525; and ¥161.975. It was unchanged at DM 1.9725 in London. It fell to SFr 1.8415 (SFr 1.8440) and FFf 6.6575 (FFf 6.6625), but improved to ¥162.25 (¥162.00). On Bank of England figures the dollar's index rose to 110.0 from 109.9. Page 37

STERLING closed in New York at \$1.4335. It fell to \$1.4320 (\$1.4345) in London. It fell also to DM 2.8250 (DM 2.8300); FFf 9.2475 (FFf 9.2700); SFr 2.3590 (SFr 2.3575), but was unchanged at ¥232.25. The pound's exchange rate index rose 0.1 to 67.9. Page 37

PRESIDENT of the World Bank Barber Conable has announced a major shake-up in the bank's top management and hinted at far-reaching economies. Page 5

INDONESIA will resort more to foreign borrowings rather than raise domestic funds to meet its spending commitments and ease the current recession, Central Bank governor Arifin Siregar said.

THE £5.6bn offer for sale of shares in British Gas was oversubscribed but the number of applications seems to have fallen embarrassingly short of expectations. Page 7

ALSTHOM, heavy engineering group controlled by France's nationalised Compagnie Générale d'Electricité, will take over at the beginning of next year the railway equipment business of Jeumont-Schneider, one of the main industrial subsidiaries of the private Schneider group and Alsthom's main rival in the rail sector. Page 21

ROYAL Dutch/Shell, Anglo-Dutch oil group, and Gist-Brocades, Dutch biotechnology company, are considering the establishment of a 50-50 joint venture for making and selling fine chemicals and industrial enzymes. Page 21

LI KA-SHING, Hong Kong property tycoon, and companies under his control are to acquire a 52 per cent shareholding in Husky Oil of Calgary, one of Canada's leading integrated energy producers. Page 21

CREDIT LYONNAIS launched a FFf 1.5bn (\$240m) perpetual floating rate loan on the French domestic market. The move aims to build up the group's capital resources in readiness for privatisation and for the new regime of banking reserve ratios which will be applied in France from January 1. Page 21

Exco seeks fraud probe at bond broking subsidiary

BY DAVID LASCELLES AND CLIVE WOLMAN IN LONDON

EXCO International, the UK's largest money broking group, has called in the police to investigate dealing irregularities in one of its bond broking subsidiaries.

The Exco announcement added fuel to the rumours on the London Stock Exchange of widening inquiries into illicit share dealings arising from the Government investigation into the conduct of Guinness, the brewing and spirits company, during its takeover battle for Distillers in the spring. Bank shares were the main victims of a day of sharp share price fluctuations.

Exco said in a statement that the dealings "involve former employees who appear to have been employed personally from the transaction involved." Exco has pledged to compensate any customers who have lost money, once the full extent of the losses has been established.

Mr Bill Matthews, chief executive, said he could not disclose the sum involved, except that it was small in relation to the size of the Exco group. Exco itself had not benefited from the dealings in any way, he said. Information has been passed on to British and Commonwealth Shipping Company, which is in the process of acquiring Exco.

The irregularities came to light in Exco's local authority bond broking arm, Municipal Brokers Ltd, at the end of October, after a customer had queried a deal. Inquiries by Exco's lawyers uncovered several more irregular deals, apparently involving a number of employees who had left the firm together a few weeks before.

The irregularities include a breach of the code of conduct set by the Sterling Brokers Association which operates under the purview of the Bank of England. The code requires brokers to transact deals for a client at the best price available.

Meanwhile, the share price of Morgan Grenfell, the merchant bank advisers to Guinness during its takeover battle, fell sharply in the morning by 31p to 337p. It later recovered partly to 353p after Morgan strongly denied suggestions that several of its directors had resigned over the Guinness affair. In particular, Mr Roger Seelig, a corporate finance director, denied that he was considering his position because of fears that the share stakes he has taken in Morgan Grenfell client companies would attract adverse publicity.

The Morgan Grenfell share price also suffered from fears that it could be sued by the Argyll Group or by Distillers' former shareholders, if the investigation of the Department of Trade and Industry produced evidence of misconduct. Argyll Group's bid for Distillers was thwarted by the Guinness counter bid. Argyll responded by saying that it has no plans at present to bring a legal action.

Mr Robin Baillie, executive director of Standard Chartered Bank, last night "retrospectively denied" rumours that the bank was being investigated by the Government's Department of Trade and Industry.

The DTI investigation, which began on Monday, has been focusing increasingly on the unusual volume of purchases of Guinness shares in the final weeks of the takeover battle for Distillers in April.

Drexel pulls out of property venture, Page 22

Bonn draws up tougher chemical pollution laws

BY DAVID MARSH IN BONN

THE West German Government is to tighten environmental laws covering the chemicals industry in an attempt to dampen public concern over the recent wave of pollution incidents in the Rhine.

Mr Walter Wallmann, the Environment Minister, announced the measures yesterday after approval at the weekly Cabinet meeting.

The list of dangerous substances covered by the country's already extensive environmental regulations is to be widened. Additionally, requirements for companies to report pollution incidents to the authorities will be tightened.

The moves have been forced on the Government by the spate of spillages of toxic substances into the Rhine during the past fortnight by the big German chemical groups, BASF, Bayer and Hoechst. They followed the disastrous fire at the Swiss Sandoz chemicals company on November 1 which led to the sludging of tonnes of dangerous chemicals into the river.

Mr Wallmann was brought into the Government in June to show that Bonn was taking seriously public concern over atomic energy after the Chernobyl mishap in the Soviet Union.

With all parties clamouring to win over ecologically-minded voters in the general elections on January 25, Mr Wallmann has during the last few weeks had to show he is mindful of chemical as well as nuclear dangers.

The West German chemical industry association, which says its members spend about DM 4bn (\$1bn) a year on environmental measures, warned last night the new requirements would increase companies' costs. The association is headed by Mr Hans Albers, chairman of BASF, which has been responsible for two significant spillages during the past fortnight.

The association's governing board is due to deliver new safety guidelines to members after a meeting today.

"We prefer to issue recommendations to anticipate new laws," a spokesman said.

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TOXIC CHEMICAL RELEASES INTO THE RHINE		
Date	Company	Chemicals released
Oct 31	Ciba Geigy	Atrazin weedkiller
Nov 1	Sandoz	weedkiller, insecticides
Nov 21	BASF	Dichloro-phenoxy-acetic acid
Nov 22	Hoechst	Chlorobenzene
Nov 23	Bayer	Metolachlor
Nov 28	BASF	Ethylene glycol

Murdoch in A\$1.8bn move to buy media group

By Chris Sherwell in Sydney

MR RUPERT Murdoch yesterday returned to the roots of his rapidly expanding international media network with a surprise A\$1.8bn (US\$1.1bn) takeover for Herald and Weekly Times, the Melbourne-based newspaper and broadcasting group.

The HWT board, faced with a demand by Mr Murdoch's News Corporation that it respond the same day, resolved eventually to recommend the offer "in the absence of anything better."

For Mr Murdoch, who recently became a US citizen, the deal marks a decisive reinvestment in his original operating base, after having spent much of the last decade establishing a commanding media presence in the US, Britain and elsewhere.

The timing of the move is believed to have been influenced by proposed new rules governing the ownership of newspapers and television stations in Australia, due to be introduced by the Labor federal administration.

Although in some respects these rules relax existing constraints, an amalgamation of News Corp and HWT would be a key test of policy on concentration of media interests.

It is accepted that Mr Murdoch still has to sell quite a few of the operations he would inherit. HWT controls television stations in Melbourne and Adelaide, and Mr Murdoch indicated yesterday that these were the likeliest candidates for disposal.

The company has been the subject of recent bid speculation, but it was thought less than likely last night that a higher offer would emerge. News Corp is offering A\$12 cash per share, almost A\$4 a share better than the HWT market quotation at the time of the bid announcement. That price was itself generally viewed as inflated by takeover talk.

The attitude of Mr Ron Brierley, another of the region's most prominent entrepreneurs, may be crucial to Mr Murdoch's success in the bid. Industrial Equity (IEL), Mr Brierley's Australian corporate vehicle, owns about 12 per cent of HWT and until yesterday was rumoured to be planning a bid.

Mr Rodney Price, IEL managing director, said his group was unlikely to outbid Mr Murdoch if one came open to another offer if one came from elsewhere.

"Mr Murdoch's offer is conditional on a 90 per cent acceptance, so if he wants to control HWT he will have to come and talk to us," Lex, Page 20; Background, Page 23

Bush calls for full disclosure on Iran arms

BY LIONEL BARBER IN WASHINGTON

MR GEORGE BUSH, US Vice President, yesterday broke his public silence over the Iranian arms scandal, and acknowledged that mistakes had been made by the Reagan Administration. He said that the affair had damaged US credibility before the American people.

Mr Bush, whose hopes of securing the Republican presidential nomination in 1988 have been damaged by the scandal, said he was in favour of full disclosure of the facts: "Let the chips fall where they may," he declared.

But Vice Admiral John Poindexter, President Reagan's National Security Adviser who resigned last week, took the Fifth Amendment yesterday in a closed-door appearance before the Senate Intelligence Committee, his attorney said.

Mr Poindexter's action follows a similar move by Lt Col Oliver North, the White House aide sacked for his role in the affair, on the grounds that they might incriminate themselves. Their refusal to answer questions conflicts with President Reagan's pledge to allow officials to co-operate fully with Congress.

Mr Bush's speech in Washington yesterday came amid newspaper reports about alleged CIA involvement in funding rebel forces in Afghanistan through a Swiss bank account handling Iranian sales profits and further calls for the resignation of the White House chief of staff, Mr Donald Regan.

Mr Bush steered a fine line between defending President Reagan and distancing himself from the White House.

He denied any knowledge of the diverting of up to \$30m from secret Iranian arms sales to Contra rebels in Nicaragua. He added that he opposed paying any ransom to free American hostages and any effort to circumvent the laws of Congress.

Mr Bush sought to separate the President's decision to sell arms to Iran from the channelling of funds, through Swiss bank accounts, to the Contra rebels by Lt Col North.

Calling the arms sales legitimate in order to bolster moderates in a strategically vital Gulf state, he also conceded that the policy was "arguable" in the light of what he described as the hatred and mutual suspicion between Iran and the US.

Mr Bush said he shared that hatred but it was in US interests to prepare for the successor to Ayatollah Khomeini, the Iranian fundamentalist leader who has called America the "great Satan."

Turning to the Contra rebels seeking to overthrow the left-wing Sandinista Government in Nicaragua, Mr Bush said he still backed US support for their cause.

Continued on Page 20
Background and analysis, Page 5

Price falls halt trade in floating rate notes

BY CLARE PEARSON IN LONDON

THE EUROBOND market was yesterday grappling with one of the most severe crises in its 20-year history as steep price falls in floating rate notes (FRNs) prompted many dealers temporarily to suspend trading.

Representatives of more than 40 market-making firms convened a meeting yesterday morning after prices had plunged more than 1 percentage point at the opening of trading. This was a huge fall for such instruments, and followed sharp drops in previous days.

Although FRNs, which pay interest linked to money market rates, have been depressed for several weeks, this week's sell-off has particularly afflicted perpetual issues - with no final repayment date - by banks.

The crisis threatens to close what has been an important source of primary capital for banks, which are allowed by several countries including the UK to treat perpetual debt as primary capital.

Mr Jerry Goldstein, managing director of Sanwa International, who chaired yesterday's meeting, held at the offices of Shearson Lehman Brothers International, said: "We were keenly aware that this market is a major source of primary capital for some of the world's largest banks."

According to Euronomy Bondware, a financial database, \$7.35bn worth of perpetual debt has been launched in dollars this year out of total issues in the FRN market of \$27.06bn.

At the meeting, dealers agreed to Credit Lyonnais launches issue, Page 21; Background, Page 24

Deutsche Bank to pay \$603m for BankAmerica's Italian unit

BY ALAN FRIEDMAN IN MILAN

DEUTSCHE BANK, West Germany's biggest banking group, has agreed to pay \$603m to acquire 98.3 per cent of Banca d'America e d'Italia (BAI), the profitable Italian subsidiary of Bank of America.

The takeover, which will give the West German group a 98-branched Italian network with \$4.2bn of total assets, represents the largest foreign takeover of an Italian-based bank. The Bank of Italy yesterday expressed its satisfaction with the deal, which being between two foreign banks does not require the formal approval of the central bank.

The disposal of the BankAmerica subsidiary, which has carved a lucrative niche in Italy's retail banking sector, will provide the San Francisco-based Bank of America group with a much needed cash infusion. BAI is listed in BankAmerica's accounts as having a book value of \$321m.

BAI has been up for sale since mid-year and a number of banks and industrial concerns have expressed interest in acquiring the Milan-based bank, which with a 0.9 per cent return on assets is twice as profitable as the Italian bank average.

Mr Gianni Agnelli, Fiat chairman, and Mr Carlo De Benedetti, the Olivetti chief and entrepreneur, had both expressed interest in the bank, but were told that the Italian central bank preferred a bank rather than industrial group to acquire BAI. The Bank of Italy also ruled out a bid by the Turin-based San Paolo banking group on the grounds that it preferred to see a foreign bank buying the BankAmerica subsidiary so as to avoid a substantial outflow of capital from Italy.

The acquisition, which is one of the largest intra-European bank takeovers seen in recent years, will make Deutsche Bank the biggest foreign presence in Italian banking. Deutsche Bank until now has had only a one-branch business in Milan.

Banca d'America e d'Italia, founded in 1917, is Italy's eighth largest private bank and has total deposits of \$2.5bn. The bank's total loan book comes to \$1.8bn, roughly half of which is in middle market corporate lending.

BAI, which employs 3,000 people, also runs the Visa-BankAmericard plastic card programme in Italy, the country's largest with 1.3m cardholders.

Peter Bruce in Bonn adds: Mr Alfred Herrhausen, co-chairman of Deutsche Bank, said that Italy was showing encouraging economic growth and that the West German bank could no longer avoid expanding abroad.

He said the bank also sought to expand in the Pacific Basin and

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AIR PARIS

AIR LILLE

AIR NANTES

AIR STRASBOURG

AIR BORDEAUX

AIR LYONS

AIR TOULOUSE

AIR MONTPELLIER

AIR MARSEILLES

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GROUP

EUROPEAN NEWS

Patrick Cockburn visits a city vital to Gorbachev's economic reforms Volgograd in the front line once more

"THE OLDER people would like to go back to calling the city Stalingrad, but the young are happy to call it by its new name," said a woman in Volgograd, the city which was the site of the battle which marked the turning point of the Second World War on the eastern front.

Volgograd, its name changed by Nikita Khrushchev, now has a population of almost 1m and stretches 45 miles along the right bank of the Volga River, more than half a mile wide at this point. Tank turrets mark the former front line, at places only 200 yards from the Volga, where the Soviet troops managed to cling on to their positions against repeated German attacks in 1943.

Few memorials

Otherwise there are surprisingly few memorials to the war, apart from a vast statue of a woman with drawn sword on top of the hill of Mamayev Kurgan where the fiercest fighting took place. The main department store, in the cellar of which Field Marshal Von Panfilius, the German commander at Stalingrad, surrendered his force of 90,000 men in 1943, only has a simple plaque to commemorate the fact.

The old city of Stalingrad was entirely destroyed in the war. Its replacement is important because it is in industrial cities like Volgograd,

with dated but by no means archaic plant and equipment and a good infrastructure, that the fate of Mr Mikhail Gorbachev's efforts to restructure and update the Soviet economy will be decided over the next five years.

Regions of the Soviet Union like the Republic of Estonia on the Baltic or Georgia in the Caucasus, most often mentioned as being at the forefront of modernisation, are typical of the Soviet Union. Volgograd, at the centre of a region the size of Czechoslovakia and with a population of 2.5m, is a much better guide to developments in the Russian heartlands.

The city's industrial production comes mainly from its large tractor, steel, aluminium and chemical plants. Electric power is generated by the nearby hydroelectric power plant whose dam across the Volga marks the northern end of the city.

At the southern end of the city, overlooked by a vast statue of Lenin which has replaced one of Stalin, a canal links the Volga to the Don River to the west and to the so-called Dombass industrial region. The canal, scarcely large enough to take more than a big tugboat, is too narrow to bring the coal Volgograd needs to expand its aluminium and steel mills.

Mr V. I. Kalashnikov, the Communist Party leader for Volgograd, has pressed to get



the canal widened, though without evident signs of success.

Yet the overall infrastructure of the city is of good quality. The housing, all built since the war, is 40 per cent in private hands and there is a five year waiting list — not long by Soviet standards — for people wanting to live in the state-owned blocks of apartments. In a new departure the city is now planning to build a limited number of houses for sale with a price range of between Roubles 35,000 and 45,000 (£35,000 to £45,000).

The transport system also appears more efficient than Moscow or cities of similar size

to Volgograd. A fast tram system, on which tickets cost three kopecks (3p) carries passengers underground to bypass the city centre and acts as a substitute for an underground railway. The cost of a car, as always in the USSR, is high at about roubles 7,000 (£7,000) but two makes, the Niva and the black Moskvitch can, unlike Moscow, be bought on two years' credit with a 30 per cent deposit.

Mr Kalashnikov, a former Minister of Irrigation in the Russian Republic, appointed Communist Party leader for the Volgograd region in 1984, called in a speech to the Communist Party Congress in Moscow in February this year for a better pricing system — in other words higher prices — to make farms profitable. Retail prices of basic foodstuffs — meat in a state shop costs roubles 1.90 a kg — have not been increased since 1982 while incomes have almost doubled.

More realistic retail prices would make it possible to narrow the gap between supply and demand and to abolish ration coupons and other forms of distribution. Mr Kalashnikov told the Congress, which meets every five years. He added that the present state procurement and retail price system prevented farms making a profit.

The transport system also appears more efficient than Volgograd have improved. In

the huge central market, where peasants come to sell their produce at high prices — a kilo of mandarin oranges from central Asia costs roubles 6 — and bright orange booths were erected this spring for state and collective farms to sell the permitted 30 per cent of their vegetables and fruit direct to the customer.

Four prices

"We now have four different prices for goods: state, co-operative, state and collective farm and free market," said a shopper. The co-operative meat price, for instance, is roubles 3.50 (£3.50), compared with a state price of roubles 1.90 and a free market price of up to roubles 5. The tendency in Volgograd is for an increasing proportion of produce to be sold midway between state and free market prices.

The importance of Volgograd and cities like it is that they were sufficiently well run during the 1970s and early 1980s to enable changes to be carried through quickly now. This requires competent local political and managerial leaders, adequate infrastructure and industrial plant in need of upgrading rather than replacement.

If Mr Gorbachev's economic reforms do not succeed in Volgograd, where these conditions are met, then they are unlikely to succeed elsewhere.

Structural change programmes at risk in developing world

BY GEORGE GRAHAM IN PARIS

SENIOR AID officials from the Western industrialised nations have sounded a warning about the future of efforts to improve the economic structures of the developing world.

Structural adjustment programmes have now been started in 22 countries of sub-Saharan Africa, but officials meeting at the Development Assistance Committee of the Organisation for Economic Co-operation and Development in Paris this week said they could be in danger without additional funding.

Mr Joseph Wheeler, the committee chairman, said it was encouraging that so many countries had resolved to face up to the difficult political problems of changing their economic structures.

"The sobering side is that, with so many structural adjustment programmes and limited funding, these programmes could be in jeopardy if they do not get the right amounts of assistance," he said.

Structural adjustment programmes have been a higher priority for the World Bank in recent years, but require considerable political courage, since they often run against entrenched economic interests. Many countries, for example, have allowed the prices paid to

farmers for their crops to rise in the hope of encouraging increased production, although higher food prices may be politically unpopular.

Mr Wheeler said that there was a general recognition among the 19 donor countries that form the Development Assistance Committee that aid needed to be increased from its current level of around \$30bn (£21bn) a year. Two-thirds of the member countries intend to increase their aid levels, he said, with the largest increases in volume coming from Japan, France and Italy.

In the US, however, the 1987 budget appropriation for official development assistance has been cut by 4.4 per cent from this year's level. Mr Peter McPherson, administrator of the US Agency for International Development, said he hoped for a budget supplement early next year which would offset this cut.

Overall official aid levels from OECD members are expected to rise by roughly 2 per cent a year over the next five years, compared to 4 per cent a year over the past five years. The decline in aid from oil exporting countries, however, is expected to bottom out.

Hint of problems for Polish N-plans

By David Marsh in Bonn

A SENIOR Polish power engineer has warned that winning public acceptance for the country's ambitious nuclear energy programme will be "very difficult" following the Chernobyl reactor accident in the Soviet Union.

The frank admission came from Mr Mirosław Duda, technical director of Energoatom, the Polish power engineering design and study office.

Speaking at a nuclear energy conference in Cologne, Mr Duda underlined Poland's economic need to embark on a nuclear energy programme based on the Soviet-designed VVER pressurised water reactors. Poland had to break away from its heavy dependence on coal for electricity generation, he said.

Mr Duda gave a rare public hint of the challenges posed by anti-nuclear public opinion in East bloc countries. The Polish Government's programme is based on building nearly 8,000 MW of nuclear capacity to be operational by the year 2000.

About 3,000 inhabitants of Bialystok in north-eastern Poland signed a petition during the summer against the building of the country's first nuclear plant. The pressurised water technology being used, however, is different from the Soviet RBMK graphite-moderated reactor at Chernobyl which exploded last April.

Mr Duda said the problems facing the Polish nuclear drive included limited cash and personnel resources, as well as the difficulty of winning public acceptance.

The first 440 MW nuclear plant is under construction at Zarnowiec, which should eventually play host to four such reactors. The next plants planned to be built before the end of the century will be 1,000 MW Soviet reactors.

Athens refuses union demand on pay policy

By Andriana Ierodiakonou in Athens

THE GREEK economic authorities yesterday rejected a trade union demand for next year's tight incomes policy to be relaxed for those on low salaries, according to Mr Costas Simitis, the Economics Minister.

They were meeting in special council to review the stabilisation programme imposed by the Government for this year and 1987.

Mr Simitis said the authorities will continue to enforce the current incomes policy under which the Government watered down drastically the system of full wage indexation introduced five years ago, and imposed a freeze on all other pay increases.

He also released cash flow figures on the borrowing needs of the public sector. These endeavoured to show, against impressions created by the figures for 1986 released with the tabling of next year's budget last week, that the Government will meet its target of reducing the percentage points relative to GDP.

IMF opens talks in Belgrade

By Aleksander Lebi and Margaret van Hattem in Belgrade

AN International Monetary Fund team began discussions with Yugoslav officials this week within the framework of its six-month-old enhanced monitoring arrangement.

The Yugoslav side is optimistic about the outcome, believing that the proposed changes in economic policy next year, which are awaiting approval by parliament, will win IMF support. At the same time, senior Yugoslav officials concede that there is still some distance between them and the Fund, which earlier this year was very critical of government policies.

The Fund reserved its harshest criticism for the government's decision to raise its negative real interest rates, which it viewed as "a reversal of the authorities' earlier undertakings" to move to positive real interest rates. It strongly urged the authorities to reverse this decision "if there were to be any hope of reducing inflation."

The Government has proposed a new formula for interest rates based on producer price increases over the past six months. Under the stand-by agreement with the IMF which expired last May, the formula was based on retail price increases in the past two months plus estimated inflation in the next three months.

Yugoslav creditors will be closely watching the IMF verdict on this and other government efforts to deal with the country's economic crisis, including an inflation rate approaching 100 per cent, before deciding on the future of the rescheduling of Yugoslav debts.

Later this month, a World Bank team will also come to Belgrade to negotiate a new structural adjustment loan.

EEC to take firm action against counterfeit goods

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission will publish within the next six months detailed rules on how customs authorities are to exercise tough new powers to seize and destroy counterfeit goods.

The broad outline of the customs regulation was agreed earlier this week at a meeting of Community trade ministers. EEC officials are now working on the practical details in time to come into force in January 1989.

The anti-counterfeit measures were among the most significant points in a package of 12 steps agreed at the meeting towards breaking down internal EEC trade barriers — a set of accords which have been greeted in Brussels as a coup for Britain as current EEC president.

EEC trademark holders will for the first time be permitted nearly instant redress against imported counterfeit goods. For a fee, which will be decided by individual member states, they will be able to apply to customs authorities to impound on sight imports into the EEC from non-member states of goods they suspect of infringing trademarks.

That right will only apply to imports at the point at which they enter the Community and to trademarks registered in the country of import. However, that restriction could be eased by the arrival of a European trademark, expected to be presented to EEC governments for agreement at the end of next year.

Once the goods are impounded, the aggrieved trade-

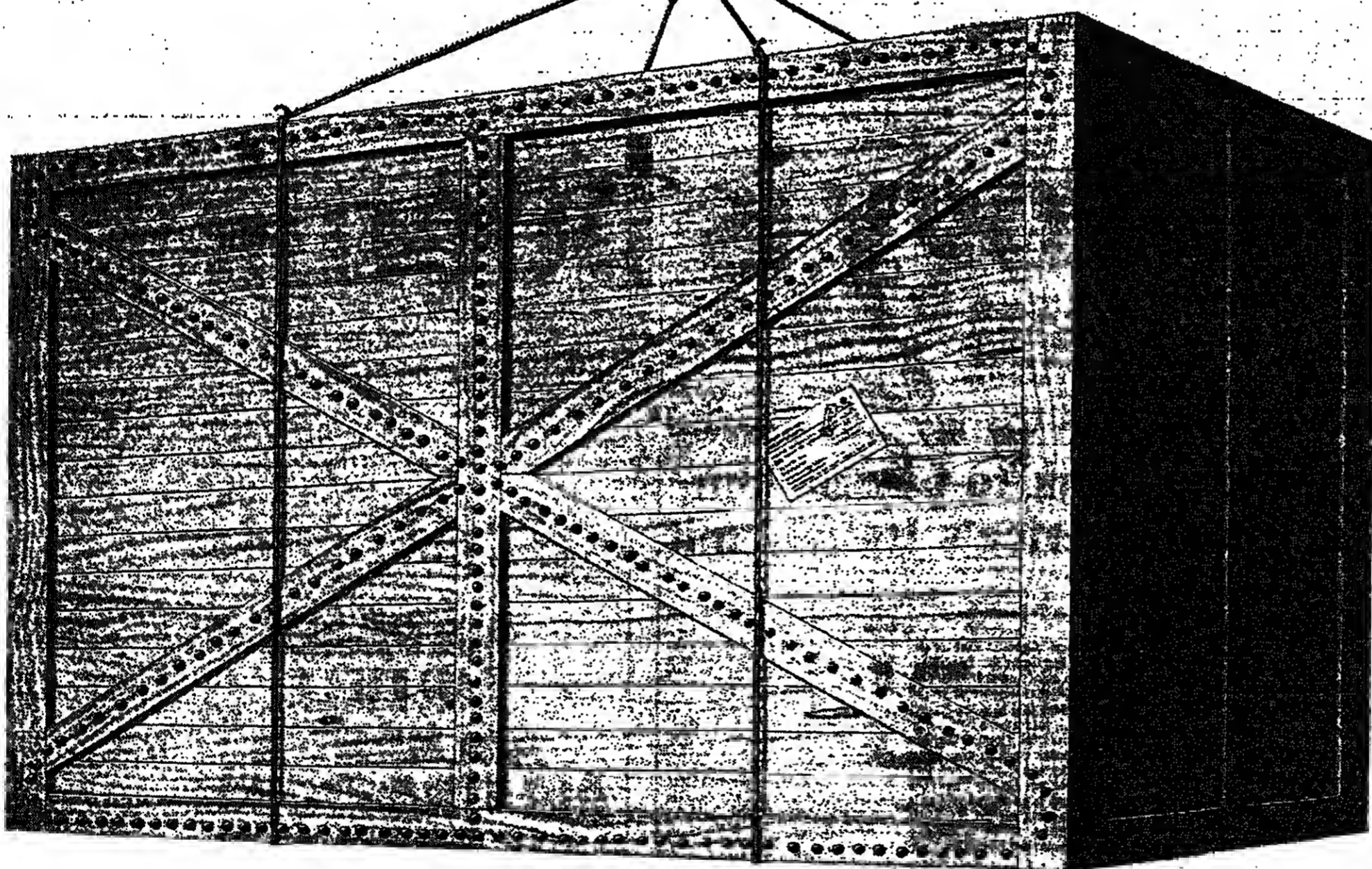
mark holder then has 10 days to prove his case under the new rules. If the consignment does prove to be counterfeit, customs then have the power to destroy the goods or dispose of them in a "non-commercial manner," which could include giving them away subject to the trademark owner's consent.

The new system promises to be faster and cheaper to operate than the present method of redress for Community trademark owners, which involves applying to national courts for injunctions against the sale of counterfeit goods. Its adoption will also add impetus to long-delayed attempts by the General Agreement on Tariffs and Trade for the wider application of similar controls.

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EUROPEAN NEWS

Hungary freezes wages until April

By Leslie Collitt in Berlin

THE ECONOMICALLY hard-pressed Hungarian Government has frozen basic wages until next April as a prelude to the introduction of new wage measures which are to link wages more closely with performance.

The wage freeze is also designed to dampen inflation which is officially said to be 5 per cent but which is unofficially put at 10 per cent.

Wage bonuses, however, are exempt from the wage freeze because they are allegedly more closely linked to productivity. Many Hungarians work their hardest at second jobs and moonlighting which are not covered by the freeze.

The Hungarian Communist leadership has called a central committee meeting later this month in order to adopt a new programme to help overcome a serious economic downturn and to introduce new economic reform measures.

Mr Janos Kadar, Hungary's leader, is expected to address the nation on December 20 in an apparent attempt to enlist popular support.

Brussels proposes extended deadline on radioactive food

BY TIM DICKSON IN BRUSSELS

THE EUROPEAN Commission yesterday proposed extending the present limits on radioactive contamination of food in the EEC until February 1988 - nearly two years after the Chernobyl nuclear plant accident in the Soviet Union.

The rules were introduced after the Russian disaster to protect public health and to ensure free trade in food products throughout the Community. They have already been extended to the end of February next year.

The Commission's proposals will not please the French, who have consistently argued that the present levels are too restrictive.

The Commission, however, says that while the next agricultural crop is not expected to be significantly affected, there is still produce in community stores which may be contaminated above the current limits.

Moreover, Eastern European suppliers will be selling deep frozen or preserved products which may be contaminated at least until the autumn 1987.

● The EEC Commission yesterday proposed a new legislation to minimise the risks of radioactive contamination in case of a nuclear accident, AP reports from Belgium.

The EEC states themselves, the Commission said, store farm produce which exceeds the permissible radiation levels.

To prevent trade in contaminated food in the aftermath of Chernobyl, the EEC set a maximum radiation limit at 600 becquerels per kilo for all foodstuffs except milk and infant food. For the latter products the limit was fixed at 370 becquerels.

● The Commission said it wanted a semi-automatic procedure to implement radiation controls on food after a future nuclear accident without long arguments between EEC countries as occurred after Chernobyl, Reuters reports from Brussels.

It said that to establish these levels, it was "carrying out the most detailed analysis done anywhere in the world on the link between radioactive contamination and people's diet."

Coalition's problems grow in Dublin

By Hugh Carnegie in Dublin

A ROW with a backhander and opposition to a new extradition bill have pushed Ireland's Fine Gael-Labour coalition, struggling to survive long enough to present a budget to January, further into difficulties.

The bill, which Parliament begins debating today, would clear the way for Irish ratification of the European Convention on the Suppression of Terrorism.

It has been heavily criticised for being premature while controversy persists over the judicial system in Northern Ireland and Britain from where most extradition requests come.

Dr Garrett Fitzgerald, the Prime Minister, said yesterday he was determined to press on into the new year and produce a budget, which he has signalled must include heavy spending cuts. But he acknowledged the vital Christmas adjournment vote which is treated as a confidence vote, would be difficult to win.

The Government's problems became more acute when Mrs Alice Glenn, an ultra-conservative Fine Gael parliamentary deputy, was sacked by her constituency party after she labelled "enemies of the people" all those who favoured a failed government move in June to introduce divorce in Ireland.

She responded by saying she would vote against the coalition on extradition and would leave Fine Gael before Christmas, wiping out the Government's numerical majority in the Dail.

The main opposition party, Fianna Fail, and the small Progressive Democrats in principle support the new extradition measures.

But they will table amendments reflecting reservations about police methods and emergency courts in Northern Ireland, and about the cases of more than 13 Irish men and women convicted of bombings in England, in the 1970s.

Aware of these difficulties, the Government deliberately wrote a clause into the bill delaying its start until next June, to give Britain time to move on the issue. But the bill's safe passage is still in doubt, and with Mrs Glenn's support gone, some politicians predict the Government will fall before the budget, with an election in January or February.

COMMISSION PRESIDENT MAKES PRE-SUMMIT APPEAL

Delors urges action on three fronts

BY QUENTIN PEEL IN BRUSSELS

EEC HEADS of government were urged yesterday to take action on three economic fronts when they meet for their latest summit in London tomorrow.

Mr Jacques Delors, president of the European Commission yesterday called for renewed backing on Easter action to scrap barriers to internal trade; an end to "horse trading" over cash for future EEC research programmes; an unemployment action plan which involved dialogue with unions as well as deregulation and wage restraint.

Mr Delors who himself comes up at the summit for endorsement for a second two-year term, admitted that key issues would not be on the formal agenda for debate. They included agricultural reform, long-term EEC finances, and action to boost regional and social spending.

"Things are not ready yet," he said. "To present papers (on these subjects) without careful preparation would risk triggering off a crisis which would mean the whole European edifice would fall. We just did not have the right conditions." However, he urged a new impetus from the heads of government to speed action towards a frontier-free internal market by 1992.

A Commission report on the subject says progress since the last summit in June has been disappointing, although Mr Delors welcomed the success of trade ministers on Monday in agreeing 12 new measures.

The report says that finance ministers have "devoted little time to the question of removing fiscal barriers." They had not even discussed a Commission proposal for a standstill on indirect tax moves which would aggravate current differences between national regimes.

Mr Delors bitterly criticised the member states' debates on the Commission's ambitious Ecu 7.7bn (£5.6bn) plan for boosting research co-operation as "a horse trading exercise - some sort of hazaar that I cannot accept." The ministers who had discussed it simply swapped cash figures without considering the content of the programme, he said.

The subject is not on the formal agenda, although the programme must be approved before the end of the year, and Britain, France and West Germany are determined to reduce its size and cost.

On the unemployment plans to be debated in the summit, inspired by a British paper which concentrates largely on the benefits of re-regulation and removing burdens from small businesses, Mr Delors said it was essential to include a balance.

He would not comment directly on the refusal of Mrs Margaret Thatcher, the British Prime Minister, to see a union delegation in advance of the summit but insisted that union views on stimulating investment and spending on infrastructure must be taken into account.

● The European Parliament's budget committee yesterday issued an urgent appeal to the heads of government to order their agriculture ministers to settle outstanding plans to reform the beef and dairy markets.

The ministers meet next week to consider the plans in the immediate aftermath of the summit.

West German unemployment rises by 2%

THE NUMBER of registered unemployed in West Germany rose by 2 per cent last month for seasonal reasons, but fell 6.5 per cent from November 1985, according to official figures.

The Government which welcomed the figures as another sign of economic recovery, pointed out that last month's figure of 2.07m people out of work was 143,000 lower than a year ago. The unemployment rate worked out at 8.5 per cent in November compared with 8.1 per cent in October.

French banks may delay cheque account charges

BY GEORGE GRAHAM IN PARIS

FRENCH BANKS are being forced to rethink plans to introduce charges on cheque-book accounts in the face of fierce opposition from consumers and mounting government irritation.

The banks say they will improve their services to compensate for the charges, but several leading banks are now considering delaying them until next April, instead of January.

The compensating measures are likely to include lower interest rates on loans to personal customers, while customers who keep high current account balances will be exempted from charges. Credit Lyonnais, for instance, expects to grant free banking to customers with balances around FFt 15,000.

An option raised by the consumer groups is a three month trial in which bank customers are shown how much they would have been charged, in an effort to encourage them to write fewer cheques, and use more direct debits and payment cards.

The Government has encouraged the process of "tarification" charging for banking services, but senior Finance Ministry officials have been increasingly irritated by what they see as the heavy-handed way in which the banks have approached the problem without consulting consumers.

Both Mr Michel Camdessus, the Bank of France governor, and Mr Edouard Balladur, the Finance Minister, have recently urged the banks to respond quickly to the claims of the consumer associations.

But the Government's own position has been split by a disagreement between Mr Balladur and Mr Gerard Longuet, Minister of Post and Telecommunications, over whether the Post Office savings bank network should join in the process of tariffication.

Maltese budget

The Maltese Government plans to step up public spending, keep a four-year wage freeze in force and improve social measures in a bid to spur the island's sluggish economy, writes Godfrey Grima in Valletta. This was announced as part of a ME€6.5m (£498m) budget for next year.

Action Directe trio go on trial for murder

By David Housego in Paris

THREE SUSPECTED terrorists from Action Directe - the French left-wing extremist group that has claimed responsibility for the killing of Mr Georges Besse, the chairman of Renault - went on trial in Paris yesterday accused of murders committed in 1983.

Police put a heavy guard of more than 250 men around the courtroom in Paris where the hearing was taking place. Regis Schiesser, the most senior of the three, and believed to be a leader of the group, denied the court's power to try them.

He, Claude Hafien and Nicolas Hafien are accused of killing two policemen in Paris in May 1983.

Although they are alleged to have escaped after the murders, their identity is said to have been revealed by another Action Directe member who gave away their whereabouts having herself been denounced to police in anonymous letters.

Action Directe has justified the killing in an internal memorandum which said that the terrorists' action was "legitimate" while that of the police was "illegal."

Commission tightens steel quotas for first quarter

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission announced yesterday that most steel production quotas for Community producers are to be tightened for the first quarter of next year.

The new level of output controls is a mark of the seriousness with which the Brussels authorities are considering arguments by Europe's main steelmakers that their industry's state of health remains so fragile that EEC plans to scrap the present system of price and production regulations should be deferred until 1990.

By setting tighter allowances, the Commission hopes to support prices, which are still weak despite a modest upturn in demand in recent months.

The quota system is policed by the Commission and forms part of the EEC's plan to provide the industry with a cushion while it restructures its way out of recession, with the eventual aim of restoring a free market. Quotas on a range of products have already been relaxed so that the share of output subject to EEC control will have slipped from 85 per cent at the end of 1985 to 60 per cent by the turn of the year.

A spokesman said yesterday that the new quotas were set deliberately conservative levels because the industry had been building up stocks in recent quarters in anticipation of an upturn in sales that was emerging more slowly than expected. The weakness in oil prices in particular had bit demand from important oil exploration and extraction customers. But if the new limits prove too restrictive, the Commission has reserved the right to change them again early next February.

	2/86	3/86	4/86	1/87
Hot-rolled coils	4,746	3,822	3,537	3,172
Laminated sheet	3,576	2,843	2,922	2,805
Galvanised sheet	910	800	833	*
Quatro plate	1,410	1,140	1,294	1,286
Heavy sections	1,273	1,001	956	956
Wire rod	2,441	2,214	2,166	2,251
Mechanical bar	2,327	2,176	2,092	2,065

* Quota ended

Source: European Commission

Turkey cracks down on fundamentalists

By David Bardard in Ankara

MORE THAN 20 people, including an official of the State Planning Organisation, the country's top planning authority, have been detained by police after a series of raids on Islamic fundamentalists.

The raids follow months of growing anxiety among middle-class Turks at the steady rise of fundamentalist groups in the last three years. Last weekend, President Kenen Evren made a strong attack on fundamentalism.

Turkey has been legally defined as a secular state since the 1920s, but the hold on power of the country's middle-class, backed by the military, has slowly come into question as fundamentalists have taken key roles in the administration.

A state security court is expected to try a former official of the State Planning Organisation, Mr Iskender Evrensoğlu, for allegedly running a lodge of the Nakshibendi Dervish brotherhood on office premises.

The Turkish press has given considerable publicity in recent weeks to alleged breaches of the law separating the state and religion.

It has also warned that Dervish brotherhoods across the country are operating camps and indoctrination centres.

Biotechnology is booming in Wales.

Is it something in the water?

There are now 123 biotech research projects being conducted in Welsh Universities and 36 biotech companies in full operation in Wales.

5 of the companies have just won prestigious prizes in a Government-sponsored competition - the Small Firms Merit Awards (SMART).

Their entries were distinguished by their excellence and novelty of proposal as well as their commercial potential. The reason for this success isn't to be found in Welsh water, sweet though it is. The reason is the back-up that biotech companies enjoy in Wales.

They get support from the Universities.

They get made-to-measure financial deals. They get buildings tailor-made for their kind of work, with plenty of room for expansion.

They get a good environment to live in, as well as work in.

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Conable changes management at World Bank

By Stewart Fleming, US Editor in Washington

MR BARBER CONABLE, the former US politician who took over earlier this year as president of the World Bank, has announced a shake up in the bank's top management and hinted strongly that far-reaching changes in its operations are likely.

In a letter to the bank's staff, Mr Conable disclosed that he was doubling the number of senior vice presidents in the bank from two to four. The senior vice presidents, Mr Ernest Stern for operations and Mr Moeen Qureshi, are the most senior executives at the international lending institution below the president. Under Mr Conable's predecessor, Mr A. W. Clausen, they were widely seen as the men who, in effect, ran the organisation.

Some bank officials see Mr Conable's decision as part of a strategy which will reassert the role of the president. But it will also tend to diminish the influence not only of the existing senior vice presidents, in particular Mr Stern, but possibly of the 18 vice presidents in the bank who have hitherto reported directly to the president but will now report through a senior vice president.

In his letter to bank staff, Mr Conable said he was setting up a steering committee to be headed by Mr Edward Jaycox and three task forces which will be charged with examining the role and organisation of the bank. He said that, following a management consultant's study, he believed a reorganisation of the functions of the bank could "yield greater output at lower overall costs."

He added that he also believed the bank could be more flexible and timely in responding to the changing needs of member countries.

Mr Conable had originally set himself a target of the end of the year to undertake the necessary changes in the bank's operations, but this timetable seems to have slipped. But bank officials maintain the moves signal that he moves rapidly to implement changes once he is sure they make sense. The two new senior vice presidents have yet to be named.

Sprinkel forecasts further expansion in US economy

MR BERYL SPRINKEL, President Ronald Reagan's chief economic adviser yesterday predicted that the US economy, entering its fifth year of expansion, would continue to grow in 1987. Reuter reports from Washington.

But Mr Sprinkel told the American Enterprise Institute he expected inflation to rise slightly.

Mr Sprinkel said: "I believe prospects for somewhat stronger growth in the year ahead are good and the threats of recession are minimal."

He said that increases in inflation would result from an upturn in oil prices, along with the higher import costs due to the dollar's weakness.

Mr Sprinkel also said he expected business investment to rise next year, partly as a result of a strong stock market, good corporate profits and an economic upturn.

On balance, the US recovery has been stimulated by consumer purchases, with business investment tending to lag.

Mr Sprinkel said he believed consumer spending would slow next year. He expected a significant downturn in the US trade deficit because of the weaker dollar and other factors. The trade deficit was \$18.9bn during the first 10 months of this year.

The Administration is to unveil its budget for the 1988 financial year on January 5. Officials have said it will meet the deficit target of \$108bn set out in the so-called Gramm-Rudman balanced-budget law. Reuter.

Argentina bans import licences for UK goods

By Stephanie Gray

ARGENTINA has banned all import licences for British goods in retaliation against Britain's introduction of a 150-mile fisheries protection zone around the Falkland Islands at the end of October.

Britain is waiting for official clarification of the ban, which has been relayed through the British Embassy Section of the Brazilian Embassy in Buenos Aires. Exporters, who have been able to trade directly for more than a year have been advised by the Department of Trade and Industry to consult their Argentine agents before shipping goods.

Direct British exports to Argentina have been going on unofficially since the end of the Falklands war. Official figures show they amounted to \$2.8m last year against \$7.2m in 1982. They probably were far higher considering the goods that have been channelled through third countries, particularly the US, Uruguay and South Africa, where about half the value of the goods has been added and new certificates of origin issued.

Trade officials say the value of Britain's direct exports to Argentina had risen to \$4.75m between July and the end of October.

Argentine customs officials had been told to allocate licences to British goods and many British companies had started trading again on a direct basis, one official said yesterday.

The declaration of the fisheries protection zone, which Britain maintained in the interest of conservation of stocks, followed contracts signed with Argentina and Bulgaria to fish in "Argentine waters." While the zone was a provocation, Argentine protesters from Spain, which has always supported Argentina in its dispute with Britain and is one of the biggest fishers in Falkland waters, Spanish fishermen are among those who have applied for licences to fish in the zone.

Decisions on allocating licences are to be made by the Falkland Islands Government by December 12.

Bernard Simon reports on a bid by Canadian car workers for recognition

Union drives a hard bargain with Michelin

A CHARISMATIC Canadian labour leader has presented the French tyre maker Michelin with a severe test of its traditional aversion towards trade unions.

A labour relations board in Nova Scotia met lawyers for Michelin and the Canadian Auto Workers Union this week to smooth the way for counting the votes of 2,900 workers who took part in a union certification ballot on November 20 and 21 at the company's three plants in the province. The ballot follows a three-month campaign by the CAW and its high-profile president Mr Bob White.

If the union has succeeded in gaining more than half the eligible votes cast, the board will have little choice but to order Michelin to recognise the CAW as a bargaining unit. The count has been delayed, however, by submissions from Michelin and some of its workers contesting the ballot.

The labour relations board plans to hold public hearings on the objections. The result of the vote is thus unlikely to be known before January, though it is confident that it enjoys the workers' support. Mr Larry Wark, CAW's chief organiser at Michelin, says: "We're in a very good position to win."

But Mr Paul Carisano, Michelin Canada's public affairs manager, notes that many more employees than usual bought and wore company caps before the ballot.

Whoever is proved right, there is general agreement that the CAW has made deeper inroads at Michelin than any of the other unions which have tried to recruit workers since the French company opened its first plant in rural Nova Scotia in 1968.

Michelin makes no secret of its antipathy towards unions, which have so far been kept out of all its eight North American plants. According to Mr Carisano: "We feel that we can do a great job dealing directly with our employees. We prefer to do business without a third party." The Canadian workers' accounts for about 4 per cent of the worldwide total.

The Canadian subsidiary, which is the biggest industrial employer in Nova Scotia, has followed earlier organising drives with the help of the provincial government.

When Michelin announced plans seven years ago to build its third plant in the province, the authorities passed a new law which in effect prevented

the counting of a United Rubber Workers Union certification vote held earlier at one of Michelin's existing factories. The ballot papers were destroyed.

UAW, Mr White has emerged as the most popular and influential trade union leader in Canada. He has tried to spread the Canadian union's wings beyond the motory industry.

workers as card-carrying members within three months.

The union mounted the most ambitious recruiting campaign yet seen at the Michelin plants. Besides Mr White's presence, the union brought in eight full-time organisers from other parts of Canada.

According to Mr Carisano of Michelin, the CAW has used "high pressure, super-salesman" tactics in its recruitment drive, including up to 10 visits to the homes of wavering workers.

Michelin and the Nova Scotia Government refuse to be drawn on what will happen if the votes cast last week in previous government action to keep unions out of the tyre factories was prompted by concern that the province, which badly needs to broaden its industrial base, might be left out of the company's future expansion plans. Some observers fear that Michelin may close the plants if a union succeeds in driving wages up to non-competitive levels.

Mr Carisano is non-committal, saying: "We firmly believe that we will not be unionised, so the question becomes academic."

'We feel that we can do a great job dealing directly with our employees. We prefer to do business without a third party'

The CAW concedes that Michelin's wages and benefits are generous. Instead, its recruiting efforts have centered on what Mr White calls the right to a voice. Union supporters claim that workers have no say in Michelin's employment practices, including shift schedules, holidays and job transfers.

The union was the Canadian arm of the Detroit-based UAW before Mr White led a breakaway last year in protest against American workers' concessions during negotiations with General Motors.

Since the split from the

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Mr Carisano is non-committal, saying: "We firmly believe that we will not be unionised, so the question becomes academic."

CIA role in Iran deal queried

By Stewart Fleming, US Editor in Washington

NEW ALLEGATIONS about the role of the Central Intelligence Agency (CIA) in the handling of profits from US arms sales to Iran indicate that the agency's involvement in the controversy is deeper than CIA director Mr William Casey has admitted.

The Washington Post reported yesterday that profits from the Iran arms sales were funnelled into a \$500m Swiss bank account managed by the CIA.

The Post said that congressional investigators have traced the \$10m-\$50m of profits from the arms sales to Iran to the Swiss account into which the US and Saudi Arabia had both deposited \$250m which was to be used to fund rebels in Afghanistan fighting Soviet troops.

The recent conflicts with the statement last week by Attorney General Edwin Meese when he first disclosed that profits from the Iran arms sales had been used to fund the "Contra" rebels seeking to overthrow the Sandinista Government in Nicaragua. Mr Meese said then that the profits were "deposited in bank accounts under the control of representatives of the forces in Central America."

Mr Casey has maintained that, like other top US officials, he knew little about the Iranian arms sales and the channelling of funds to the Contras.

As new reports surface on the breadth of the covert funding operations managed by the White House, the question is being asked whether the Iranian arms sales and the "contra" funding are just one element in a wider White House operation which was funding anti-communist guerrilla forces around the world in support of the Reagan Doctrine.

The New York Times reported on Tuesday that there may have been a link between the Iranian arms deals and the Afghan rebels, and there is speculation that funds may also have gone

Israel ministers in crisis meetings on Contra funds

By Andrew Whitley in Jerusalem

ISRAELI senior ministers held a series of crisis meetings yesterday over the continuing row with the US over the secret funding of the Nicaraguan Contra rebels which has temporarily distracted attention from Israel's role in the Iranian affair.

The Jerusalem Post reported yesterday that Colonel Oliver North, the dismissed National Security Council official, had fully briefed his Israeli counterpart, Mr Amiram Nir, on the Contra aspect of the Iranian arms sales.

Quoting authoritative US officials in Washington, the English language daily said Colonel North had told US Justice Department investigators that Mr Nir, counter-terrorism adviser to the Israeli Prime Minister, was his direct contact in Jerusalem. It was assumed, the newspaper said, that Mr Nir had informed his superiors.

Within hours, the Prime Minister's office issued a statement categorically denying the report. The speed of the denial and strength showed a keen awareness that, on this issue, Israel could run into grave problems with the US Congress, currently considering a debt refinancing proposal which could save Israel over \$300m (£200m) a year.

The statement said, in part, that "from what Lt Col North told Mr Nir, the latter could not have gathered that the funds which the Iranian representatives transferred to the American account (sic) or part of them, were destined for the Contras."

Mr Nir is reported to have been questioned for several hours this week, as the Government braced itself for further US pressure to reveal its full role in the Iranian arms affair.

WORLD TRADE NEWS

Motorola in Japan radio paging venture

By Carla Rapoport in Tokyo

MOTOROLA of the US has linked up with several Japanese companies in a bid to create the first private radio paging service in Tokyo.

In other move, Brother Industries, the Japanese electronic typewriter company, said yesterday that it had commissioned Xerox of the US to produce electronic typewriters and high-speed printers.

Motorola, a leader in mobile communications technology, said that the new company, Tokyo Telemassage, will apply for a licence to supply radio paging equipment in Tokyo by the end of the year.

The Japanese companies in the venture include Nippon Telexphone, the Corporation, Tokyo Electric Power, Sumitomo Corporation, Nishio Iwai, and Mitsubishi Corporation.

The mobile communications field was opened to private companies last year, but delays in providing further regulations and specifications for the new businesses have so far prevented fast development.

Mr Stephen Levy, Motorola executive vice-president and general manager of the operations, said: "Through the combined efforts of some members of the industry and government bureau, we were able to achieve participation in this new business."

However, much more work still lies ahead to reach the full potential of this business.

Nippon Telegraph and Telephone has supplied 700,000 radio pagers to Tokyo and expects they expect the market will be expanded significantly.

The US link with Brother Industries will involve Xerox producing the Brother-designed products at its Californian plant, for sale in the US and Europe.

The move is the latest in an increasing number of tie-ups between Japanese and foreign companies aimed at reducing the problems created by the appreciation of the yen.

BCal's \$1bn MD-11 order likely to spark engine battle

By Michael Donne, Aerospace Correspondent

THE British Caledonian \$1bn (£700m) order for nine new McDonnell Douglas MD-11 tri-jet airliners is likely to spark off not only a round of further orders from US and European airlines, but also a major battle among both financiers and engine builders.

BCal is buying the aircraft, not leasing them. But it will have to raise most of the \$1bn required—it will probably put up some cash itself—from existing bankers and other institutions customarily involved in financing major aircraft deals.

Its basic decision to buy rather than lease stems from the fact that the launch customer, with the benefit of getting the first aircraft off the production line, it will have a first-class investment, instantly saleable if it ever needed to do so.

The MD-11 is likely to continue in production until well into the next century, and as such will have a high marketable value for many years to come.

This means that BCal is likely to find no shortage of

willing financiers for the cash involved, and it is probable that there will be a competition among them for the privilege of providing the money.

On the engine side of the deal, BCal has still to decide between the three major contenders—General Electric with the CF6-802-A3, Pratt & Whitney with the PW4000, and Rolls-Royce, with the RB-211-524-D4D.

The GE and Pratt & Whitney engines have thrust ratings of up to about 60,000 lbs or more, but Rolls-Royce is still below that level, at about 58,000 with the 524-D4D.

Rolls-Royce may have to spend much cash and effort in bringing the D4D up to its competitors' level if it wishes to win the BCal order, which could be worth up to £200m in engines and spares.

In effect, this is an engine deal that Rolls-Royce cannot afford to lose, if it wishes to win further eventual orders for the D4D in MD-11s.

The D4D has already done well in winning the order to power the 16 new Boeing 747-

400 Jumbo jets for British Airways, with an option on 12 more aircraft, but really to make money for Rolls-Royce, the market needs to be widened.

For example, the RB-211 in any version is not fitted to either the existing McDonnell Douglas DC-10 tri-jet (which the MD-11 will replace), or any version of the European Airbus, especially the A-310.

If it can win the BCal contract for the MD-11s, Rolls-Royce will be in a strong position to fight for further orders, especially now that its collaborative pact with General Electric of the US has been ended, freeing it to compete with that company on big engines in world markets.

BCal itself wants guarantees from Rolls-Royce quickly that its D4D engine can meet the thrust requirements of the MD-11—probably by early in the New Year.

Many airlines are reported to be queuing now for MD-11 production positions.

Egyptians make car contingency plans

By Tony Walker in Cairo

EGYPT'S el-Nasr Automotive Manufacturing Co (Nasco) is making contingency plans to maintain production of its Fiat-supplied cars if a final agreement with General Motors of the US on a new assembly project is delayed.

Mr Ezzedin Haikal, Nasco chairman, said negotiations with GM were proceeding and it was hoped that agreement on all aspects of a deal to assemble Opel kits at Nasco's Cairo plant would be concluded soon.

Mr Haikal added that the price and the possibility of including a third model in the package offered to Egyptian consumers were among the issues being discussed.

Nasco is saying that a smaller car of about 1,000 cc, equivalent to the Fiat 128, is required for the Egyptian market. At present, GM is proposing to supply the Opala 1200 cc and the Ascona 1600 cc.

Reports have been circulating in Cairo that the GM project was being delayed and may even be in jeopardy because of a review of its status world-wide.

Mr Keith Sheldon, the project's finance director said the review was concerned mainly with North America, and he had heard nothing that would indicate a delay to the venture.

A new company, the General Nasr Car Company, has been established to assemble the Opel models under an agreement, initially on September 24. GM, Nasco, Mitsui, Iran Development Bank, and the Export Development Bank of Egypt are principal shareholders.

Mr Haikal indicated that if discussions dragged on too long, then it would be difficult for the new company to begin assembling the Opel Asconas and Corsas in the second half of next year as planned.

The Nasco chairman said supplies of Fiat cars as the Regatta were assured until mid-1987. Egypt is assembling about 22,000 Fiat cars a year.

Mr Sheldon said that once agreement had been reached on technical matters associated with establishing a new company, other details in the pre-production phase would fall quickly into place.

Mr Haikal said that only limited modification was required to Nasco's plant to accommodate the GM products.

Liquor row will test EEC policy towards Tokyo

By Peter Montagnon, Euromarkets Correspondent

WHEN Japan's Foreign Minister, Mr Tadashi Kuranari, visits Brussels next week at the head of a Japanese Ministerial delegation, he is expected to be treated to more than just a glass of whisky by his EEC hosts. They will step up their already intense pressure on him to make it easier for Scotch whisky exporters to sell that same whisky in Japan.

As the year-long dispute between Japan and the EEC over imported liquors moves towards a denouement, it has increasingly assumed a symbolic importance in the EEC's efforts to prise open the Japanese market to foreign imports. Now tempers are getting shorter and the stakes are getting higher.

No one pretends that a successful resolution of the dispute would make a big dent in Japan's \$85bn (£60bn) trade surplus with the rest of the world. EEC exports of spirits to Japan run at less than £20m (£120m) a year. These would double at best if all the alleged trade discrimination were to cease.

Yet the spirits issue has become a test of current EEC policy towards Japan. This aims to persuade the country to open its domestic markets to imports, rather than to force a reduction in the trade imbalance through a policy of European protectionism.

Morover, both Brussels and London believe that the liquor exporters' case is particularly easy to argue. Mr Alan Clark, UK Trade Minister, calls the discrimination "flagrant." Mr Tim Jackson of the Scotch Whisky Association says that Japanese excise tax on Scotch is "twice as high as that on locally-produced 'first grade' whisky and seven times the rate charged on 'second grade' whisky."

The exporters want an end to the grading system under which the excise tax is levied in Japan, as well as a substantial cut in import duties. The grading system penalises imported liquor because it is automatically placed in the top

"special grade" for tax purposes. As a result, a bottle of Scotch whisky in Japan can cost up to the equivalent of £80, Mr Jackson says.

The tax regime for spirits was one of the main points raised during his visit to Japan last week by Mr Paul Channon, Secretary of State for Trade and Industry. Department officials say that the Japanese Government recognised that there was a problem, but it is not clear that it will bow to the EEC demands.

At the moment the initiative rests with the ruling Liberal Democratic Party's tax committee, which is due to make recommendations on tax changes later this month.

Japanese officials say that they have to contend with more

Where liquor is concerned, there are also some quite delicate domestic political issues at stake. One is the way in which a new tax regime, based purely on the alcohol content of individual liquors, would affect the market for Shochu, a locally-produced spirit with a high alcohol content. Its popularity has been growing rapidly, partly because it is cheap. A new tax regime would change all this, because, as the table shows, the current rate of tax is so low.

Another problem is more overtly political. It concerns the complex balance of relationships between the Japanese Government and the LDP itself. One fear is that the ruling party would react negatively to Government pressure.

Mr Sadanori Yamataka, Chairman of the LDP Tax Commission, is a former MITI minister and a noted tax expert. "He doesn't want to look like a person who is influenced by the Government," one Japanese diplomat said.

Such arguments get short

	EEC imports	Japanese produced	Minimum fiscal protection (%)
Whisky	2,345	256	792
Brandy	2,024	256	819
Vodka	569	197	387
Vodka/White rum* (local vodka)	342	747	458

* Import duty excluded because rate is variable. † Shochu (a local vodka)

Source: Scotch Whisky Association

HK-Indonesia steel pact signed

By John Murray Brown in Jakarta

A \$590m (£418m) joint venture agreement between four Indonesian companies and a Hong Kong-based investment group for a seamless pipe construction project was signed in Jakarta yesterday.

The contract, for which tenders have already been received from Mannesman Demag of West Germany and Italmont of Italy will be awarded in about three months.

The new company, PT Seamless Pipe Indonesia Jaya, will be owned 30 per cent by Pertamina, the Indonesian state-run oil company and 39 per cent by Bakri Brothers, Indonesia's leading non-Chinese private industry group.

The state-run PT Krakatau steel company will take 4.9 per cent, PT Encoma Engineering

Turkey in bid to boost exports

By David Barchard in Ankara

TURKEY has announced new measures to promote exports and encourage the inflow of foreign currency into the country.

Exporters who sell more than \$50m (£35m) worth of goods will be eligible for an additional 6 per cent tax rebate bringing the possible tax rebate ceiling to 14 per cent.

The new tax rebate will be conditional on an exporter repatriating 70 per cent of his earnings.

The rebate system has also been relaxed by allowing the State Planning Organisation rather than the cabinet to decide which exports are eligible for a rebate.

Certain categories, however, will continue to be ineligible

for rebates. These include re-exported goods, such as iron and steel, and the sale of fresh fruit and vegetables to the European Community.

The government has also authorised the setting up of foreign exchange bureaux in Turkey. Until now only banks have been allowed to buy and sell foreign exchange.

Fiat-Allis Soviet deal

The Fiat machinery subsidiary Fiat-Allis yesterday signed a contract to supply more than 250 bulldozers to the Soviet Union, the official news agency Tass reported. Reuter reports.

UK NEWS

GUINNESS TAKEOVER INVESTIGATION

Argyll assesses bid inquiry

BY CLIVE WOLMAN

THIS WEEK'S government investigation into the Guinness takeover bid for Distillers and the subsequent slump of the share prices of Guinness and Morgan Grenfell, its merchant bank during the battle, have focused attention on the legal consequences of such a probe.

The legal issue that has most affected the stock market is whether the Argyll Group, whose takeover bid for Distillers was thwarted by a counter-bid from Guinness, would be able to sue Guinness or Morgan Grenfell for damages.

The potential losses for which Argyll might claim compensation are substantial. Its expenses incurred during the bid battle were £55m, offset by a £20m profit on holding Distillers shares. But Argyll, if it had a case, might even be able to claim damages equal to the profits (net of acquisition costs) that it has foregone by failing to acquire Distillers.

Argyll's directors made it clear yesterday that they would probably not consider suing unless the investigation of the Trade and Industry Department (DTI) found that Guinness was in breach of the Companies Act during the takeover battle. Its action could then be based on a breach of statutory duty.

The sections of the 1985 Companies Act under which the DTI has set up its inquiry give some important clues as to the reasons behind it and the possible breaches of the Companies Act that are being investigated.

The inspectors have not been

appointed under the insider dealing provisions of the 1986 Financial Services Act even though such an appointment would have given the Secretary of State tougher powers to compel the production of evidence, particularly from foreign-based banks and financial institutions.

This suggests that the DTI has no suspicions of insider dealing although, if the inspectors come across such evidence and need an extension of their powers, they could doubtless be given a further appointment under the 1986 act.

But the inspectors have been appointed not only under section 442 of the 1985 act - which deals with the suspicion of an illicit concert party, or secret share-buying arrangement - but also

under section 432. This indicates that the DTI investigation is based on more serious allegations against Guinness.

One possible basis for invoking section 432 is that shareholders have not been given all the information "which they might reasonably expect" about their company's affairs. The other likely basis is that the company's affairs have been conducted in a manner prejudicial to some of its shareholders.

These provisions indicate that the suspected misconduct relates not only to the share dealings in Guinness and Distillers at the time of the bid but also to the commercial affairs of the company. This would include, for example, its distribution contracts with agents.

when the investor sold his shares in the fund. As a result, Mr Clive said, there had been a growth of offshore funds, which were expensive and time-consuming to manage.

Mr Paul Channon, Secretary of State for Trade and Industry, said he sympathised broadly with Mr Clive's aims, but he said he could not give any specific undertakings on tax changes. He listed three challenges for the venture capital industry.

- The north-south divide in Britain was "extremely worrying" because more than half of UK venture capital investment went to companies in London and the south-east of England. To redirect more of this investment to the north, he advocated more efforts by regionally based venture capital funds and more co-operation between them and national ones.
- There was insufficient research and development, and he proposed more co-operation between industry, higher education and financial institutions.
- Small firms found difficulty in raising their first £100,000 of equity finance, which he feared was leading to "ventures of great potential benefit in the country" being missed.

Decline in American visitors continues

THE DECLINE in visitors from North America continued at a high level in September this year although there are signs that the fall-off in tourists to the UK may be slowing down, David Churchill writes.

Figures from the Department of Employment published yesterday show that there were 19 per cent fewer visitors from North America in September of this year compared with the same month in 1985. However, this represents an improvement over the 40 per cent shortfall in American visitors reached in the early part of the summer. This decline followed widespread fears in the US of a renewed terrorist campaign in the UK and Europe following the US bombing of Libya in the spring.

So far this year there have been 27 per cent fewer visitors from North America to the UK although, over the same period, visits to the US by Britons are some 23 per cent above the level of 1985.

The fall in North American visitors in September led to an overall shortfall of 6 per cent in visitors to the UK. However, the value of expenditure in the UK by overseas residents in September rose by 4 per cent to £625m.

Expenditure abroad in September by UK residents rose by 21 per cent - to £550m.

EMPLOYERS in the UK should not be afraid to award "significant" pay rises to high-performing employees, according to the Institute of Directors.

In a speech to be given today to an IOD conference on effective remuneration, Mr Graham Mather, head of the IOD's policy unit, will say that, with industrial company profits forecast to rise by an average 17 per cent this year and financial-sector profits rising at double that level, many companies may be seeking to share with their employees the rewards of success.

He will tell the conference: "They should not be afraid to reward performance with pay, throughout the business, from senior directors to the shop floor."

BRITAIN'S welfare state benefits the better-off rather than the poor, according to a Church of England report. The report, by a working party of the church's social policy committee, calls for improvements in the welfare system. It says the gross inequality between the very rich and the poor is not just a social misfortune but a social evil.

BROWN SHIPLEY, the merchant banking and insurance broking group, plans to establish a £15m venture capital fund with the aim of investing in management buy-outs, buy-ins and unquoted companies requiring development capital.

HOUSE PRICES have increased by an average of 13.6 per cent over the year to the end of November, more than four times the rate of retail price inflation and double that of average earnings, according to the Halifax Building Society's house price index.

A FURTHER 35 contracts have been awarded to 31 UK and four continental European parts and materials suppliers by Nissan's UK car assembly subsidiary in north-east England. The contracts bring the total awarded to UK and continental suppliers to 67 and will take European content to around 50 per cent by next summer.

LONDON could be heading for a collapse in public services similar to that suffered by New York a decade ago unless current trends were reversed, according to Mr John Bannham, controller of the Audit Commission and director general elect of the Confederation of British Industry.

BRITISH TELECOM has started a £50m programme to install optical fibre in the City of London, BT's first large-scale use of optical fibre in its local network and on customers' premises. Optical fibre tends to mean better-quality transmission and more flexible telecommunications services.

THE MORNING STAR, the left-wing daily newspaper, is making nearly a quarter of its staff redundant in an effort to avoid closure.

US bank wins court appeal

By Raymond Hughes, Law Courts Correspondent

THE LONDON branch of Bankers Trust Company, a New York bank, has won its appeal against a High Court ruling that it must pay immediately, in dollar bills, \$131m claimed by a Libyan bank.

The Court of Appeal yesterday overturned the ruling and gave Bankers Trust unconditional leave to defend the claim by Libyan Arab Foreign Bank, which is wholly owned by the Libyan central bank.

The claim is part of Libya's moves to recover funds in US banks frozen by President Ronald Reagan in January as part of his anti-terrorism drive. In his action, which will come on for full trial next June, the Libyan bank is claiming a total of \$300m. In October Mr Justice Evans gave the Libyans summary judgment on the \$131m part of the claim, saying that Bankers Trust had no arguable defence.

He ruled that the \$131m was in a "dollar deposit account" and not a "Eurodollar account" - which would have given Bankers Trust a defence - and that, therefore, the Libyan bank could demand payment in London rather than through the US clearing system.

Bankers Trust felt unable to comply with the Libyans' demand for payment because of the freeze and because, at Bankers Trust's view, the Libyan account was within the Eurodollar market.

The appeal court will give its reasons for allowing Bankers Trust's appeal later. From the three judges' interventions during the hearing it seems likely that they took the view that the issues were so complex and the implications so important that it was not a proper case for summary judgment but required full evidence and argument.

Defending the High Court ruling, the Libyan bank argued yesterday that, as a matter of long-standing banking practice, money deposited in London was repayable in London.

It said that its London account was a running deposit account of a kind that did not come within the Eurodollar market as described by Bankers Trust.

Bankers Trust had produced no clear, convincing and consistent evidence that there was a banking usage that required payments from an account such as the Libyans' to be made in the US and nowhere else.

Although Mr Reagan's freeze purported to have extra-territorial effect, it gave no defence in England to the claim. The London account was governed by English law, the Libyan bank asserted.

Such entrepreneur-managers were "the goose that lay the golden eggs" - the key elements in the creation of new businesses, Mr Clive said. However, Britain suffered from a shortage of them.

Speaking at a forum on venture capital organised by the Financial Times and the BVCA, Mr Clive proposed two specific changes to the tax system to remedy this.

First, a full-time manager of a small business should not have to pay income or capital gains tax on the first £40,000 he invested in his own company, provided the investment was held for at least five years.

At the moment, not only did the entrepreneur-manager lack such an

Call for reform of taxation to encourage innovation

BY HUGO DIXON

FINANCIAL TIMES CONFERENCE

Venture Capital

THE TAX system, not shortage of finance, was discouraging entrepreneurship, a leading venture capitalist warned yesterday.

Mr Colin Clive, chairman of the British Venture Capital Association (BVCA), said the Government had done much to encourage investors through stock options and the Business Expansion Scheme. However, it had done little to reform the tax system so that a manager wishing to run his own business was not discriminated against.

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First, a full-time manager of a small business should not have to pay income or capital gains tax on the first £40,000 he invested in his own company, provided the investment was held for at least five years.

At the moment, not only did the entrepreneur-manager lack such an

incentive to set up a business, but the tax system penalised him. Mr Clive said: His capital gains are treated as income, which is usually taxed at a higher rate. As a result, experienced executives had an incentive to leave established companies to set up on their own.

Second, investors in UK onshore venture capital funds should pay capital gains tax once, not twice. In particular, the Government should recognise that a limited partnership was a suitable vehicle for the ownership of a venture capital fund and that a venture capitalist who took part in such a partnership would pay capital gains tax, not income tax.

This was the system which now operated in the US. In the UK, however, an investor could pay tax twice - when the fund sold shares in companies it had invested in and

Data body steps up registration drive

BY TERRY DODSWORTH

THE UK data protection agency has launched a campaign to force the registration of thousands of data users who have failed to seek a licence to hold and manipulate computerised information.

The closure date for registration under the 1984 Data Protection Act, which seeks to protect individuals against the misuse of computerised information, was set for early May of this year. But according to the agency, only about 130,000 of the UK's estimated 300,000 data users have so far bothered to register.

"We are now trying to match up people we believe are users against those that have registered," a spokesman said yesterday.

Although the Office of the Data Protection Registrar was set up two years ago, the provisions of the act have been brought in gradually to allow data users to adapt to the new conditions. Many users are believed to be still confused about whether

or not they should register, since several categories are exempt from the registration process.

"But if people are ignoring the act, or being lax about it or avoiding it, the registrar has made it quite clear that he will not be lenient. He will consider prosecution if there is evidence of willful avoidance," the spokesman said.

So far, the main right given to individuals under the act is to receive compensation for loss or destruction of personal data. From the end of next year, individuals will be able to demand a copy of information about them held in data banks.

Mr Eric Howe, the Data Protection Registrar, said yesterday that many of these problems could be resolved by appealing to him in his ombudsman role rather than going to court. More than 180 complaints had been received from individuals, he said.

Tyre jobs join bid losses list

By John Griffiths

SOME 145 employees of Goodyear's subsidiary in the UK appeared yesterday to have joined a growing list of casualties of financier Sir James Goldsmith's defeated, \$5.5bn bid for the American tyre and rubber company.

The subsidiary, Goodyear Tyre and Rubber Great Britain, said yesterday the employees were to lose their jobs over the next three months. It described the move as "part of a restructuring programme to reduce overheads" and said it was likely that the UK company's workforce would fall further, in the long term, from its current 5,600 level.

The job losses announced yesterday are understood to have been accelerated as part of what Goodyear's US parent now claims to be an urgent need to cut costs worldwide in the wake of the Goldsmith bid.

Mr Robert Mercer, Goodyear chairman, has already announced the intended sale of at least \$1bn worth of assets, withdrawal from grand-prix racing and other restructuring measures sparked by the bid. Sir James agreed not to pursue the bid and to sell back his 11.5 per cent stake to Goodyear, earning his investment group more than \$80m.

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Young hails fall in long-term jobless figures

BY PHILIP BASSETT, LABOUR EDITOR

LONG-TERM unemployment in the UK fell by 7,000 in the latest quarter, Lord Young, Employment Secretary, said yesterday. The fall is the largest non-seasonal drop in long-term unemployment since the late 1970s and is the biggest quarterly decrease since 1973-74.

Ministers believe that the reduction in the number of long-term unemployed, who make up more than a third of total unemployment, is only the first and the trend in long-term unemployment is now downward. Speaking to the all-party House of Commons select committee on employment, Lord Young said that, according to annual seasonal patterns, there would have been an expected increase of about 30,000 between July and October in the numbers of the long-term unemployed. But he said: "In fact, the number of people unemployed more than a year has fallen by 7,000."

Lord Young said that long-term unemployment had risen each quarter for most of the decade, but he said: "For the first time we can see a substantial drop of 27,000 - the difference between what was expected and what we have got today."

P & O expected to bid for European Ferries

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

P & O, the Peninsular and Oriental Steam Navigation Company, is expected to announce an agreed bid for European Ferries today. Share dealings in both companies were suspended by the London Stock Exchange yesterday after the Monopolies and Mergers Commission reported that P & O's 20.08 per cent stake in European Ferries was not against the public interest.

Mr Geoffrey Parker, chairman of European Ferries, and Sir Jeffrey Stirling, chairman of P & O, met at a European Ferries board meeting shortly after the publication of the commission's report. Neither company would elaborate on the negotiations, but it was clear that agreement on a takeover had been reached in principle. Talks were expected to continue into the early hours of this morning. The Monopolies and Mergers Commission inquiry did not consider the consequences of a takeover of European Ferries by P & O, and it would be open to Mr Paul Channon, the Trade Secretary, to request a fresh report in the event of a bid. This was considered unlikely, however, since the issues the commission would have to address would be virtually identical.

Sir Jeffrey Stirling is believed to regard a bid for European Ferries as a logical move in an area in which P & O has substantial expertise. P & O sold its Normandy Ferries

passenger business to European Ferries last year for £12m but still operates 18 ferries, mostly carrying roll-on, roll-off freight. Most operate on the Irish Sea, but two are committed to a joint North Sea service with Nedlloyd Lines of the Netherlands. European Ferries operates 24 ships on the English Channel, the North Sea and the Irish Sea and also owns and operates ports at Felixstowe and Larne. Both ports are used by P & O ships.

Both companies also have extensive property interests although European Ferries has experienced problems with holdings in Denver, Houston and Atlanta where the market has weakened in response to lower oil prices. European Ferries was forced to write off £15m against property holdings in Houston - a figure which was revealed in the 1985 accounts at the insistence of P & O. P & O reported profits of £89.8m before tax for the first six months of this year, some £7m more than expected, and is forecast to return full year figures of more than £170m. European Ferries, by contrast, reported an interim loss of £4m at the pre-tax level following a 10-week stoppage on services operating from Felixstowe.

Monopolies Commission report, Page 26

Wealth patterns endorse north-south divide

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

FURTHER EVIDENCE of the sharp north-south divide in Britain's economic performance and prosperity was provided yesterday by an official study on spending patterns and earnings.

Preliminary data from the Department of Employment's 1985 Family Expenditure Survey show that the earnings of the average household in the prosperous south-east are now around 45 per cent higher than in the depressed north of England. The survey also illustrates the large gap between the earnings and spending power of the richest and poorest groups in the population, and between those in work on one side and pensioners and the unemployed on the other.

The average British household spent just under £182 per week in 1985, £10 more than the previous year. Low-income pensioners, however, spent just 24 per cent of the national average, while the weekly outlays of the richest 20 per cent of the population were 84 per cent higher than the average. Households with the main wage-earner in work spent just under £205 per week. Those headed by a person among the long-term unemployed could afford less than half that amount. Regionally, the figures show the

sharp discrepancies that have been emerging as a result of the imbalance in economic growth between different areas of the country. In an analysis covering both 1984 and 1985, the survey says that the typical weekly income of a household in the south-east was £248. For a household of similar composition in terms of the number of adults and children in the north the figure was £170. In between, households in a region such as East Anglia (eastern England) had an average income of £204, while those in Yorkshire and Humberside in the north averaged £178.

Similar, though not quite as large, disparities are revealed by typical spending patterns, with the northern households recording an average weekly outlay of £131 against the £181 recorded for the south east. Part of the explanation is the concentration of long-term unemployment outside the south-east. In the average household of 2.6 people in the north of England, for example, 1.52 were not working. The size of households in the south-east is about the same but on average only 1.29 are without employment. The income disparities are also clearly reflected in the ownership of cars and other durable goods such as video recorders.

SHARE OFFER OVERSUBSCRIBED BUT PREMIUM THREATENED

Gas sale falls below expectations

BY RICHARD TOMKINS

THE £5.5bn offer for sale of shares in British Gas was oversubscribed when it closed yesterday, but the number of applications received seems certain to have fallen embarrassingly short of expectations.

With counting still going on last night, best estimates put the total number of applications at between 3.5m and 4m - far below the 5m applications received for the much smaller and less heavily promoted TSB flotation in September.

Market research in the run-up to the British Gas offer had suggested that 6m were certain to apply for shares and that another 4m probably would. More than 7.5m people registered their interest in the offer

with the British Gas share information office.

The weight of money received has been enough to trigger the clawback arrangement which brings more shares into the public offering at the expense of institutional and overseas investors but seems likely to leave the issue as a whole subscribed only 1.3 times.

If the figure for the number of applicants is confirmed, it will almost certainly have implications for the opening price of British Gas's shares when dealings begin on Monday. Mr Peter Spring, an analyst at Greenwell Montagu, the stockbrokers, said: "Psychologically, it would be very bad for the market, and expectations for the premium would be very limited."

The "grey" market price being made in the shares ahead of official dealings was slightly down at 58½p yesterday, but this was ahead of any firm indications of the response to the offer.

N. M. Rothschild, the merchant bank sponsoring the issue, said the total number of applications appeared to have been reduced by the number of joint applications made and that the average value of each application had been much higher than expected.

"We will certainly be making at least 3m allotments, which is more than in any other issue," said Mr

Tony All, a director. "It is quite wrong to compare British Gas with TSB. That was a give-away, whereas this was a sensibly priced offer."

As Mr Peter Walker, Energy Secretary, watched the last applications being handed in in the City of London yesterday morning, a damage limitation exercise was already swinging into operation. It was clear by then that a shortfall was in sight, but Mr Walker refused to acknowledge any sense of disappointment over the response.

Meanwhile, Sir Denis Rooke, the chairman of British Gas and never an ardent proponent of its privatisation, appeared to be distancing himself from the flotation.

Council cash switched to head off Tory revolt

BY PETER RIDDELL AND FIONA THOMPSON

THE SIZE of changes in next year's central government grant to local authorities is to be limited, benefiting most out-of-London boroughs and surrounding counties.

The revision, announced in the House of Commons yesterday by Mr Nicholas Ridley, the Environment Secretary, leaves the aggregate Treasury grant for 1987-88 unchanged at £12.8bn. So the alterations represent a redistribution

from some councils to others. This follows vocal protests by Tory MPs, particularly from around London, who threatened a major Commons revolt unless the plans were changed.

Mr Ridley argued that the decision was not political but reflected the appearance of new information on expenditure levels and capital allocations which are used in the calculations of grants. This would have

further reduced the grant entitlements of those authorities which were already due to lose most under earlier proposals.

The changes provide for a tighter safety net with a maximum loss of grant for local property tax payers, together with a limit on increases in grant.

The main beneficiaries of the revised settlement compared with

earlier proposals are counties such as Surrey, Hampshire, Hertfordshire, Bedfordshire and Oxfordshire as well as outer-London boroughs. But many metropolitan districts, such as Birmingham, lose out.

The announcement was yesterday welcomed by Tory MPs from outer London, although criticised by some others.

Government seeks to switch spy row on to Labour's role

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

THE CREATION of an external review body to oversee the activities of Britain's security service will remain possible as long as the Labour Party breaches the political consensus on defence and security issues, Mr Douglas Hurd, Home Secretary, told the House of Commons yesterday.

His attack represented a further attempt by the Government to deflect criticism away from its own handling of the MI5 spy-book case in Australia and to focus attention on the Labour leader's role in the affair. But Mr Gerald Kaufman, the shadow Home Secretary, accused Mrs Margaret Thatcher, Prime Minister, and her ministers of "corrupt decision making" and repeated inconsistencies when considering whether or not to ban the release of security-sensitive information.

Mr Kaufman asked why Mrs Thatcher had sent Sir Robert Armstrong, the Cabinet Secretary, to Australia "to make a fool of himself and to leave in public letters a previously important and prestigious office." He demanded to know why she had decided, in 1981, not to prosecute a book on the security services by Mr Chapman Fincher. Mrs Thatcher's office yesterday

did nothing to dispel the impression that Mr Neil Kinnock, the Labour leader, has put in jeopardy his access to security briefings by making direct contact with the Australian lawyer who is challenging the Government's attempt to prevent publication of a book by Mr Peter Wright, a former MI5 officer.

It was being emphasised that Mrs Thatcher was anxious to preserve the bipartisan approach which governed security issues but that it was up to Mr Kinnock, on his return from the US, to make his own position clear.

Mr Hurd told the Commons that Mr Kinnock's actions represented "an amazing mixture of inexperience and irresponsibility" and were the latest in a long line of examples of the breakdown in consensus which had taken place.

Mr Roy Hattersley, Labour's deputy leader, issued a statement saying the party did not mean to be deflected by the wholly unjustified attacks being made on Mr Kinnock, whose Australian contacts had been solely designed to clarify and confirm publicly available information. The real issue was one of government competence and integrity and allegations that Labour wanted the publication of material damaging to national security were a lie.

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UK NEWS

Sales pitch to middle England

MR NEIL McRAE, the new managing director of the Readers Digest Association in the UK, has a well-honed image of his market.

The Readers Digest reader is almost the personification, he believes, of conservative middle England.

"They are responsible, well established, affluent citizens with an outlook that is upbeat. People who believe in the country, believe in the future, believe in private enterprise," says Mr McRae, who became managing director in July.

With his white shirt and dark suit, reassuring air of a friendly bank manager, dandy sailing and charity work for Save the Children in his spare time, Mr McRae, 47, is clearly one of them. He lives with his wife and three daughters in a comfortable suburb on the north-west fringe of London.

The Readers Digest, founded in 1922, sells more than 1.6m copies of its British edition - 85 per cent of them through subscriptions - and within the company the UK company has outperformed every other country apart from the US for the past three years.

The only time the upbeat Mr McRae, born in New York and educated in Cape Town, shows a trace of irritation is when he hears the word "timewarp" used yet again about the magazine.

Yes, life's like that is still there. And the real-life drama, the condensed book and even advertisements for the "free" magazine The

Raymond Snoddy profiles Neil McRae (right), the new UK managing director of Readers Digest



Plain Truth which can "help you face the future with renewed confidence."

The formula of providing articles of relevance to readers' lives and of lasting interest does not change, he concedes.

"When you've got a damned good formula, you change it at your peril," says Mr McRae.

The magazine accounted for about 25 per cent of £70m turnover in the year to June, with most of the rest from recorded music and special books on car care or vanished civilisations - "education with a very small e," as Mr McRae puts it.

But if Readers Digest has a familiar feel to it, the company is in the process of embarking on its first major diversification since the 1980s.

Ironically there is an almost subliminal hint at the change of direction in the first item in the Happiness Is... column in the December issue of the magazine.

"Happiness Is... Finding out that the mess you're in is fully covered under your insurance policy."

pects than purchasers of books on animals.

One potential problem - that Readers Digest customers might be such good prospects for insurance that they all might have it already - has not materialised.

"The forecast we made after the test marketing has been exceeded," says Mr McRae, who is now looking at the possibility of Readers Digest endorsement policies.

Mr McRae, who until his promotion was responsible for new business development at Readers Digest, is also planning a new venture to handle marketing and subscription for a host of monthly magazines for a fee.

The concept being tested envisages Readers Digest customers receiving promotional material with a list of 63 magazines. Readers Digest would collect the information on new readers to the distribution departments of each magazine.

The idea is being carefully looked at to ensure that all the risk has been removed before the private company which grows its business from its own resources rather than borrowings finally decides to go ahead.

Like a prudent reader of the Readers Digest, however, the company is investing in the future while profits are good "and we have a little fat on us" so that the future can be faced with renewed confidence.

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Britain prepares to lift security veil on Hotel space aircraft

BY PETER MARSH

BRITAIN is due early next year to lift the security wrap from Hotel, the country's proposed space-going aircraft, as part of an effort to convince other European countries to back the project.

The UK's reluctance to discuss the full details of the project, which the Defence Ministry has classified, has added to scepticism about Hotel at the 11-nation European Space Agency (ESA).

Britain is trying to enlist European support for Hotel, (Horizontal Take-Off and Landing). The project, which is still in its early stages, could lead to a vehicle that takes off from a runway like an ordinary aircraft lifting people and material into space at a fraction of the cost of conventional rockets.

Tentative estimates for Hotel suggest that it could cost about £4bn, of which Britain would put up no more than about 25 per cent with the rest coming from other European countries. If supported in the next couple of years, Hotel could be

flying in the early part of the next century, say UK officials.

Mr Roy Gibson, director general of the British National Space Centre, said he hoped the security classification over Hotel could be lifted by February. The Defence Ministry automatically classified the project, on which Rolls-Royce and British Aerospace are working, because of its possible military applications.

The most secret part of the project concerns the vehicle's engines, code named RB 545, which are under study at a Rolls-Royce test facility in Ansty, near Coventry, West Midlands. The devices are intended to breathe air in the early stages of ascent and then, in the upper stages of the atmosphere, switch over to a source of liquid oxygen. At this point they would behave like rocket engines.

Although this principle of using a single engine to move a vehicle into space has been under study for some 20 years, mainly in the US, engineers have yet to prove that the concept can work.

Britain has caused some frustration at the Paris-based ESA by trying to gain general support for the scheme but without divulging the full details of the engine design.

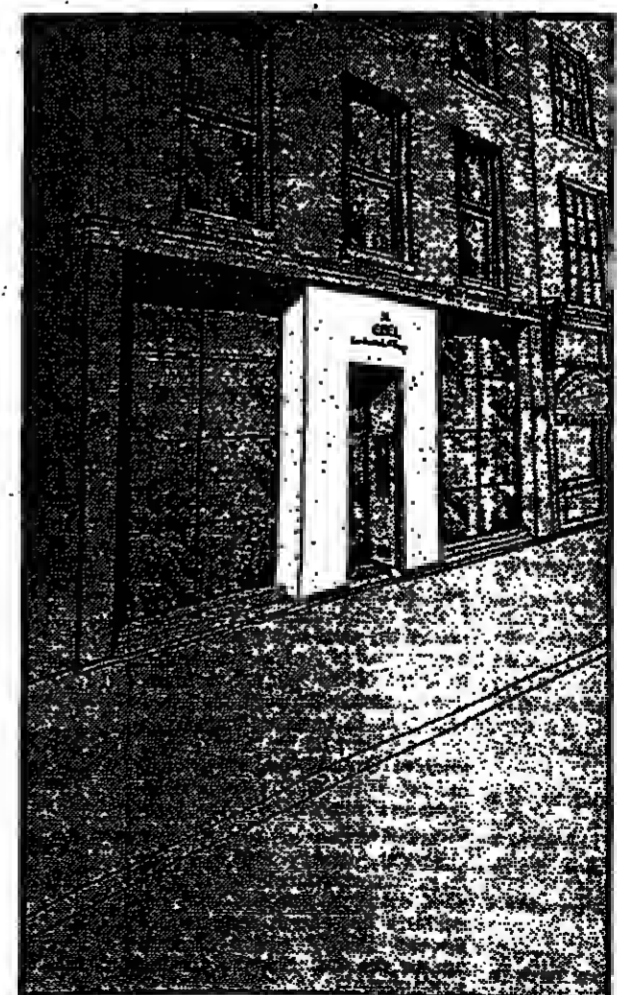
Professor Reimer Luest, ESA's director general, said British officials had given him "a good presentation" on Hotel but without explaining the engine technology. "I would like to know what is the trick to Hotel," said Prof Luest. "I am not sure if Hotel is a feasible scheme or just a good idea."

Mr Alan Bond, a leading UK rocket engineer who is a consultant to Rolls-Royce on the Hotel project, said that he hoped engineers could demonstrate the validity of the Hotel concept by next summer. He said he was "very sorry" that the project had to be classified, but this was because the US and Japan, both of which are working on advanced engines for space vehicles, would dearly love to know the secrets of the project.

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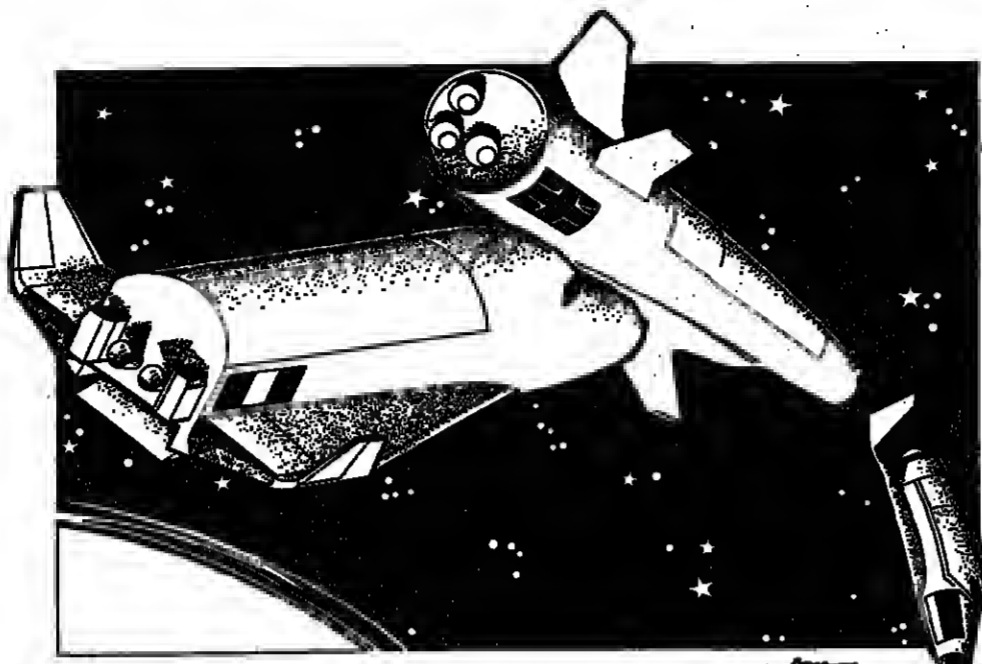
HERMES, HOTEL AND SAENGER

Dog-fight complicates Europe's thrust into space

By Peter Marsh in London and David Marsh in Bonn

RIVAL SCHEMES proposed by France, Britain and West Germany are complicating European efforts to agree on a new series of manned space launchers. These vehicles would represent a leap by Europe into a new era of space transportation to follow the development of Ariane, an expendable rocket which lifts satellites into orbit. The three countries, together with the other members of the 11-nation European Space Agency (ESA), have to decide by next summer which combination of the projects to back in plans to develop over the next 20 years vehicles that can carry people to and from orbit. The ESA, based in Paris and with an annual budget of about \$1.2bn, was set up in 1975 to administer Western Europe's space programme. Leading the field among the rival launcher projects is the French-inspired Hermes, a small, winged craft, with room for several passengers, that would enter orbit on top of an ordinary rocket. This will be Ariane-5, a more powerful version of today's Ariane. Hermes has already been adopted as an ESA programme, with design under way and full-scale construction likely to start next year. Providing competition for Hermes is Hotel, proposed by the UK. Hotel, which is short for Horizontal Take Off and

Landing, promises to dispense with conventional rockets. Instead, the vehicle, looking like a 21st century version of Concorde, would take off and land using a runway. According to Mr Alan Bond, a leading UK rocket engineer who is credited with inventing Hotel, the vehicle's main achievement would be to cut greatly the costs of putting payloads into orbit—with giving rides to men and women a secondary consideration. The maverick outsider among the space projects is Saenger, a German scheme for a hypersonic aircraft the size of a jumbo jet which would carry piggy-back a second, rocket-powered vehicle that would enter space. Like Hotel, Saenger is considered by most observers to be unlikely to fly before the early years of next century, while Hermes appears a less ambitious concept which could be operational by the mid to late 1990s. According to this view, Hermes, the costs of which are put at \$2bn-\$3bn, is seen as Europe's second generation transport system, following the Ariane development. Hotel and Saenger (or possibly a combination of the two) are regarded as a third generation of launchers for use around 2010. Rough estimates for the costs of the two projects are \$6bn for Hotel and \$12bn for Saenger.



In recent weeks, however, Britain has upset this consensus. It has proposed a more radical strategy, that the ESA might do better to drop Hermes and instead proceed in one step to Hotel. Mr Roy Gibson, director general of the British National

Space Centre, says the final choice should be made only when the design phase for Hermes is finished next summer. Mr Gibson points out that Hermes is not a launcher—it needs an Ariane to boost it into

orbit. Hotel, meanwhile, is a new concept which could mean Europe leaps into a new form of transport, ahead of the US. Mr Gibson says that building Hermes ahead of a Hotel or Saenger vehicle would give Europe a few years of manned

space flight — which he says would be "very interesting"—but he is not sure if the cost could be justified by the limited goals involved.

Mr Bond, who worked on Britain's aborted Blue Streak rocket project of the 1960s and is now a consultant for Rolls-Royce, which with British Aerospace is working on Hotel, goes further than Mr Gibson. He says it would be "a total mistake" to build Hermes.

According to Mr Bond, the need to carry Hermes will force engineers to stretch Ariane-5 to its limits, making the rocket uneconomical in what Mr Bond argues should be its more important job, lifting satellites into orbit.

According to Mr Bond, Rolls-Royce engineers are "nearly there" in their design of the new, air-breathing engine intended to power Hotel. Details of the engine, which would allow the craft to take in air during the early stages of ascent and switch over to a supply of liquid oxygen in the upper atmosphere, are classified.

The British suggestion about missing out Hermes has caused rancour in France, which as Western Europe's biggest spender on space technology has led the development of Ariane and is strongly committed to Hermes.

Mr Frederic d'Allest, director

general of the French national space agency (CNES), says it is "wishful thinking" to suggest Hotel could be built before about 2010. Not to proceed with Hermes would therefore leave a big gap in Europe's space programme.

Jumping into such a radical programme as Hotel would be too risky, according to Mr d'Allest. "We in France believe in a more evolutionary, conservative approach."

The French view has found some support elsewhere in Europe. Professor Reimar Laest, the ESA's director general, says that Hermes will be vital in providing a European vehicle to ferry people and supplies between Earth and Columbus, an orbiting laboratory that the ESA is due to build in the 1990s.

Industry and government officials in West Germany basically support Hermes, though they are attaching strong conditions (see accompanying story). Mr Ernst Hoegenauer, deputy manager of the space systems division at Messerschmitt Boelkow, Blohm, which is in charge of work on Saenger, says "Hermes is a place for Europeans to do their homework in areas like re-entry technologies, space avionics and new materials. Hermes is the beginning of everything we are talking about for the next two or three decades."

West Germans demand development work in return for supporting French

BOTH Messerschmitt Boelkow Blohm (MBB) and the German Technology Ministry, which together have put up DM 2.5m in funds to support work on Saenger during the last year, see the Saenger/Hotel projects as essential follow-on programmes from the French-led Hermes. But the Germans are also determined that industry should win a much more technologically important share of Hermes development work than has been the case in previous European aerospace projects. The German government in October decided to spend

DM 32m by taking a 30 per cent stake in the preparatory design phase of Hermes. But Bonn has stopped short of giving the formal go-ahead for participation in the rest of the programme. The Technology Ministry says Germany will decide to continue with the Hermes programme only if it was full participation in the technologically demanding parts of Hermes. MBB, together with Dornier, MAN, AEG Telefunken and the ANT electronics company, has formed a group to negotiate detailed work-sharing arrangements with Aerospaceplane, France's overall Hermes project co-ordinator. Mr Ernst Hoegenauer, the

MBB official representing West German industry in discussions over Hermes, lists the key areas for which the Germans would like to have leadership responsibility in the project. These are propulsion, life support systems, fuel cells and communications. The Germans should also be involved in work on new structures and on flight control, he says. "I wouldn't like us to have only peanuts," he adds. Additionally, Germany is pushing hard for part of the assembly work to be carried out by MBB. Out of the nine Hermes models—seven for development and two for flight—three (two development models and one of the

flight models) must be integrated in Germany, Mr Hoegenauer says. "We will have big problems if we don't get agreement," he states. The Germans have been trying hard to win support from Britain for a joint position on Saenger and Hotel. This line has met some suspicion from Paris that a possible anti-French European space axis is being formed. The British-German link is clearly reflected in the make-up of two ESA study groups set up to look into advanced air breathing propulsion systems. The first group links MBB, Rolls-Royce, MTU, BMW and

the University of Stuttgart, with the second made up of the French engine companies Snecma and SEP along with Fiat of Italy. Rolls-Royce caused some irritation in France earlier this year when it spurned overtures from Snecma and SEP to work together on advanced air breathing engines. Both the German Technology Ministry and MBB are backing the idea of pooling British and German expertise on Hotel and Saenger in a joint three-year study on "advanced systems." Under the auspices of the ESA this study could start next year. The Germans believe the advantage of Saenger is that it is a more flexible concept

than Hotel, while also offering a route to a possible terrestrial hypersonic aircraft. Professor Eugen Saenger, the German space pioneer, developed the concept for a rocket aeroplane in 1942. This was intended to reach a top speed of 11,000 miles per hour and would have been the first ever single-stage reusable space launcher. Luckily for the Allies it was never built. Prof Saenger worked on his project with MBB until he died in 1964. The German government financed the project—which involved more than 1m working hours of research—up to the beginning of the 1970s. The project was restarted in earnest over the

last year, given added impetus by the US Challenger space shuttle disaster. The Germans have already carried out wind tunnel tests on Saenger, involving speeds up to Mach 25 (15,000 mph). The first stage—which MBB says could form the basis of a future hypersonic airliner—would be the size of a Boeing 747, accelerating to Mach 7 and reaching an altitude of 35 km. It would be powered by six turbo ramjet engines using liquid hydrogen as fuel. The second stage would be called Horus—in its named version (Hypersonic Orbital Research and Utilisation System) or Cargus for cargo only.

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DEC pushes for larger share of UK automation By Geoffrey Charlis THE UK arm of Digital Equipment (DEC), US computer manufacturer, is to make a co-operative effort with three other American companies based in Britain to speed its penetration of the manufacturing/automation market. At present DEC is battling with IBM for dominance of computer supplies to manufacturing industry. DEC's partners in the venture are General Electric Calma, the computer-aided design specialist, Cincom, which is a software house with good experience in manufacturing resource planning (MRP) and Tektronix, which will offer expertise in computer-aided engineering.

Material change in anti-static protection CONDUCTIVE CORREX is a new material from UK company Vermason (Leitchworth, Hertfordshire). It is an alternative to corrugated conductive board and can provide electronic protection for the electronics industry by immediately conducting static electricity to earth. It will also interest the pharmaceutical, petro-chemical and process industries for normal protective packaging. Produced in sheet form to a maximum size of 2 metres square, the material is black, 3 mm thick, weighs only 700 grammes per square metre and has good electrical conductivity. Vermason can provide a complete service to industry which includes custom designing and die cutting.

MINING

Chris Sherwell profiles the backer of an America's Cup contender Australian sets sail for El Dorado

QUESTION: Which well-known Perth entrepreneur, with interests straddling several sectors and countries, also heads a syndicate behind Australia's defence of the America's Cup?

Answer: Not only Alan Bond. Another such businessman, and in many ways more intriguing, is Kevin Parry. Unlike Mr Bond, who is something of a high-profile, extrovert risk-taker with a keen eye for profit, Mr Parry is a relatively low-key figure with a longer view and a preference for assets growth.

Not that the two men are all that different. Both control and run their business empires in an autocratic style, with a powerful belief in themselves and the natural virtues of private enterprise. They share something of a disdain for the politicians they have to deal with, and both have strong backing from numerous banks and broking firms.

Both are also richly illustrative of how opportunities can be realised into success in Australia, and especially in the "frontier" state of Western Australia. Anyone wanting to know how businesses are started, structured and built up Down Under could do worse than look at them.

In Mr Parry's case, it has produced a conglomerate with interests in retailing, property, media, communications, resources and high technology. In recent years the business of importance among these has been changing, and some believe a momentum has now built up which could prove unstoppable.

None, however, has so far produced the same publicity as his chairmanship of the Taskforce '87 syndicate which stands behind the Kookaburra, the two 12-metre yachts which have been campaigning so successfully against Mr Bond's Australia IV and Australia III to defend the America's Cup next year.

To many, the competition on the water reflects another on shore. True or not, the effect is at least to hone the Australian defence of the cup (whoever conducts it) to competitive perfection and, in Mr Parry's case, underline his reputed ability to select good men for the job and manage them well.

That said, people do find Mr Parry a difficult man to deal with. Initially he seems uncommunicative, irascible and abrupt. Those who know him

better say first appearances are misleading. One of his most revealing comments, echoed by at least one Melbourne broking firm, is that his group is misunderstood by the market and underrated. To look at profit figures, that might be understandable.

The net profit attributable to shareholders in Parry Corporation for the year to June was just A\$8.6m (US\$4.6m), but it

join in that he left school at 15 and says he used trips around Australia with the state baseball team to visit manufacturers and find out more about how business was done.

By the time he took over the family business in 1962, it had built up a turnover of A\$10,000 (then A\$5,000) a week.

The flow of cash was used to build up property interests and, although he does not talk about the errors which make him say

The previous year saw a similar performance, a sign of weaker economic times in Australia.

The other major cash cow has been control of NBN-3, the only commercial television station in the Newcastle area of New South Wales which has a population of around 800,000—one of the largest provincial centres in the country.

That contributed heavily to the A\$26m turnover of Mr Parry's media interests, which also include a stake in a Queensland television station. But he hit a problem in neighbouring Papua New Guinea this year when the Government, having originally granted him the licence, decided not to introduce television at all.

In the related area of high technology developments, the focus is on Underwater Systems Australia (USAL), which is also majority controlled by Parry Corporation and was listed this year.

This is billed as one of the first volume producers of small remote underwater vehicles. Under agreement with a US company, it also hopes to sell larger submarine vehicles, trying no doubt to capitalise on the success of the Titanic findings.

Most of the excitement at Parry these days, however, is reserved for its resources activity, which is concentrated in oil and gold.

Earlier this year the group's main resources arm, the quoted subsidiary called Pelsart, sold off its petroleum interests, shifting them to Offshore Oil, a company 39 per cent owned by Parry Corporation.

Pelsart is now concentrating on mineral exploration and development — or more accurately, on gold interests in Indonesia. Mr Parry first visited Indonesia in 1969, liked it and started making contacts — a long process and an essential one in a country of its complexity.

Some fruits of this build-up have come in the form of joint ventures he has initiated with companies like BP Minerals and Renison Goldfields. But the real rewards are reckoned to lie in the tracts it is exploring in Kalimantan (formerly Borneo) which, so company officials suggest, promise a new El Dorado.

Samples from the Mt Muro region, for example, are said to be showing ore finds of far higher grade than are seen in Australia.



Mr Kevin Parry: concentrating on Indonesian gold interests

was a record by far. The previous best was in 1983 at A\$4.5m and the intervening years saw losses. Group turnover was also a record at A\$116m, well up on the 1985 level of A\$86m.

These do not seem like figures portraying a major business empire, but Mr Parry says the company's overriding objective hitherto has been to increase asset backing.

Thus, total assets showed a 44 per cent growth to A\$291m last year, and on one calculation an investment of A\$10,000 in Parry Corporation in 1975 would have exploded to almost A\$750,000 by 10 years later.

Now, however, policy is said to be changing, with the aim of boosting earnings. At a recent company meeting, Mr Parry said the group was entering a new phase of growth and he reportedly promised a profit increase of around 50 per cent.

This will take the group a long way from his father's furniture manufacturing business, started in Perth after the family arrived in Australia from Manchester. Son Kevin was so keen to

it, Mr Parry counts it as a mistake that he had not learned more about real estate in his early days in business.

Since then the company has followed a more or less traditional Australian diversification path — into resources in the 1970s technology and communications in the 1980s.

The company went public in 1974, but control remains firmly in the hands of Parry. Mr Parry's own company, which has 54 per cent of Parry Corporation. That is unlikely to change.

The most controversial property deal has been at Hall's Head, near the coastal town of Mandurah, 50 miles south of Perth. A long-term and eye-catching work and holiday resort development, it attracted controversy when the State Superannuation Board came in on the project in 1982, effectively assuring its future through to the late 1990s.

Significantly, however, it is retailing which remains a prime source of cash through which Mr Parry has built everything else. In 1985-86 it generated a turnover of A\$47m, on which a loss of A\$2.5m is recorded.

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Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland ("The Stock Exchange") for the Notes to be admitted to the Official List.

Interest is payable semi-annually in June and December, commencing in June, 1987. Particulars of Midland Bank plc and the Notes are available in The Extel Statistical Service and copies of the Listing Particulars relating to the Notes may be obtained during usual business hours up to and including 8th December, 1986 from the Company Announcements Office of The Stock Exchange and, up to and including 18th December, 1986, at the addresses shown below:

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4th December, 1986

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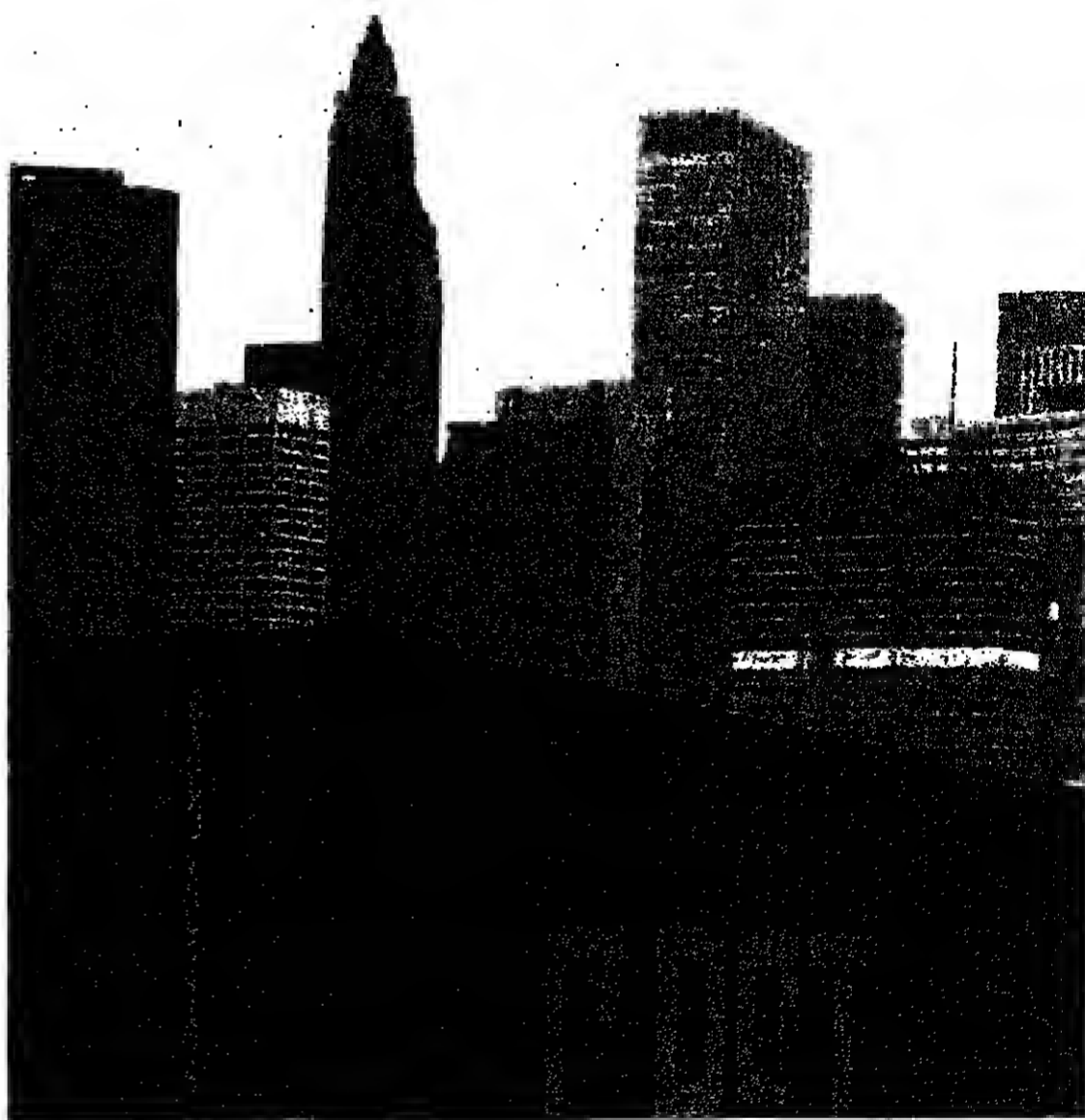
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Perusastraße 7, 8000 Munich 2, F.R. Germany
Chief Representative: Yasunori Kusumi
(Tel.) 089-229371 - 229374
(Fax) 089-2285737 (Tlx.) 528421

MILAN

Galleria Passarella 1, 20122 Milan, Italy
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BUSINESS LAW

Insurance competition in EEC

TODAY the European Court will deliver four judgments on the EEC Commission's complaints that France, Denmark, Germany and Ireland have erected barriers against penetration of their domestic markets by British and Dutch insurers. It will continue to ponder another case, substantially about the same issue, which takes the form of an appeal against the Commission's decision condemning a German insurance cartel.

Though presented in legal language, the issue is political. It is one of the manifestations of the stubborn resistance of the mainland member states - with the exception of the Netherlands - to the liberalisation of financial services. As long as liberalisation of services concerned only the professions, an agreement could be reached, though not easily. When it came to insurance, however, the Council was willing to pass only legislation which, though sounding *communautaire*, could be interpreted so as to stop UK insurers.

When adopting the Co-insurance Regulation - on which much of today's decisions will turn - the Council went out of its way to state that this regulation intentionally left open the dispute between member states about the meaning of the Van Binsbergen judgment of the European Court (Case 33/74). Did it allow member states to require insurers from other member states to establish local branches and/or obtain authorisation to do business? The Council dropped this hot potato at the European Court, leaving national requirements that insurers wished locally to be appraised on the basis of the EEC Treaty.

I think the Court, invited to fill the legislative vacuum, will side with the Dutch and the British, simply because it would be awful were it not to do so. Protesting in vain against the burden of agricultural subsidies and surpluses, disappointed with Brussels' industrial policy, irritated by the obstacles put in the way of technology transfers by the Court's restrictions on patents and trade markets, the UK's only hope of some compensation is in the area of financial services. It is bad policy

to drive your victims to despair, and the members of the Court, who mostly have some sort of political background, know it.

The cases to be decided today (Nos. 220/83, 252/83, 205/84 and 206/85) concern, in the first instance, the level of threshold under which the defendant states do not allow co-insurance by insurers from other member states. As Advocate-General Sir Gordon Slynn argued, such threshold could be fixed only by the Council - but the matter is best left to the market as no one goes to a consortium, with its danger of multiple litigation, unless he has to.

The second restriction on which the Council is expected to pronounce is the German rule prohibiting brokers from helping German residents to place insurance abroad. Hardly a genuine consumer protection measure.

The third restriction concerns the requirement that only an insurer authorised and established in the country where the risk is situated may lead a co-insurance consortium. The high cost of establishment is likely to exclude foreign co-insurers from occasional leadership of local consortia. In Germany this practically excludes premium competition in large fire risks as it makes the foreign leader of a consortium subject to the disputed premium cartel.

This premium cartel is the subject of the appeal case (No. 45/85), in which Advocate General Darmon recommended that the Commission's decision, denying clearance of the cartel, should be confirmed.

The Commission held that a recommendation of the association that its members should increase premiums for large fire risks (between 10 and 30 per cent) on old policies and submit to approval by a "tariff commission" all new business created a prohibited cartel.

The appeal follows, broadly speaking, two lines of argument: it denies that the competition rules of the EEC Treaty apply to insurance; and should the Court disagree, asserts that the increase of premiums was necessary in 1980 to ensure the solvency of insurers and in this way

protect the insured. Any resulting restriction of competition was indispensable in the long-term interest of the economy and consumers; as such it should benefit from an exemption under Art. 85/3.

The argument that competition rules do not apply to insurance is based on Art. 87/2/c which provides that the Council should within three years make regulations "to define, if need be, in the various economic sectors, the extent to which the provisions of articles 85 and 86 are to apply." The Advocate General had no doubt that the absence of such regulations did not affect the direct applicability of the competition rules to insurance, for which no special exception is provided in the Treaty.

One may expect the Court, which recently held that air transport is subject to competition rules, to take the same view of insurance. In that case it will concentrate on the arguments that the disputed recommendation did not infringe the competition rules.

The argument that the recommendation to increase premiums was not mandatory will hardly hold water in view of the decision of German reinsurers to enforce it by treating policies with lower than recommended premiums as cases of underinsurance, reducing automatically their contribution to claim settlements.

Also the argument that it did not "affect trade between member states" can be disposed of by pointing out that the German branches are not really domestic enterprises but only an extended arm of the insurers based in another member state; moreover the Court has repeatedly held that national cartels of this sort affect interstate trade by their very existence.

The real difficulty will be the economic evaluation of the purpose and effect of the recommendation. The German insurers used to keep premiums for large fire risks very low to attract industrial customers from whom they could expect other, more lucrative business. As a result of such competition for customers, the premium income from fire insurance fell between 1973 and 1979

by about 50 per cent and no longer covered the total amount of claims. The fire insurance had to be subsidised by the profits of other insurance business. The disputed recommendation, adopted in 1980, was designed to stop the practice of treating fire insurance as a "loss leader."

German insurers argue that without establishing a minimum level of premiums, competition could lead to insolvencies and thus ultimately have a disastrous effect on the insured.

A better argument seems to be that this type of "loss leader" competition distorts the distribution of the insurance burden which, ideally, should be proportionate to the risk. The answer to this would probably be that, on balance, the insured enterprises are neither better nor worse off: what they lose on other types of insurance they have already gained on cheaper fire premiums. However, the premium structure becomes in this way confused, and its transparency, if any, is further diminished.

Advocate General Darmon, in confirming the Commission's view that the recommendation does not qualify for exemption under Art. 85/3, approached the problem from a different angle. The premium consists of three parts, he said. One should cover the risk, the second the insurers' overheads, the third his profit. To safeguard the insurers from insolvency it would have been enough to relate the percentage increase only to the first two components of the premium. To relate it, as the recommendation did, to the entire premium, created additional profits for insurers who operated at lower costs. It would have been quite sufficient to increase the "net premium" (after exclusion of profit).

This is unlikely to convince the court if it is true that there were no profits and only losses in the period preceding the recommended increase. The Commission's view that the recommendation created a cartel falling under the general prohibition of Art. 85/1 seems likely to be confirmed. The denial of an exemption under Art. 85/3 seems less certain.

A. H. Hermann

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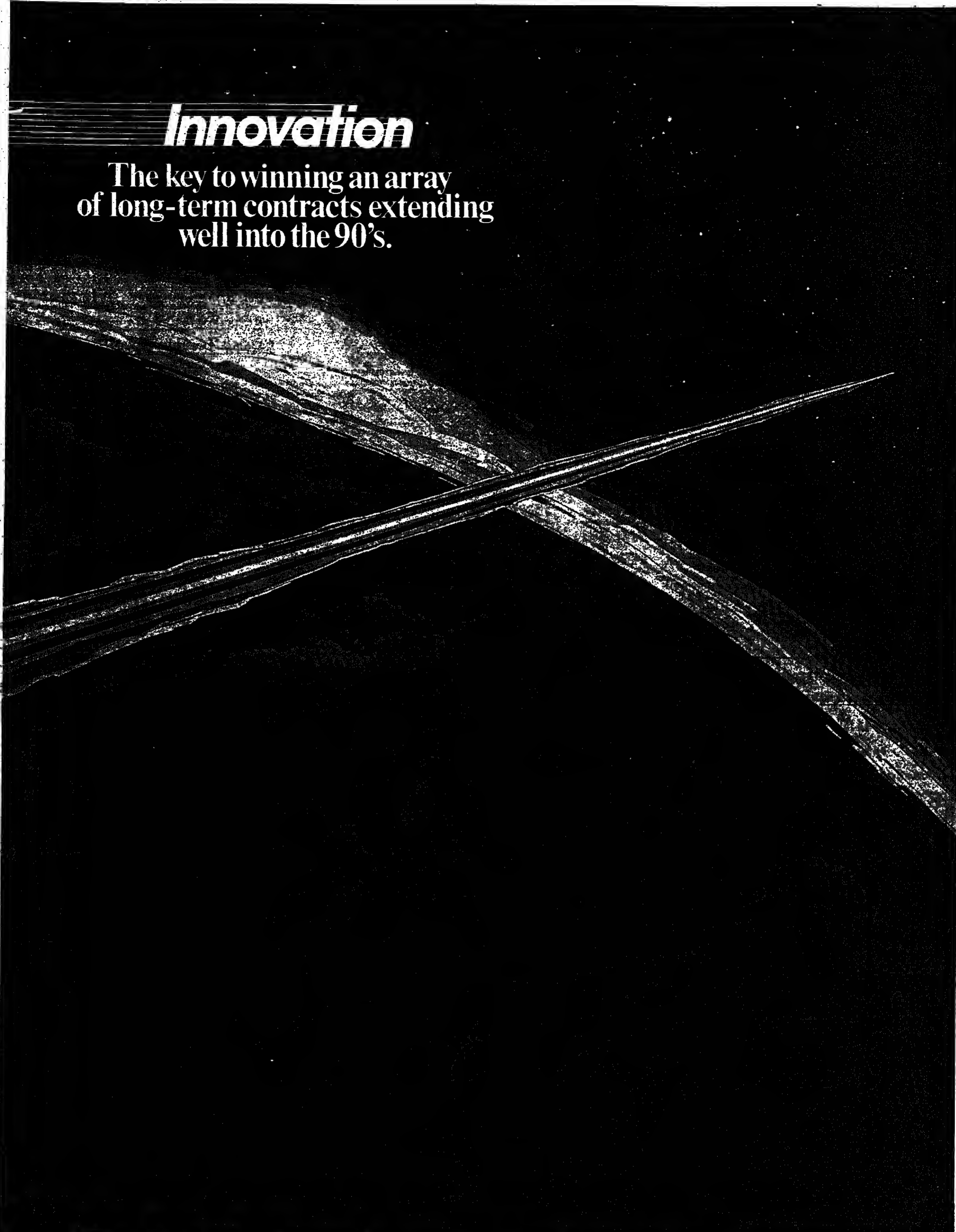
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Innovation

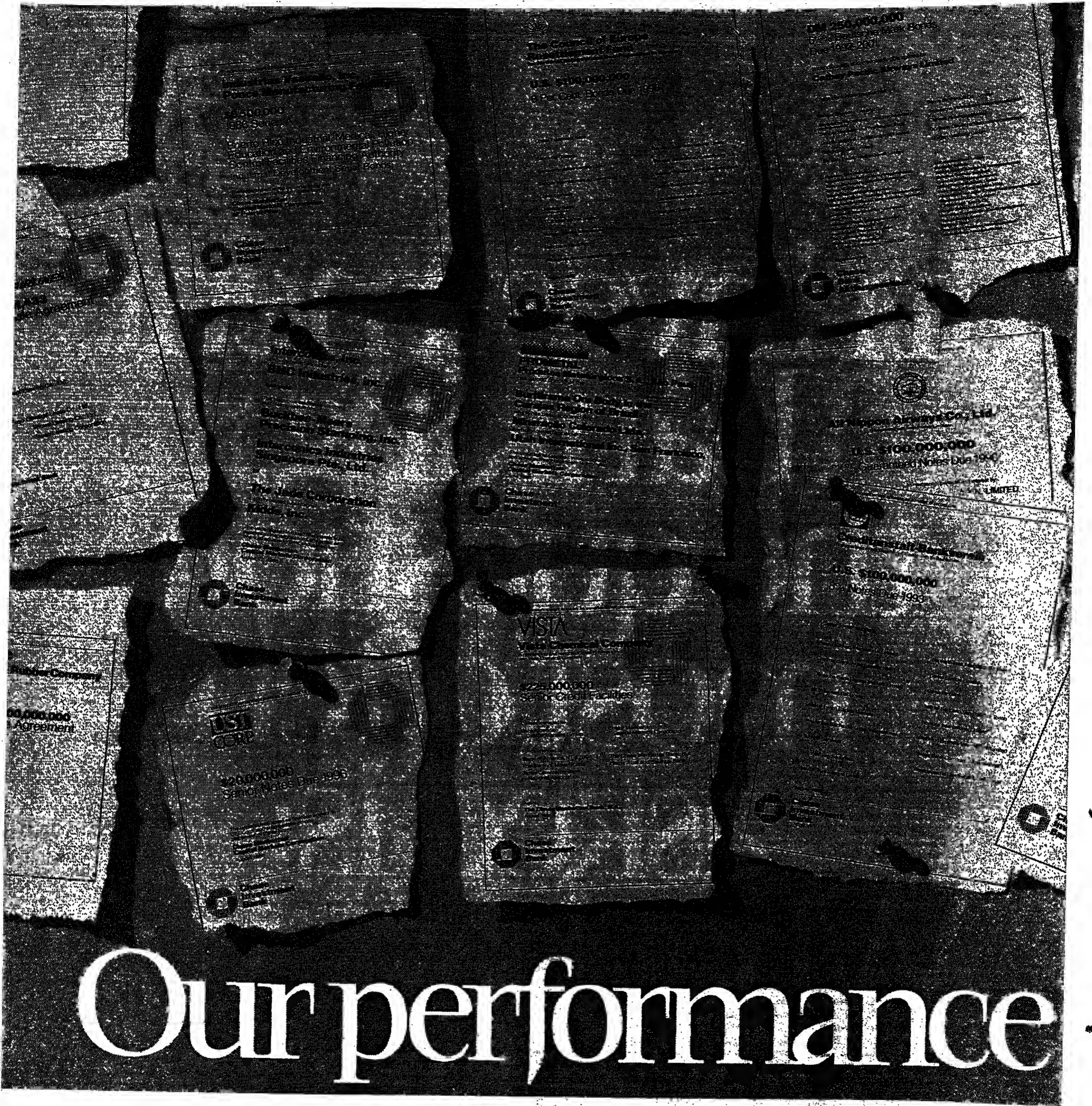
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INTERNATIONAL APPOINTMENTS

The following are a selection of the General Appointments that appeared yesterday:

- Strategic Financial Planning
- Ambitious Young Investment Analyst
- Opportunity in Investment
- Entrée to Eurobonds
- Chief Executive Europe
- Director of Corporate Banking
- Supervisor Investment Administration
- Spot Foreign Exchange Dealer
- Trainee Stockbroker
- Head of Bond Sales
- International Marketing
- Sterling Money Market Dealer

FINANCIAL TIMES
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Heir apparent at Wang

BY LOUISE KENOE IN SAN FRANCISCO

THE ELECTION announced lately of Mr Frederick A. Wang as president of Wang Laboratories, the Massachusetts-based manufacturer of office automation equipment, appears to ensure that the 36-year-old Mr Wang will eventually head the company founded by his father, Dr An Wang, 66, who for the time being remains chairman and chief executive.

"All things being equal, my children should be more highly motivated than a professional manager because of their substantial stake in ownership of the company," Dr Wang said in his recently published autobiography.

Mr Wang, in his new position, will add responsibility for sales and marketing to his previous charges of manufacturing and research and development. He remains treasurer of the company. His appointment is seen as an attempt to regain a sense of stability at Wang Laboratories. Over the past 18 months



Dr An Wang (left), chairman and chief executive of Wang Laboratories, and Mr Frederick A. Wang, his apparent eventual successor to the top post.

the company has lost several senior executives, including the former company president, Mr John Cunningham, who resigned in July, 1985, after 18 years as the company was poised to report its first ever quarterly loss, of \$108m, after a stock write-off of \$157m, on sales of \$635.2m.

SEC picks New York regional head

THE SECURITIES and Exchange Commission has appointed Ms Kathleen A. Warwick, a former corporate securities counsel for Mobil Corporation, the US oil company, head of its New York regional office, reports AP-DJ from Washington.

She succeeds Mr Ira L. Sorkin, who resigned his post on September 30, to return to private law practice. Ms Warwick, who is currently a consultant for Mobil and a lawyer in private practice, is expected to join the SEC staff shortly after the turn of the

year. Ms Warwick was Mobil's corporate securities counsel from 1975 until March, 1986. Prior to that, she had been associated with the law firm of Cadwalader, Wickersham and Taft from 1969. Before that she was a member of the SEC's New York regional office staff.

Presidential change at Bell Canada

By Robert Gibbins in Montreal

MR ROBERT J. RICHARDSON is retiring early from his position as president of Bell Canada Enterprises, the eastern Canada telecommunications, equipment, energy and real estate group, to pursue other interests.

His successor is Mr Raymond Cyr, president of the regulated telephone subsidiary, Bell Canada.

Mr Richardson was a vice-president finance at Du Pont, the diversified US chemicals group, in which Seagram, the Canadian distiller, has a stake of over 22 per cent, when he returned to Canada about five years ago to help the then Bell Canada diversify out of telecommunications. The company has since acquired effective control of TransCanada Pipelines, the Canadian gas pipeline-based concern, and has bought a major real estate developer, Daon, based in Vancouver.

Switch at American Home Products

AMERICAN HOME PRODUCTS Corporation, the US drugs, foods and household products group, has appointed Mr John R. Stafford, 49—its president—to the additional posts of chairman and chief executive. He succeeds, in the new roles, Mr W. Culligan, 70,

Chairman's role for Union Carbide chief

UNION CARBIDE Corporation has elected Mr Robert D. Kennedy, 54, chairman, and Mr J. Clayton Stephenson, also 54, vice chairman.

Mr Kennedy retains his position as president and chief executive officer, and Mr Stephenson continues as chief financial officer. Mr Kennedy succeeds Mr Warren M. Anderson, who has retired as chairman on reaching the corporation's mandatory retirement age of 65 after 41 years with the corporation.

SUN COMPANY, the US domestic integrated oil concern,

based in Pennsylvania, has appointed Mr Robert P. Hauptfuhrer president and chief operating officer, with effect from January 1, reports AP-DJ from Radnor.

Mr Hauptfuhrer, 55, moves from being vice president exploration and production to succeed Mr Robert McClements, Jr, 58, who is to be chairman on the turn of the year, taking over from Mr Theodore A. Burtis, 64, who is to retire from the post. Mr McClements will continue as chief executive.

Mr Hauptfuhrer joins Sun's board on January 1, while Mr Burtis is to remain on the board.

RJR Nabisco elects new finance chief

MR EDWARD J. ROBINSON, 46, has been elected senior vice president, finance, and chief financial officer of RJR Nabisco, the international consumer products concern with headquarters in North Carolina.

Mr Robinson takes over in the new post from Mr Gwain H. Gillespie, 55, executive vice president, finance and administration, and chief financial officer. Mr Gillespie has resigned from RJR Nabisco and the board of directors to pursue

other opportunities. Mr Robinson moves from Nabisco Brands, part of the group, where he had been senior vice president, finance, and chief financial officer.

Mr Joseph Hardiman, managing director and chief operating officer of Alex. Brown and Sons, has been elected chairman of the National Association of Securities Dealers (NASD) board of governors for 1987, reports Reuter

Accountancy Appointments

Finance Director

Walkersteel

Lancashire c£25-28,000 + Car

Our client, The Walker Group of Companies, is the largest steel stockholding group in the UK, with a combined turnover of c£400m. The Group's impressive headquarters at Blackburn is the largest steel stockholding centre in Europe.

A Finance Director is required to take overall financial control of Walkersteel, a £175m division of the group. The responsibilities of this newly-created position will encompass all the financial/management reporting, data processing, company secretarial and treasury functions within the division, together with significant involvement in the overall management and strategy of the business.

Candidates, aged 35-40, should be qualified accountants with a strong technical accounting background gained in a large company environment, together with highly developed interpersonal skills, communicative ability and commercial awareness.

Relocation facilities are available where appropriate, and interested applicants should write to Alan Dickinson, ACMA, stating current duties and employment package, quoting ref 7055, at Michael Page Partnership, Clarendon House, 81 Mooley Street, Manchester M2 3LQ (Tel: 061-228 0396).

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Reporting to the Finance Director, your responsibilities will encompass a staff function and full control of the management accounting areas of the Company. As part of the Senior Management team your role will include real involvement in commercial decision making, in addition to a responsibility for both operational and strategic planning.

Candidates, likely to be aged 30-35 will be suitably qualified Accountants, who are self-starters and problem solvers and who can demonstrate commercial flair and experience gained in a high profile position in a fast moving environment. Knowledge of sophisticated computer systems, planning general business acumen and interpersonal skills are essential qualities. There is real potential for career development within this exciting group.

Interested candidates with maturity and charisma who meet these demanding criteria should send a detailed CV, including current salary, to Don Day FCA quoting reference LM35 at Spicer and Pegler Associates, Friary Court, 65 Crouched Friars, London EC3N 2NP.

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In response to significant challenges in the international market-place, the company has now completed a major review of its business objectives, as well as successfully restructuring its European operations. This appointment will be responsible for providing financial management information and support both to the European Vice President and his team, and to the US headquarters, covering all aspects of the European activities.

Reporting to the Director of Planning & Reporting and supported by a small professional staff, you will supervise the co-ordination and preparation of financial reports, provide analysis and commentaries on business performance highlighting trends and identifying key issues, as well as undertaking a wide range of ad-hoc projects and investigations.

For this high profile role, providing the opportunity of influencing the future growth and profitability of the business, we would welcome applications from qualified accountants (ideally aged 27-35) who have excellent technical skills and exposure to micro-computer modelling and spreadsheet applications gained in a progressive, possibly international, business environment. In addition you will have a confident and mature personality, and the ability to communicate complex financial issues to non-financial management.

The generous benefit package includes a non-contributory pension, BUPA, and where necessary, relocation assistance.

For a detailed and confidential discussion and to avoid Xmas postal delays, call Neil Wenz, on 01-387 5400 (out of hours on 0923 43033) or write to:—

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Candidates will be qualified Accountants, (probably FCA), perhaps aged 35+, with significant experience of Group operations and in a highly commercial environment. Personal qualities will include diplomacy, professionalism and a resilient but pleasant personality.

The attractive remuneration package will include a fully expensed quality car and relocation expenses if necessary to this attractive location.

Please send full personal and career details, in confidence, to Martin Manning, quoting reference 1691/FT on both envelope and letter.

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Assistant Secretary (Personnel)
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35-43 Lincoln's Inn Fields
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Tel: (01) 405 3474 ext. 4

To whom applications must be sent by 5 January 1987
Please quote reference no. 45/86

Finance Director

Salary to £20K + car Plymouth

Interlube Systems Limited, a light engineering company within the substantial and fast growing Siebe group, has a turnover of approximately £5m and employs some 200 employees. The company is the market leader in the manufacture of automatic lubrication systems for industrial machinery and commercial vehicle applications. As a result of an internal promotion, the company is now seeking a Chartered Accountant for the position of Finance Director.

Reporting to the Managing Director, the successful candidate will be responsible for control of the entire accounts function and will be called on to play a full part in developing strategies for the further profitable growth of the organisation.

Candidates should have a manufacturing background and be capable of producing and interpreting information to tight time schedules.

We can offer relocation assistance, where appropriate, and excellent prospects for career progression. So, if you feel you have the professional and personal attributes required for this position, please send a full CV to: David Mason, Personnel Manager, Interlube Systems Limited, Estover Road, Estover, Plymouth, Devon, PL6 7PS.

SIEBE INTERLUBE
A member of the Siebe Group of Companies

Financial Director

East Midlands around £25,000 plus bonus

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The Financial Director is responsible for all aspects of finance, accounting and DP. The challenge — and it will be — is to develop and apply the systems, controls and information to keep pace with the expansion and increasing diversity of the business.

Candidates, male or female, qualified accountants age early 30s to around 40, must be well proven senior financial managers from industry or commerce with considerable DP experience. Distribution industry background is not essential; the ability to exercise control over a fast-spreading, multi-unit business dependent on service and quick response certainly is. A clear head and a cool nerve will help; total commitment is essential.

Salary negotiable around £25,000 plus bonus and car; other benefits include share option prospect, private health insurance, relocation help if needed.

Please send career details — in confidence — to D. A. Ravenscroft.

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Accountancy Appointments

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Candidates will be qualified accountants with international banking experience at a senior level; the preferred age range is 35 to 45. Proven management skills are essential and previous experience of the Middle East would be advantageous.

The remuneration package is highly attractive and, in addition to the basic salary, there is a verum bonus, free accommodation, first class return air fares, 45 days leave per annum, generous local allowances and medical cover.

In the first instance please send full career details to Mike Gostick at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU. Quoting Ref. F/616/G.

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The position of Corporate Finance Analyst has been established as a key role in the company's continuing successful acquisition-driven development. Liaising with the Chief Executive and Main Board you will be part of a multi-discipline team of four, playing a key role in the continuation of the company's successful development.

You will be a graduate and professionally qualified accountant in your late twenties or early thirties with several years' relevant experience gained at a senior level in a financial institution or bank.

concentrating on the analysis and evaluation of acquisitions. Your analytical skills will be a key part in your success in this entrepreneurial environment and will require resilience, flair and tact. You will already have achieved rapid promotion and a high level of responsibility but you probably feel that your current employer is not developing as rapidly as you are and you are looking for a more testing environment.

Career and salary prospects are clearly limited only by your own ability and commitment.

Interested applicants should write to Geoffrey Rutland, ACA, ATII, Executive Division, enclosing a comprehensive C.V. and daytime telephone number, quoting reference 373 at 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

Financial Controller

Rural Yorkshire
c£18,000 + car

Our client, an expanding food processing subsidiary of a major group with a turnover approaching £50 million, now wishes to strengthen its senior management team through the appointment of a financial controller. Reporting directly to the managing director, the successful candidate will be expected to make a major contribution towards improving the company's trading performance and to show commercial flair in the continuing development of the business.

Responsibilities will include

managing a team engaged in both financial and management accounting activities, providing and interpreting relevant and timely management information and reviewing and enhancing where appropriate the company's computer systems.

Candidates should be qualified accountants with sound technical and commercial ability and should have gained relevant experience in the manufacturing or food processing industries. The successful applicant will be self-motivated, with the ability to

become an active member of the management team.

The company is situated in a very attractive part of Yorkshire and the remuneration package, which will be negotiable, will include a car and other benefits including relocation expenses where applicable.

Candidates should write enclosing a full cv to:

Alan Wittrick
Executive Selection Division
Price Waterhouse
Management Consultants
9 Bond Court
Leeds LS1 2SN

Price Waterhouse

SALARIED PARTNER — WEST COUNTRY

ACA's 28-35

c.£22,500

Our client is a major independent West Country firm of chartered accountants which has enjoyed rapid growth combined with a modern and cost effective approach to client advisory work. It has an urgent need to recruit a general practice salaried partner to run a new office.

Candidates (male or female) should ideally have good academic and professional backgrounds with a strong emphasis on small client general practice work. In addition, candidates should demonstrate proven staff management abilities and have the personal and professional attributes to take on immediate partner responsibility.

Prospects to full equity participation exist in the short term (3 years).

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your C.V. to Douglas Llammbias Associates Limited at our London office quoting reference number 7294.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
162a Bath Street, Glasgow G2 4SQ. Tel: 041-226 3101
India Buildings, Water Street, Liverpool L2 0RA. Tel: 051-227 1412
113/115 George Street, Edinburgh EH2 4JN. Tel: 031-225 7744
Brook House, 77 Fountain Street
Manchester M2 2EE. Tel: 061-236 1853

**DOUGLAS
LLAMBIAS**

Douglas Llammbias Associates Limited
Accountancy & Management
Recruitment Consultants



Financial Analyst

North London circa £22,500 + car

Excellent career prospects couple with immediate challenge within this well established British Plc. A market leader, with many famous consumer durable brand names, it is anticipating growth following major reorganisation and the adoption of a positive marketing philosophy.

This organic growth demands increased quality of information and control with accompanying evaluation and action.

Because the role embraces involvement in management decision making the most appropriate candidates will have already gained commercial experience within the larger company environment; a graduate, qualified

accountant is essential and an MBA or similar business degree would be very relevant.

The Group as a whole is seeking to raise the already high calibre of its recruits to ensure future success in home and international markets.

For this particular opportunity candidates under 35 would be preferred, although there is an element of flexibility.

Please send full career and personal details to John Overton FCA MCCI, at Overton Management Selection, 3 Berkeley Square, London W1X 5HG, or telephone 01-408 1401 for an application form, quoting reference 10/1178/FT.



APPLICATIONS ARE WELCOME
FROM MEN AND WOMEN

Financial Analysis Managers

West of London to £24,000 + car

This market leading food company, with a UK-wide operation of factories and depots, is part of one of Europe's largest and most progressive organisations.

The recently-appointed Finance Director is restructuring and strengthening the head office management team. This creates two high-visibility opportunities for experienced Financial Analysts to be responsible for financial control and in-depth examination of specified areas to achieve improved profitability.

Specialising in either manufacturing and engineering or customer servicing and distribution, you will be involved in developing strategic and financial objectives; drawing up plans for business development; participating in budget planning and control; and working with, and on behalf of, line managers to identify and implement

control systems.

Candidates, aged 27-35, must be qualified graduate accountants or MBAs with a background in financial planning and analysis and a track record of multidiscipline cost savings gained in a fmcg environment. Excellent communication and influencing skills and a diplomatic yet strong and challenging personality will be vital.

Career progression in mainstream accounting or into line management is excellent within the group. The salary is negotiable and a good range of benefits, including relocation assistance if needed, is provided.

Please send full cv which will be forwarded to our client unopened. (Address to our Security Manager if listing companies to which it should not be sent.) Ref: R2161/FT.



Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27874

GROUP FINANCIAL CONTROLLER

Herts

Around £30K plus car

Our client is market leader in the manufacture and distribution of high quality materials for interior decoration. Turnover is currently around £35m and the Group is growing both organically and by acquisition.

Reporting to the Assistant Managing Director, this is the senior financial position in the Group. The person appointed will immediately take responsibility for all financial and management accounting, cash forecasting, Group budgeting and taxation matters. Also, the job holder will be closely involved in computerised accounting systems and procedures. The Group is currently updating its management information systems, using the latest technology and fourth generation computers.

You must be a Chartered Accountant, preferably with large firm training, and with a track record which shows a

mature and commonsense approach to controlling medium-sized companies. You must be able to work comfortably in a Group which is marketing driven and which has manufacturing units. Aged between 35 and 45, you should be able to demonstrate qualities of personal presence and people management which will quickly gain respect both inside and outside the Group.

The position is located at the Group's head office, which is ideally placed by a main line station and a junction of the M25. The remuneration package is negotiable but will carry the normal range of benefits commensurate with one of the Group's most important executives.

Please write to Keith McNeish (quoting Ref:551) showing how you meet the above criteria and enclosing a copy of your CV.

cc&p

CC & P International Limited
26/28 Bedford Row London WC1R 4HF

CONTROLLER OF FINANCE

London

£30,000 + car

A leading and fast growing firm of solicitors based in Central London requires an experienced accountant to take total responsibility for the firm's accounting function in London and supervising responsibility for accounting in offices in America and the Far East.

Reporting to the Director of Administration, the Controller of Finance will—

- implement Partners' financial policy,
- prepare business plans and budgets,
- participate in planning and implementation of enhanced financial and management accounting systems;
- direct, motivate and control the Accounts Department management and staff.

Candidates should be Chartered Accountants about 35 years of age with the ability to operate effectively at all levels of the partnership. Their career should have included a period as a senior financial executive in a similar environment.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2731 to B. G. Levy, Executive Selection Division.

Touche Ross

The Business Partners

EBH House, 1 Little New Street, London EC4A 3TR. Tel: 01-553 8011.

Financial Accountant

C. £17,000

City

Young expanding City-based futures broker actively engaged in all areas of the futures markets is currently engaged on a programme of expansion into other financial service areas.

The expansion stems from an aggressive acquisition policy coupled with organic growth. This has created the need for more sophisticated management reporting systems. As a consequence, the company is seeking to recruit a Financial Accountant to report to the Financial Director, who will take responsibility for development of new management information systems as well as all aspects of management and statutory accounting. In addition, there will be involvement in the implementation of systems in other companies recently acquired by the group, a major US agricultural produce company who are currently planning expansion in the UK.

The successful applicant will be a newly qualified graduate ACA/ACMA aged 23-28, with a good examination record. A knowledge of the futures industry would be an advantage, although is not essential. Of more importance are initiative, leadership, sound commercial awareness and the ability to communicate at a senior level.

Please write with a CV to:

R. M. Hudson, Finance Director

REINOLD LIMITED

Plantation House, Mincing Lane, London EC3N 3DX

Accountancy Appointments

Finance Director

Mediterranean Negotiable Package c.£35k + Accommodation

This business has unique properties and problems and will present a stimulating challenge to a broadly experienced qualified accountant with substantial line management experience of support functions. Proven skills covering the spectrum of Finance, Information Technology and Human Resources management will be vital to work on the range of issues involved.

The client has strong technical skills, modern plant and equipment and an excellent geographic position for access to its world markets. Achievement of the ambitious growth objectives established are realistic for this sector of the heavy engineering industry.

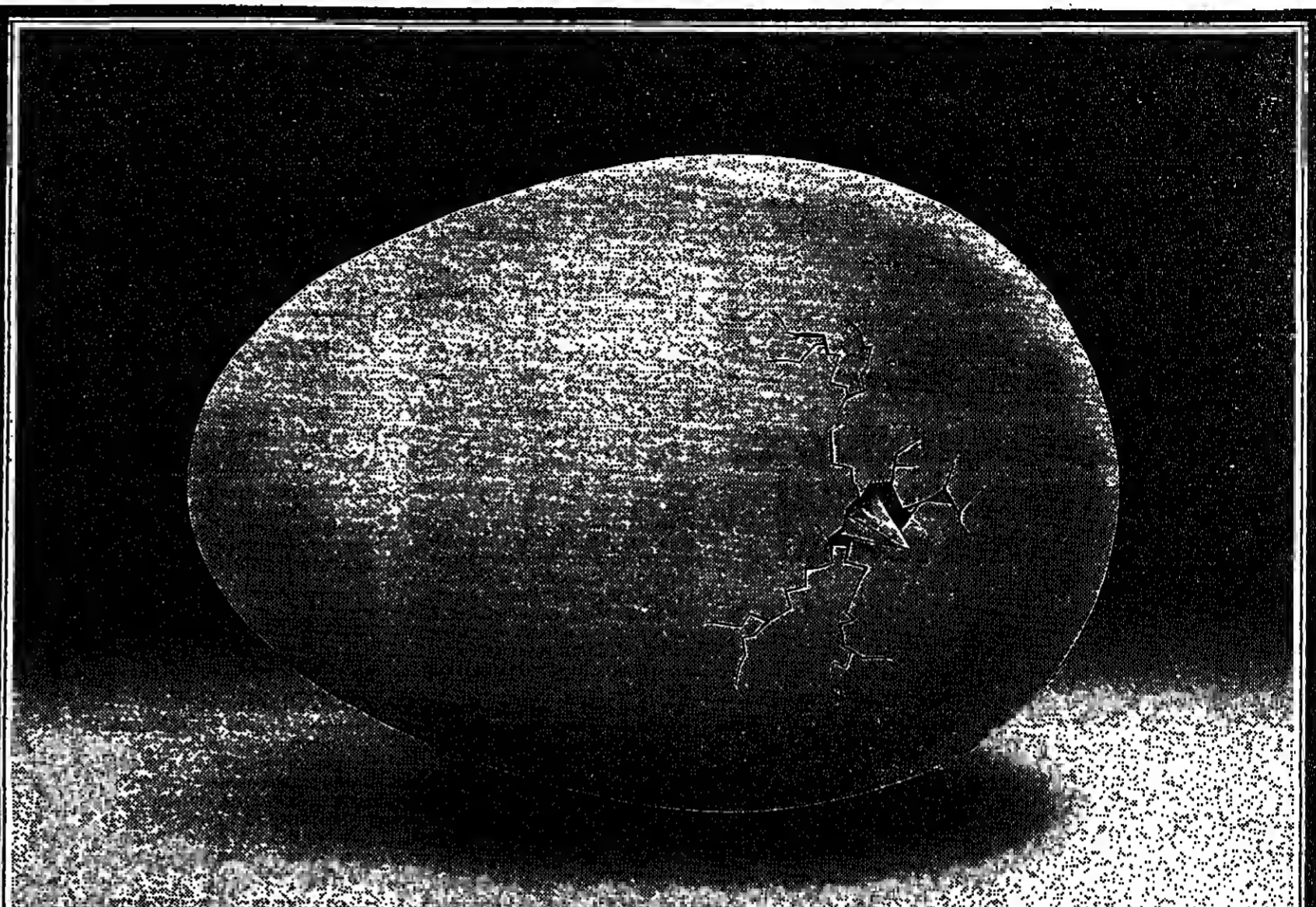
An upgraded computerised management information system is being installed by the Company. It is addressing the need for the introduction of a wide range of related procedures and financial management disciplines to raise quality and efficiency to levels necessary for expansion in a competitive international market. Appointment of an experienced Finance Director to manage the changes necessary is a key part of the Board's strategic planning.

Candidates under the age of 32 are unlikely to be sufficiently experienced to perform effectively as an expatriate in this demanding environment. An ability to demonstrate a successful management career in a multi-national and multi-lingual environment would be advantageous.

If you are achievement orientated, please forward in confidence your CV, details of present salary package and daytime telephone number to Peter E. Willingham, reference LM32 at Spicer and Pegler Associates, Executive Selection, International Division, Fidelity Court, 65 Cranford Plaza, London EC3N 2NR. No details will be released to our client without your prior permission.



Spicer and Pegler Associates
Management Services



Things could really start coming to life after Big Bang.

Price Waterhouse management consultants have been deeply involved in assisting firms in the financial sector to prepare for Big Bang. Now we are responding to heavy demands for assistance in the increasingly competitive aftermath.

If you are a qualified accountant aged between 27 and 35, able to demonstrate a good track record in banking or financial services and you are looking for a different direction in your career, take a good look at Price Waterhouse.

Management consultancy with us could be just the challenge - and the change - you need.

Our services in this sector address the key areas where financial institutions require practical advice and support in managing change, in meeting immediate needs as well as the strategic challenges for the future.

The nature of our work is varied, complex and intellectually demanding and we are now seeking high calibre accountants to augment our well established specialist team of professionals, which services the UK and wider European market.

Our requirements are for a thorough understanding and proven capability, in one or more of the following areas:

- Risk management, including detailed knowledge of lending, securities and related instruments, such as eurobonds, equities, gilts, futures, options and swaps.
- Treasury management, including funding, liquidity management, cash flow forecasting and transfer pricing.
- Financial control, including profitability measurement and reporting systems development.
- Front office and back office dealing and control systems design and implementation.

If you are interested in a career as a management consultant, offering a substantial remuneration package and the opportunity for rapid career progression based on merit, here's your next move: Simply write in confidence, with relevant information, (quoting MCS B420) to Michele Deverall at Price Waterhouse, Management Consultants, No. 1 London Bridge, London SE1 9QL.

Price Waterhouse



INTERNAL AUDITOR

A varied role in a thriving energy company

£18k-£21k

- Total Experience
- Total Commitment
- Total Today

Total Oil Marine is a prestigious energy company and has already made a significant impact upon the economy supplying around 40% of the UK's natural gas requirements. We're pushing ahead with plans to develop the Alwyn North oil and gas field, and looking at ways to improve efficiency as our operation expands.

As we established our Audit Department just 18 months ago, and are still expanding its scope, this is a very good time to join us. Conducting audits on all aspects of the company's operations, including joint venture associates and contractors, will give you wide ranging auditing experience and a thorough knowledge of the way we operate - both excellent advantages, when looking for promotion.

A qualified Accountant, you'll be used to working in a commercial environment, and have a broad knowledge of computer based systems. You're confident and adept at dealing with all types of people, and know instinctively when to make your point and when to hold your peace. Making recommendations to senior management will give you ample opportunity to impress them with your ideas.

You'll start on a salary of £18-21,000, including year-end bonus, and receive a package of benefits amongst which are BUPA membership, contributory pension scheme and life assurance. Some travel to our offices in Scotland, France and Norway will be involved.

Apply, now, by sending a detailed c.v. to Rod Eames at the Personnel Department, Total Oil Marine plc, Berkeley Square House, Berkeley Square, London W1X 6LT. Alternatively, write or phone 01-499 6080 for an application form.



Broadening Horizons ■

ACCOUNTANTS FOR CONSULTANCY

We are a rapidly expanding consultancy firm in the field of Telecommunications and seek additional staff to work on varied overseas and UK assignments.

Ideally you will be a qualified accountant with experience in the implementation of financial and management system. Telecommunication experience would be a distinct advantage.

We offer very competitive salaries and benefits with exceptional scope for career progression.

Interested? Then write to:-

Personnel Manager
MG TELECOMMUNICATIONS
Provincial House, 26 Albion Street
Leeds LS1 6HX

CHIEF ACCOUNTANT & COMPANY SECRETARY (Finance Director Designate)

Up to £20,000 + Car, BUPA & Contributory Pension Scheme

The Engineering Region of a large UK based multinational plc wishes to appoint a qualified accountant as Chief Accountant and Company Secretary of one of its operating subsidiaries, based in West London. The company turnover £20m per annum, is profitable and well established as designers and suppliers of industrial, commercial and marine plant and equipment to UK and overseas markets and has significant growth potential.

Reporting directly to the Managing Director, the appointee will be responsible for all financial, administrative and company secretarial functions. The ongoing development of computer based systems will necessitate data processing experience.

The successful candidate will be a qualified accountant with a proven track record of achievement in a demanding environment, commercial, fair, together with the ability to perform under pressure are equally important. The postholder should be capable of progressing to Board level in the short term. Further career prospects are good.

Apply in writing to:
The Managing Director
THE LIGHTFOOT REFRIGERATION CO LTD
Sonsfield Way, South Ruislip
Middlesex HA4 6DA

Finance Director

Financial Services Group

c.£37,500 + substantial benefits

Based Bristol

This is an opportunity for a young qualified accountant to join the top team of an expanding established financial services plc.

Your prime responsibilities will be: achievement of profit goals by the strategic and day-to-day management of financial resources; ensuring that the full range of management controls and financial reports, both statutory and company, are in operation; production of statutory accounts; managing the company's relationships with its bankers.

Ideally in your early 30's it is essential that you have around 5 years' post qualified experience, operated in more than one culture, have commercial experience and possess well developed man management skills.

This is not an 'Ivory tower' position and to be considered you will need to be able to demonstrate high achievement levels, hands-on practicality, drive and the ability to inspire subordinates to meet challenging and demanding goals.

The extensive range of executive benefits include car, substantial profit share potential and, if appropriate, generous relocation assistance.

Please write with full personal details to John Woodger, ref. B.44077.

MSL International, 52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

TREASURY MANAGER

Age: Mid 30s up to £40,000 + car
West London

Our client, a UK multi-national company with a turnover exceeding £3 billions, is seeking to appoint an experienced treasury professional to build up and manage its newly formed Treasury Department and to develop its systems and personnel capabilities and its standing and influence throughout the group. The position reports to the Group Treasurer whose responsibilities include Group Tax affairs and who is seeking to delegate day-to-day running of the Treasury Department to the Treasury Manager.

The successful candidate, probably aged mid 30s, will be a qualified accountant and possibly a member of the Association of Corporate Treasurers. He or she will need to demonstrate both personal maturity and substantial treasury management experience in sizeable international groups, since the Treasury Manager will develop relationships with all levels of management of subsidiary companies and central functions many of whom will not be familiar with treasury techniques. The successful implementation of treasury policies will be due, in no small part, to the Treasury Manager's ability to sell treasury services throughout the group through a well run, professional department.

The Treasury Department is based in West London and an element of UK and overseas travel will be necessary although in the early stages the development of the department will be a priority.

Remuneration will be negotiable up to £40,000 plus a car and other valuable benefits.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref: 2732 to W.L. Tait, Executive Selection Division

Touche Ross

The Business Partners
Hill House, 1 Little New Street, London EC4A 3TR
Telephone: 01-353 8011.

Accountancy Appointments



Where commitment goes hand in hand with reward

NFC National Freight Consortium
A Unique Partnership

The National Freight Consortium is Britain's biggest and most diverse freight transport, storage and distribution company with substantial property and travel activities and rapidly expanding interests throughout the UK and overseas.

We are also a unique industrial partnership. NFC - which includes such famous companies as Pickfords, BRS and National Carriers - is Europe's largest employee-owned business. Our story has been one of extraordinary growth and continued success... proving that employee ownership and professional management is a powerful combination indeed. Motivation is woven into every fibre of the Group.

At the Bedford Head Office - the hub of a 25,000 employee organisation (two thirds of whom own shares) - we are strengthening our corporate Finance and Audit Departments with young professionals who possess the ambition and the potential to make rapid strides and, quite literally, share in our success. Our aim is to groom talented individuals who will, in the future, take advantage of the scope offered by over 50 operating companies in around 700 locations earning a revenue of over £700 million. In short, the people who will become our Senior Managers of the future. With our record of growth (we're investing in excess of £100m a year right now), those prospects will be sooner rather than later.

Your contribution will be matched by the rewards. In addition to the salaries, our package includes a profit related bonus of up to 30%, an excellent pension scheme, a profit sharing scheme, relocation expenses and, perhaps, the opportunity to acquire shares in our successful business. It's an opportunity to invest in your own talent...

Are you ready to join a unique partnership? If so, please write with full details to: Mrs Anne Yeomans, Senior Personnel Officer, National Freight Consortium, The Merton Centre, 45 St. Peters Street, Bedford MK40 2UB, or telephone her on (0234) 272222.

Finance Manager (Bedford)

c.£25,000 + car + benefits package
An experienced qualified accountant possessing a high level of technical and analytical skills and a good practical knowledge of computerised M.I.S. You must be accustomed to and thrive upon meeting strict deadlines and be a good communicator. Through a staff of twelve you will obtain, review and provide management information in respect of NFC's total UK operations.

Corporate Audit

c.£15,000 + car + benefits package
We're seeking professionally trained men and women who see Audit as a route into line or financial management. Some business experience outside the audit function is desirable. You will be visiting our locations throughout UK, and your office base will be either Bedford or Manchester.

Recently or nearly qualified Accountants

(Bedford) c.£15,000 + benefits package
Two bright, confident young professionals to undertake a range of ad hoc projects often within operating companies. If you have experience of computerised accounting, good reporting skills and the will to succeed, a rapid career route is open to you.

Creating Quality

Quality is the principle on which our company was founded. Today we create, install and enhance the best software systems for the most demanding clients throughout the UK. And for this reason we only employ the best people. Professionals able to meet the challenges and opportunities of a clearly defined management path.

Our Finance Division closely supports our operations. And the following opportunities, calculated to utilise and develop your skills with us, are very special.

Divisional Accountant - up to £20K

Reporting to the Divisional Controller. In this distinctly hands-on role, you will work closely with the Account Managers where your financial skills and advice will be crucial in forecasting, budgeting, analysing and investigating business building projects. In-depth understanding of business needs will influence such work. Plus the strength of character to push your ideas through to successful conclusion.

Management Accountant - up to £20K

Reporting to the Financial Controller. This is no job for the theoretician. Responsibility for driving the forecasting and budgeting processes of Data Logic, and providing senior management with a comprehensive overview of the Company's progress, is a task for a pro-active professional. You won't be intimidated by this high-profile, demanding position. Your cool analytical approach will enable you to ensure that guidelines are always met. In short, you'll exert considerable influence within the group.

For both positions we're looking for a graduate, qualified ICMA or ACCA and probably 25-30. You must have used spreadsheets and micros. Ideally, you'll have worked in a systems house environment. But you must be an ambitious, self-motivating individual to join our team.

We offer salaries in the range up to £20K, with company cars and a full range of high-status benefits. More importantly you can look forward to excellent career prospects in a company which is fast establishing itself as a leading UK systems house. Get closer to the decisions that count. Apply, with a full c.v., to Lynn White, Data Logic Ltd, Queens House, Greenhill Way, Harrow HA11 1TR. Tel: 01-863 0383.

Data Logic

A Raytheon Company



Finance Director



Mid Wales

Twelve months on from its successful flotation, our Client Laura Ashley PLC, continues to expand and is in the midst of an intensive investment programme. They seek a Finance Director for their Product Division, which is responsible for manufacturing and distributing in the UK, Europe and USA the garments/merchandise that are "key" to the unique brand image of the Company.

The role, reporting to the Divisional Managing Director, encompasses: * The provision of all statutory and management information * The development of all financial systems * Strategic/corporate planning * Budgetary control/forecasting * Multi-currency cash management * together with operational involvement in re-equipment programmes, stock levels,

£Neg + Executive Car

new factory requirements and distribution policies. With self accounting plants in the UK, Eire, Holland and the USA plus the problems of sourcing/distributing in many different countries you must be prepared to travel and cope with differing local practices/fiscal regulations within the framework of an international corporate reporting system. You must be a Qualified Accountant, have a proven track record (preferably in textiles/manufacturing) and possess the communication skills to succeed in a results orientated environment.

Please contact Adrian Wheale ACMA, ACIS, Executive Division at Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

European Internal Audit

Weybridge, Surrey

£20,000 package

Norton is a diversified worldwide manufacturer of abrasives and engineering materials serving a broad range of industries. With a turnover in excess of \$1100 million this US company has a European operation covering ten countries.

The small audit team is responsible for performing financial, operational and computer audits of Norton subsidiary companies throughout Europe as well as providing assistance to the company's external auditors. Special projects of an 'ad hoc' nature may also be performed.

A staff auditor with at least five years practical audit experience is sought to undertake a post involving very extensive European travel. Applicants must be professionally qualified preferably with a university degree and MBA or equivalent and be fluent in German or French.

Interested candidates should contact Chris Sale on 01-831 2000 or write to him at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

FINANCIAL CONTROLLER

CITY OF LONDON

£20,000-£25,000 + bonus + Car

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Our clients invite applications from graduate Accountants, aged 25-33, with at least 2 years' post-qualification experience in a leading accountancy firm working with insurance/reinsurance clients, or a similar period within the insurance industry. Experience in the development of computer-based statistical systems and the monitoring of reinsurance programmes is highly desirable. This is a new position and the successful candidate will be responsible for monitoring and reporting on underwriting performance of the Agency's Syndicates to control expenses, premium written, reinsurance programmes and assessment of reserves for outstanding claims. He/she will work closely with the Underwriters and senior Agency management and must be highly professional, a good communicator and able to influence management decisions based on the accurate analysis of figures. Initial salary negotiable £20,000-£25,000 + bonus + car, contributory pension, free life insurance, mortgage interest assistance, free PPP. Applications in strict confidence, under reference FC 18475/FT, will be forwarded unopened to our client unless they are included in a list of companies to which they should not be sent in a covering letter addressed to the Security Manager.

CAMPBELL-JOHNSTON RECRUITMENT ADVERTISING LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH.

Group Secretary/Controller

E. Midlands

Our client is a rapidly growing and highly profitable PLC whose turnover exceeds £40m. Its success is founded on the superb quality of its products, the strength of its management team and the commitment of its personnel.

As a result of continued expansion they require a Group Secretary/Controller to manage the central reporting and company secretarial functions. In addition, areas for further development could include taxation, cash management and acquisition studies.

Applicants may well be Chartered Accountants, in the age range 35-50, who have considerable commercial

experience in a Group role. They will offer a broad range of skills including strong technical awareness, good communication and staff management ability.

In addition to a highly competitive remuneration package, our client offers assistance with relocation to this pleasant part of the country.

Please send a detailed c.v. to Terry Lewis, Moxon Dolphin & Kerby Ltd, 178-202 Great Portland Street, London W1N 6JJ, quoting reference: 4448. Please state in a covering letter any Companies to whom your application should not be sent.

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01-248 4864

Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782

Group Chief Accountant

London c £20,000 + bonus + car

Our client is an expanding group in the ladieswear manufacturing and wholesaling industry.

They seek to recruit a mature accountant with a proven ability in business administration and a high level of computer literacy. Likely to be in the age range 35-45, the successful candidate will take responsibility for the whole finance and administration function.

Applications giving full personal and career details should be submitted quoting reference SHA.854 to David Marks ACA, at Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS
A member of Horwath & Horwath International

FINANCE DIRECTOR

(Designate)

N.W. London

£25,000-£30,000 + Car

Our client is a long-established and internationally-recognised group of freight forwarders whose turnover is in excess of £20m. The Group is strongly positioned within its own market area and is continually seeking to expand its operational base both by organic growth and acquisition. A Finance Director is currently required to be responsible for all aspects of the Group's financial affairs. As a key member of the management team, the Finance Director will be expected to contribute significantly to the operational performance and development of the Group as well as having total responsibility for the finance function and its 25 staff. Candidates should be Chartered Accountants, preferably in the 35-40 age range, with broad-based accounting and commercial experience as well as having the ability to demonstrate sound financial management. Although not essential, experience within the freight forwarding industry would be an advantage.

Interested applicants should write to Financial Search & Selection enclosing a comprehensive curriculum vitae and quoting Reference 6111.

FINANCIAL SEARCH & SELECTION
Financial Recruitment Consultancy
P.O. Box 8, Cranbrook, Kent TN18 4EN

FINANCIAL CONTROLLER

City

£30,000 plus car

Sentinel Life plc, a wholly-owned subsidiary of Aitken Hume International plc seeks a Financial Controller to become a key member of its Executive Management Team at its Head Office in EC1. Established in 1904 as a conventional life office is now implementing an ambitious 8-year plan. In the light of this expansion, the Company now seeks a Financial Controller who will report directly to the Managing Director, with functional responsibility to the Group Financial Controller. The position carries responsibility for overall financial control, management information, cash flow and treasury matters. The successful candidate will be a qualified accountant having trained with a major U.K. firm of Accountants. Experience of unlinked life insurance is required. Please write in confidence enclosing a full C.V. to:



The Managing Director,
Sentinel Life plc,
2 Eyre Street Hill,
London, EC1R 5AE,
Tel: 01-278 4488

Accountancy Appointments

Divisional Financial Director

Consumer Goods

Northern Home Counties

c.£33,000 + car & benefits

This major Division of a successful PLC has a turnover exceeding £50m, and is engaged in manufacturing and distribution. Operating autonomously, its trade names are well known and respected.

The Director, an important member of the Division's senior management team, will work closely with the Chief Executive; there is also complete responsibility for the finance function. A prime task is to improve stock and cash management by systems development and better operational communication with line managers.

Candidates will be widely experienced Qualified Accountants who are technically strong, and who have broad business backgrounds. Experience in a diversified

business would be a plus. Above average personal and communication skills are essential.

Please reply to Barry Underwood in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1685/FT on both envelope and letter.

**Deloitte
Haskins+Sells**

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

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For further information, call:

Louise Hunter
01-248 4864

Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782

Financial Planning and Control

West End

to £26,000 + car

Our client is a major international group with operating subsidiaries in the UK and Europe, Africa, Australia and the United States and turnover of around £400 million. It is a market leader in its field of specialist services and has a consistent record of profitable growth.

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In your mid to late 20s, you will be a qualified accountant or business graduate with proven ability in financial analysis and appraisal and with a thorough appreciation of the corporate planning function. You could still be in the profession or alternatively in consultancy or at the headquarters of a diversified group. The opportunities for career and salary progression are excellent and there are generous fringe benefits.

Please write in confidence to John Cameron, quoting ref. CF725, at 84/86 Crays Inn Road, London WC1X 8AE (telephone: 01-404 5971).

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Reporting to the Head of Planning & Development, the principal objective will be to develop and implement procedures and specifications for major new accounting and management information systems throughout this International Group.

You will work closely with the Financial Controller and Chief Executives of the operating companies to provide improved methods for the efficient and accurate generation of management information within the subsidiaries. This will allow greater local control over profit and asset management.

As well as developing new financial systems and procedures throughout the Group, the Accounting Development Manager will ensure the integrity and consistency of locally produced systems. This will involve close liaison with the operating units and the identification and implementation of additional management controls.

Probably aged 30+, you will be an ambitious, degree-qualified ACMA or ACA with a proven track record of successful achievement at a senior level.

In this strongly technology-oriented business, you will also have well developed analysis and communications skills and be expected to make an immediate contribution to the company.

This position is a rare and challenging opportunity to join one of the most successful companies in this exciting business area which offers considerable scope for individual career development.

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Please either ring for an application form or write with full CV to Mary Crowley, Personnel Officer, Logica plc, 64 Newman Street, London W1A 4SE. Telephone 01-637 9111 ext. 3944.

About Logica

Logica is the largest UK based independent computer software company. With an historic growth rate of 30% p.a., current turnover of £27 million and over 2,500 staff, the group is expanding its Finance function both at the centre and in its subsidiaries in order to meet the challenge of further growth in this exciting business sector.

We have a wide base of clients from diverse markets which include:

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- Broadcasting & media
- Defence
- Central & local government
- Energy & utilities
- Space
- Manufacturing & retail
- Transport
- Computing & electronics

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CINEMA INTERNATIONAL CORPORATION



International Tax Manager

West London

£23,000 + Benefits

A market leader in the entertainment field, with a turnover in excess of £100M, our client is young and dynamic with a forward thinking sophisticated approach to the leisure industry. As part of their continued expansion they are seeking to appoint an international tax manager within its UK based service organisation.

Assisting the International Tax Director the successful applicant will be involved in varied and challenging international tax work.

He or she will be a qualified chartered accountant, with a minimum of two years' corporate tax experience gained in a major international firm. In addition he

or she will possess good interpersonal skills and will have a strong academic background.

This is an excellent opportunity for an ambitious young tax specialist making their first move into the international tax arena where they will rapidly gain valuable experience and enjoy an attractive remuneration package.

Interested candidates should contact Jayne Thomas on 01-831 2000 (evenings and weekends 01-341 9885) or write to her enclosing a c.v., quoting reference 9003 at the Taxation Division, 39-41 Parker Street, London WC2B 5LE.

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You will report to the Divisional Financial Controller and be responsible for co-ordinating all financial control activities for Europe, the Middle East and Africa including the timely preparation of financial information, results analysis, budgetary control, and the development of accounting policies and procedures.

Liaising closely with your counterparts in London, Zurich and New York, you will be encouraged to take on more responsibility with a view to promotion in the short term.

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Based in the West End, your remuneration will include a negotiable salary around £25,000, car, interest-free season-ticket loan, non-contributory pension scheme, mortgage and personal loan facilities.

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This major engineering concern produces specialised transportation equipment for UK and overseas markets. The company has a multi million pound turnover and several UK locations.

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and with bankers, outside professional advisers and financial institutions.

Applicants will probably be qualified accountants or treasurers, but part qualified personnel with treasury management experience should also apply. Knowledge of export finance and of Government and EEC funding, ideally gained in an engineering environment, is desirable. Important personal attributes include enthusiasm, maturity and the inter personal skills to deal with a wide range of contacts. Preferred age 28-35.

This is an interesting career opportunity in a large organisation undergoing significant change. Conditions of service are good and relocation assistance is available. Please write in confidence with career details, age and current salary quoting reference number MCS/2000 to Geoff Firmin, Executive Selection Division, Price Waterhouse Urwick Management Consultants, Victoria House, 76 Milton Street, Nottingham NG1 3QY

Price Waterhouse Urwick

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£11,750 pa

The Financial Times Newspaper is looking for an Assistant Management Accountant aged between 22 and 27 years. He/she will join a small team of management accountants involved with the preparation of monthly management accounts, forecasts and budgets and the provision of other management information.

Ideally, you will have worked in an accounting environment and will be at the part-qualified stage of a formal accounting qualification. You should have had some previous experience of computers including basic financial modelling. The work will involve assistance with annual accounts preparation and analysis work.

Please apply with full curriculum vitae to:

The Personnel Manager
The Financial Times Ltd
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She/he should be a fully qualified accountant with practical experience of financial management or possess equivalent experience, in particular the organisation of financial administration including manual and computerised accounting information systems and the practical application of financial control and monitoring requirements. Further information from the Fund Manager or Deputy Fund Manager (Tel: 01-633 7317 or 8500).

Application form and full job specification from LRB Personnel, PE/A/SD1, Room 319, County Hall, SE1 (Tel: 01-633 1647).

Closing date 16 December 1986

Management Opportunity Operational Audit

Central Southern England c.£23,000 + Co. car

Our client, a multi-national high technology corporation, is a world leader in defence and telecommunication systems.

The corporate audit unit has a wide ranging responsibility to the Finance Committee of the Board which is headed by the Chairman of the company to report on the quality and suitability of business control systems.

Successful candidates, who should be qualified accountants, will be working in a very stimulating environment with senior colleagues from a variety of disciplines on a wide range of projects. In addition to at least 2 years' senior auditing experience in the profession or the

internal unit of a major corporation candidates should be able to demonstrate successful line management responsibility for a finance department because this appointment is expected to lead to a senior line position in one of the subsidiary companies. Periodic overseas travel is envisaged. A large company benefits package is included and there is an attractive relocation package where appropriate.

In the first instance, contact Bruce Crammond on 01-631 4184 or write to: A&A Consultants (Holding) Limited, (Management & Recruitment Consultants), County House, 10 Little Portland Street, London W1N 5DF.



Accountancy Appointments

Senior Financial Appointments In A Multi-National Context.

A highly successful British company with a multi-million pound turn-over and an enviable position in the Times 100, our client is seeking to employ a number of accomplished specialists in Treasury, Project Finance, Investments and the Property Market. These appointments can be seen as a measure of their confidence in their current success, and in their future growth over a wide range of corporate interests.

Property Finance Manager £30-£40K

An attractive senior opportunity in the Clients Commercial Property Division for an ambitious graduate or accountant aged 25 to 35 with relevant experience and a thorough understanding of existing and emerging methods of financing major property development and ownership.

You will be responsible to the Managing Director of the Property Division working closely with development directors and surveyors in the early stages. This will involve advising on and promoting their Development programme and keeping a close dialogue with the funds and the international banking institutions to assemble the most favourable finance package for each project. Ref 208/JF/86.

Assistant Treasurer - Banking £30-£40K

Probably a member of A.C.T. and certainly with several years' experience with a major multi-national corporation, this background will have enabled you to gain a thorough understanding of money markets - particularly in Europe and North America. You are therefore ideally equipped to assume responsibility for all their day to day money market activities, and to advise on new products as they develop and project finance proposals. Ref 209/JF/86.

Assistant Treasurer - Projects £30-£40K

With several years' general financing experience - which includes 2-3 years in project financing - your experience could have been gained in the banking sector or perhaps with a progressive industrial corporation. An MBA would be an

advantage. Your background will enable you to assume responsibility for co-ordinating, advising on and developing all their project financing activities, investigating new financing techniques, maintaining and improving bank contacts and advising on general finance. Ref 210/JF/86.

Assistant to Group Investment Adviser £20-£25K

This position carries two main responsibilities. As the Secretary of the Investment Management company you'll be preparing reports on companies for the Group Chief Executive, preparing agenda, board papers and minutes for monthly meetings and reviewing stockbrokers' circulars.

You will also be closely involved in managing pension funds that have more than doubled in the past four years and which are currently of the order of £180 million. More specifically you will monitor cash positions, negotiate money deposits, deal with and report on Combined Actuarial Performance reviews, assess underwriting proposals and, in the long term, develop a reliable instinct for all aspects of suitable investment markets.

This adds up to an interesting and challenging opportunity for a qualified accountant (probably aged 25-35) who has not only the experience in most, if not all, of the above areas - but has also the ambition and ability to assume greater responsibilities. Ref 211/JF/86.

In addition to the attractive salaries quoted there will be an impressive range of benefits which will reflect our client's international status and their appreciation of the contribution you are expected to make within this fast moving corporate environment.

In the first instance, please send your CV, quoting the appropriate reference, to John Faith, at Austin Knight Selection, 17 St Helen's Place, London EC3A 6AS or telephone him on 01-628 5021 (01-256 6925 evenings/weekends) for an initial discussion.

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FINANCIAL CONTROLLER

c£40,000 + benefits

City

TSB England & Wales plc is part of the fastest moving banking group in Britain. The rapid development of the Bank necessitates the appointment of a Financial Controller.

Reporting to the General Manager Finance, the Financial Controller will be required to control and develop major aspects of the finance function including:

- Financial Accounts
- Treasury Accounting
- Budgetary Control and Monitoring
- Financial Planning, Analysis and Evaluation
- Management Information Systems

As a member of the Senior Management Team, the Financial Controller will have considerable scope in helping to shape the Bank's strategic policy. The job will be demanding and entails responsibility for about 90 staff

The successful candidate will be a

qualified accountant who can demonstrate considerable management experience and strengths in all aspects of accounting, financial control, planning and analysis. It is unlikely that a person less than 40 years of age will satisfy these requirements.

The package for this senior post comprises basic salary circa £40,000, plus non contributory pension, profit sharing scheme, attractive mortgage subsidy status car, and other banking benefits. Applicants will be considered alongside internal candidates.

If you feel you possess the necessary experience, qualifications and personal skills, then write enclosing a full curriculum vitae, including details of present remuneration, to:

**H. B. Nichol, Personnel Controller,
TSB England & Wales plc,
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100 Lower Thames Street,
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to arrive not later than 16th December 1986.



Divisional Finance Director

London

to £35K + benefits

Our client, part of a rapidly growing public group in the service sector, is an autonomous and expanding Division of companies with interests in the UK and Europe. The Division's turnover currently approaches £10m. Future growth plans could include new developments both in the UK and overseas.

As part of a re-organisation, there is now a requirement for a Finance Director to join the Divisional Board, who, with overall responsibility for the finance function, will play an active role in determining future strategy and continued profitable development of the Division's businesses. Initial priorities will include the reorganisation of the accounting function and improvement of existing management information systems to meet the demands of a fast moving business.

The successful candidate will be a qualified accountant, aged early-mid 30's with a progressive track record of achievements and well developed staff management skills gained in a service-based environment. Previous experience of managing and developing computerised systems is considered essential. Personal qualities will include flexibility and enthusiasm coupled with an assertive yet tactful style. You must be able to demonstrate an understanding of overall group concepts and have the potential for personal career development.

Interested applicants should write to Barry A. Ollier ACA, Executive Division enclosing a comprehensive CV, and daytime telephone number at 39-41 Parker Street, London WC2B 5LH, quoting reference 372.



Michael Page Partnership

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Financial Controller

Information Systems

Berkshire

to £25,000 + Car

Our client is the UK subsidiary of a British hi-tech public company. Through a network of regional offices they provide the sales and support functions for the distribution of its office automation systems. The company is also responsible for the manufacture of systems for both UK and overseas markets.

As a result of internal promotion they now seek a Financial Controller to head up the accounting function. Working closely with the Managing Director you will be responsible for the production of management information, budgeting, planning and forecasting, annual accounts and ad hoc project work.

Candidates should be qualified accountants with an excellent track record in manufacturing financial management and possess a strong personal presence, commercial awareness and well developed communicative skills.

The company offers an attractive package which reflects the seniority of this key management position.

Interested applicants should write enclosing a comprehensive curriculum vitae to Stephen Doyle ACA at Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG quoting reference SV 1049.



Michael Page Partnership

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London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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Finance Director

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c. £35,000 + car

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This appointment is to the group board and the main objectives will be taking the lead in financial negotiations with banks and city institutions to prepare the ground for possible flotation and to play a major role in the acquisition programme. Consequently prospective candidates must be able to demonstrate relevant experience which may have been gained through financial consultancy, with a financial institution or in a senior corporate finance role. It is unlikely that candidates under 30 years of age and currently earning less than £28,000 will have the necessary experience for this position.

Reporting to the Chief Executive, the person appointed will be joining a dynamic young team, flexible and innovative in its approach and optimistic about the future. Prospects are excellent and should include building an equity stake. Relocation expenses are available to the West Yorkshire base. To apply, please telephone us in confidence as consultants to the company, quoting Reference 322/FT. (24 hour answering service).

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The Derbyshire is one of the largest regional societies in the country with assets approaching £700 million and a spread of nearly 60 branches covering the Midlands and Northern counties.

Reporting directly to the General Manager - Finance, the successful applicant will be responsible for the day to day operations of the Society's accountancy function. As a senior manager, he or she will be required to make a major contribution to the further enhancement of existing accounting systems, the preparation of monthly and final accounts, corporate taxation, budgetary control, forecasting and financial modelling. The Society currently has dualled ICL 2966 mainframes supporting counter based terminals in all branches. The Society is a member of FTS Ltd, and contributes 11 A.T.M.'s to the Link Network.

Applicants should be Chartered Accountants (or equivalent qualification), aged 30-40 years, and be able to demonstrate a record of high achievement in their careers. Good communication and staff management skills are essential.

Our Head Office is located in rural surroundings five miles north of Derby. In addition to a competitive salary within the range indicated and a car, we can offer a staff mortgage scheme, BUPA membership and a first class working environment.

If you feel that you have the commitment and drive to succeed in this position, please write direct to Peter McMillan, Personnel & Administration Manager, marked "Chief Accountant - Confidential", enclosing a full c.v. including present salary details. Derbyshire Building Society, P.O. Box No. 1, Duffield Hall, Duffield, Derby DE5 1AG. Telephone 0332 841791.

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Qualified Chartered Accountant

A privately-owned financial service company located in the West End of London offers the opportunity to a qualified Chartered Accountant to manage the financial accounting, taxation and company secretarial affairs of a wide variety of client companies. Reporting to the Financial Director, the successful candidate will be between 30 and 35 years of age and with at least three years' post-qualification experience. He or she will form part of a small professional team but will need to be able to work on his or her own initiative. The successful candidate will have had a progressive career to date including experience of financial accounting for substantial companies together with a good working knowledge of corporation, tax law and practice.

A competitive salary will be paid and in addition there will be a generous benefits package. Applicants are asked to write with full curriculum vitae in strict confidence to:

Box A0346, Financial Times
10 Cannon Street, London EC4P 4BY

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Alsthom takes control of Schneider rail business

BY PAUL BETTS IN PARIS

ALSTHOM, the heavy engineering group controlled by France's nationalised Compagnie Générale d'Electricité (CGE), is to take over at the beginning of next year the railway equipment business of Jeumont-Schneider, one of the main industrial units of the private Schneider group and Alsthom's main French rival in the rail sector.

Jeumont-Schneider yesterday confirmed the deal but declined to disclose the price. Under French law, details of the deal have first to be disclosed to a company's central works committee before they can be made public.

Jeumont-Schneider said yesterday that its central works committee would be informed of the sale next Tuesday.

The merger is expected to be completed at the beginning of January. It will create one of the world's largest manufacturers of railway equipment. Alsthom, whose railway activities account for about 15 per cent of its overall annual sales of FF23.5bn (\$3.64bn) last year, is the

leading railway traction equipment manufacturer in Western Europe. Jeumont-Schneider's railway activities account for about 25 per cent of the company's annual sales of FF7.15bn. The merged activities are expected to have annual sales of about FF9.5bn.

Jeumont-Schneider sought two years ago to reinforce its railway equipment activities as one of the group's three major core businesses, but it has decided to withdraw from the sector because of the fall of export orders and a sharp decline in orders from the French railways and the Paris urban transport authority.

A Jeumont-Schneider official said yesterday that the oil price fall had hit export orders to oil-producing countries. The decline in the value of the dollar had also had a sharp impact on the profitability of exports to the US.

The company is supplying equipment for the New York underground system. French railway and Paris urban transport orders had

virtually "dried up."

So, Jeumont-Schneider judged it best to hive off its activities in this sector to Alsthom because it felt there was probably no longer room for two rival manufacturers.

The deal is expected to give Alsthom greater economies of scale in the railway. However, the merger will be a delicate operation for Alsthom, which is deeply involved in the troubled French shipbuilding sector and whose other heavy engineering businesses are also dependent on large but shrinking orders.

The shedding of Jeumont-Schneider's railway activities comes at a time when the Schneider group is completing a major reorganisation and recovering from the trauma caused two years ago by the bankruptcy of Creusot-Loire, its former heavy engineering subsidiary.

After the sale to Alsthom, Jeumont-Schneider will be essentially involved in two principal sectors, including the private as well as the electro-mechanical energy and marine business.

Pechiney trims aluminium operation

By Our Paris Staff

PECHINEY has announced a restructuring plan for its domestic aluminium and ferro-alloy operations designed to save the nationalised French aluminium and metal fabrication group FF7.60bn (\$933m) a year.

Mr Jean Gandois, chairman, said the new plan involved the closure of loss making operations and job cuts involving 1,700 people working for the group's French aluminium and ferro-alloy divisions during the next two years.

However, the plan reverses Pechiney's earlier proposal to shut down immediately two aluminium plants in France involving 140,000 tonnes a year of aluminium production capacity.

These plants at Nogueres and Ripoueroux will be kept open for five years before being closed. But their aluminium production will be trimmed next year to bring the combined production capacity of the two plants down to around 115,000 tonnes a year.

Mr Gandois said the revivification of the plants had been made possible because Pechiney had succeeded in renegotiating its special electricity contracts with Electricité de France (EdF) to reduce energy costs for the two plants.

The restructuring plan also envisages the closure of an aluminium plant in France and an open cast bauxite mine which represented a financial drain for the company of about FF100m to FF150m a year.

In the ferro-alloy division, the new plan will lead to a 40,000 tonne a year reduction in the group's domestic ferro-silicon production capacity and a 20,000 tonne a year reduction in silicon capacity. Mr Gandois indicated that the ferro-alloy division was losing about FF7.200m a year.

Although Pechiney will have to make provisions in its 1986 accounts to cover the cost of the restructuring, Mr Gandois said that the new plan and the renegotiation of the EdF electricity supply contracts would represent total savings of about FF7.600m a year.

However, he said that the provisions coupled with the general international environment in the aluminium business would clearly have an impact on Pechiney's financial performance this year, with the group reporting sharply lower earnings compared with a profit of FF750m last year.

In the first half of this year, Pechiney's earnings dropped sharply to FF104m from FF451m in the first half of last year.

Mr Gandois emphasised that he wanted to eliminate loss making operations.

Li Ka-Shing to acquire 52% stake in Husky Oil of Calgary

BY BERNARD SIMON IN TORONTO

MR LI KA-SHING, the Hong Kong property tycoon, and companies under his control are to acquire a 52 per cent shareholding in Husky Oil of Calgary, one of Canada's leading integrated energy producers.

Union Faith, a company controlled by Hutchison Whampoa, the Hong Kong trading group, and Hong Kong Electric, the colony's power utility, will pay C\$444m (US\$350m) for a 43 per cent interest in Husky. Mr Li's family interests will buy another 9 per cent for C\$102m.

In terms of an agreement announced yesterday after several weeks of negotiations, Husky's present controlling shareholder Nova, an Alberta corporation will lower its stake from 57 per cent to 43 per cent. The Canadian Imperial Bank of Commerce will hold the remaining 5 per cent.

The Husky purchase, which is still subject to minority shareholder

and government approvals, marks another step in the accelerating expansion of Mr Li's international interests.

Last September, Hutchison Whampoa bought 5 per cent of Pearson, the diversified British publishing group which owns the Financial Times. Mr Li has also agreed to build and partially finance a coal-fired power station in the Chinese province of Jiangsu.

The Husky agreement includes a plan to take the company private by offering shareholders a cash payment of C\$11.40 a share, or C\$6.75 per share plus an unspecified interest in a company which will be set up to hold Nova's 43 per cent interest.

The parties to the transaction said that they intended to inject up to C\$1bn of new capital into Husky over the next four years. The drop in oil prices and recent changes in Canadian Government incentives

have threatened the viability of some of its ventures, notably exploration off the east coast of Canada and the planned construction of a C\$3.2bn heavy oil upgrader on the Alberta-Saskatchewan border.

Foreign takeovers of oil and gas producers are a sensitive political issue in Canada. Energy Minister Mr Marcel Masse indicated recently that the Government was reluctant to approve foreign acquisitions except where they were needed to strengthen a domestic producer's financial position.

The parties to the Husky acquisition yesterday stressed the continuing Canadian involvement in the company. Hutchison's chief executive Mr Simon Murray and Nova president Mr Robert Blair will be joint chairmen of Husky. Nova and the Li Ka-Shing interests will have equal representation on the board, but at least two-thirds of Husky's directors will be Canadians.

Credit Lyonnais boosts capital

By George Graham in Paris

CREDIT LYONNAIS yesterday launched a FF1.5bn (\$234m) perpetual floating rate loan on the French domestic market. The move aims to build up the group's capital resources in readiness for privatisation and for the regime of banking reserve ratios which will be applied in France from January 1.

The issue will bring the French bank's total capital resources to FF20.8bn, almost double their level two years ago. After issuing FF4.5bn of non-voting certificates of investment Credit Lyonnais is not able to issue any more equity until it is privatised.

Mr Jean-Maxime Leveque, president of Credit Lyonnais, has made no secret of his desire to be next on the list of banks to be privatised, but the group needs to boost its capital in order to reach a level which international investors would regard as sufficient.

The new floating rate loan, which is indexed at 0.3 percentage points below the TMO - the average of the yield of bonds guaranteed by the state - will increase Credit Lyonnais's capital and provisions to 13.1 per cent of its loan book.

French banks have often been nervous about international comparisons of their capital adequacy ratios, which are lower than those of most major overseas banks because of the larger share of inter-bank activity in their balance sheets.

Mr Leveque will tomorrow announce a major reorganisation of Credit Lyonnais's structure, regrouping its activities into three sectors: personal banking, corporate banking and capital markets.

Credit Lyonnais was forced by the French Finance Ministry to delay the launch of the FF1.5bn loan in order to give a fair wind to the flotation of St Gobain, the first in France's ambitious privatisation programme.

St Gobain's share offer closes at the end of this week.

Mr Bernard Tholon, managing director of Credit Lyonnais, said yesterday the loan would be sold through the bank's own networks as well as to French institutional investors.

Calgary airline buys Canadian Pacific unit

BY BERNARD SIMON IN TORONTO

PACIFIC WESTERN Airlines of Calgary is set to become an important force in international aviation with the acquisition of Vancouver-based Canadian Pacific Airlines, Canada's largest privately-owned air carrier.

PWA said yesterday that it is to acquire loss-making CPAL from the conglomerate Canadian Pacific for C\$300m (US\$217m) transforming itself from a medium-sized regional airline to a group with 92 aircraft and routes throughout Canada and to the Far East, Europe and Latin America.

The sale of CPAL is the second large asset disposal in two months by Canadian Pacific, the transport, communications and resources conglomerate which is moving decisively under new management, to lower its debt and become a more sharply focused business.

Canadian Pacific recently sold its 53 per cent interest in the West Coast metals and fertiliser group Cominco to a consortium of Canadian, West German and Australian metals companies.

PWA is a widely-held company, with no single shareholder owning more than 4 per cent of the stock. The company, with 1985 revenues of C\$352m has cash reserves of C\$55m, much of it accumulated by an aircraft leaseback arrangement concluded earlier this year.

PWA said that it intends to operate both airlines separately for the time being, but that services will be closely co-ordinated to give maximum competitive advantage at a time of gradual deregulation of the Canadian airline industry.

The purchase does not include CPAL's hotels division, which operates many of Canada's famous railway hotels.

The sale, expected to be completed in early 1987, requires Canadian Government approval. But Transport Minister Mr John Crosbie said yesterday that the transaction "may well lead to more competition by establishing two strong national airlines."

The combination of CPAL and PWA will be a formidable competitor against the state-owned Air Canada, which has up to now dominated Canadian air travel.

Link-up plan at Texas Instruments

By Louise Kehoe in San Francisco

TEXAS INSTRUMENTS, the largest US semiconductor manufacturer, aims to set up alliances and cooperative agreements with leading electronics companies and other semiconductor manufacturers, particularly in the US and Europe, and to strengthen its operations in South East Asia.

To implement the new strategy, which was announced yesterday, Mr William N. Sick, executive vice president and former head of TI's semiconductor operation, will assume responsibility for creating new alliances worldwide. Mr William P. Weber will take over responsibility for semiconductor operations.

"The major issues for the US semiconductor industry today relate to the Asia-Pacific region, in terms of both competition and market opportunity," Mr Jerry Jenkins, TI president said.

Like other US chip makers, TI aims to boost its export sales by forming partnerships with leading customers. TI's announcement follows similar moves by Motorola, which has formed a joint venture with Toshiba in Japan, and National Semiconductor which has signed a long term manufacturing and development agreement with NMB Semiconductor, also of Japan.

Nordic shippers near decision on joint plan

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM

THE LEADING Scandinavian shipping companies are expected to decide in the next few weeks about whether to press ahead with ambitious plans to pool their liner shipping operations in a common management company.

Four shipping companies, Transatlantic and Johnse Line of Sweden, East Asiatic of Denmark and Wilhelm Wilhelmsen of Norway have been discussing the joint venture for nearly two years.

Finn carriers, the liner shipping operation of Effoa, the Finnish shipping company, could also be involved.

A decision to pool the Nordic region's liner shipping operations would follow similar earlier moves in other countries such as the UK and the Netherlands.

"It is a question of forming a central management company," said one leading participant in the negotiations yesterday. The ambitious joint venture has been called the "eagle project" by the participants, "but we don't know yet if the Eagle will fly," said one of the companies.

Aegon shows flat profits in third quarter

By Our Financial Staff

AEGON, the second largest Dutch insurance group after Nationale Nederlanden, reports flat third quarter profits but says earnings for 1986 as a whole will show an improvement.

On slightly lower revenue, net profits for the third quarter were almost exactly unchanged at Fl 76m (\$34m). Aegon says its performance has been severely checked by the weakness of the dollar.

Net profits for the nine months were Fl 242m, against Fl 226m a year ago. This represents an increase of 7 per cent. But for adverse exchange rate movements the nine month upturn would have been 22 per cent, Aegon says.

However, the company reassures that net profits for the full year should show an improvement on the Fl 308m of 1985, although in per share terms, earnings will be lower as a result of capital increases.

Total revenue for the third quarter dipped from Fl 2,086m to Fl 1,976m while revenue for the nine months came to Fl 6,576m, against Fl 6,756m.

Gist and Shell discuss chemical joint venture

BY LAURA RAUN IN AMSTERDAM

ROYAL DUTCH/SHELL, the Anglo-Dutch oil giant, and Gist-Brocades, the Dutch biotechnology company, are discussing the establishment of a 50-50 joint venture for making and selling fine chemicals and industrial enzymes.

If agreement is reached, Gist-Brocades would bring to the joint venture most of its industrial enzymes division with turnover of about Fl 185m (\$83m) suggesting the new company's size would be in the order of Fl 370m. About 800 employees would be involved worldwide, including three production facilities in the UK, Belgium and the US.

Royal Dutch/Shell would participate through Royal Welfar, its fine chemicals subsidiary in Widnes in north-western England, which was already targeted for a modernisation programme.

The two companies have been involved since 1981 in a joint research agreement that covers fundamental research in a broad swathe of biotechnology. A joint venture would exploit the basic research and provide greater efficiencies in manufacturing and sales.

Industrial enzymes are primarily aimed at the starch and detergents market while fine biochemicals are used as semi-finished products for pharmaceuticals and agricultural chemicals. Biopolymers are produced for water purification, waste treatment and oil-exploration chemicals.

Gist-Brocades had sales of Fl 1.85bn last year of which about one-third each derived from bread additives, industrial enzymes and pharmaceuticals.

Royal Dutch/Shell, with sales of £73m (\$104m) is the second largest oil company in the world.

THE EXPORT-IMPORT BANK OF KOREA
 U.S. \$100,000,000
 Floating Rate Notes due 1995

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest period from December 4th, 1986 to June 4th, 1987 the Notes will carry an interest rate of 6 1/4% per annum. The interest payable on the interest payment date, June 4th, 1987 against Coupon No. 3 will be U.S. \$16,114.58 and \$322.29 respectively for Notes in denominations of \$500,000 and \$10,000.

By: The Chase Manhattan Bank, N.A.
 London, Agent Bank.
 December 4th, 1986

Gist and Shell discuss chemical joint venture

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VINTOIL S.A.
 Société Anonyme
 Luxembourg, 37, rue Notre-Dame
 R.C. Luxembourg 9 B.0064

Notice of Meeting

Messrs. Shareholders are hereby convened to attend the Statutory General Meeting which will be held on December 12th, 1986 at 11.00 a.m. at the offices of Kredietbank S.A. Luxembourg, 43, boulevard Royal, Luxembourg, with the following agenda:

Agenda

1. Submission of the management report of the Board of Directors and the report of the Statutory Auditor.
2. Approval of the annual accounts and allocation of the results as at June 30th, 1986.
3. Discharge of the Directors and Statutory Auditor.
4. Receipt of and action on nomination for election of Directors and of the Statutory Auditor for a new statutory year.
5. To put the company into liquidation and to appoint a liquidator.
6. Certain announcements regarding the American subsidiary.
7. Miscellaneous matters.

Resolutions on items 5 of the above-mentioned agenda will require a quorum of one half of the shares outstanding and a majority of 2/3 of the shares present or represented at the meeting. Decisions on the other items will require no quorum and may be passed at a simple majority of the shares present or represented at the meeting.

Shareholders are advised that their proxy forms, in order to be valid, must be received at the registered office at least five clear days before this meeting.

Reservé shareholders must deposit their share certificates with an authorized bank and this bank must confirm to the company that the shares are blocked until the closing of this meeting. This certificate must also be received five clear days before the meeting at the registered office of the company.

Participating registered shareholders wishing to attend this meeting in person at the company's office and this confirmation must also be received at the company's registered office five clear days before the meeting.

The Board of Directors

Italian unit trusts suffer lowest intake of the year

BY ALAN FRIEDMAN IN MILAN

ITALY'S unit trusts have been hit by unprecedented redemptions, resulting in the lowest net intake of the year in November.

The net inflow of savers' funds to the 50 unit trusts, which are managed by 33 institutions, totalled L970bn (\$706m) in November. The gross inflow was down from L2,689bn in October to L2,372bn last month. Redemptions of L1,402bn in November, an increase of 49 per cent on the previous month, brought the net figure down.

Financial analysts in Milan say the sharply lower net intake may suggest that the unit trusts, which have played an important role in the growth of the Milan bourse, may be losing some of their lustre for savers.

The average performance of the trusts in recent months has averaged only 5 per cent, while the performance over the last 12 months, which included boom months until last May, was 50 per cent.

The Milan Bourse has seen volume falling off in recent weeks and prices being marked down. Some analysts say that the stockmarket is simply winding down ahead of the Christmas holidays, while others say that investors are becoming increasingly selective and many shares are overpriced.

Redemptions still represent only a tiny percentage of total unit trust funds of around L85,000bn, a level double that of a year ago.

This announcement appears as a matter of record only. December 4, 1986

Bertelsmann International Finance Limited N.V.
 Curaçao, Netherlands Antilles

U.S. \$ 200,000,000
8% Bonds of 1986/1993

irrevocably and unconditionally guaranteed by

Bertelsmann Aktiengesellschaft
 Gütersloh, Federal Republic of Germany

Issue Price: 100% · Interest: 8% p.a., payable annually in arrears on December 4 · Final Maturity: December 4, 1993 · Denomination: U.S. \$ 5,000 · Security: irrevocable and unconditional guarantee of Bertelsmann Aktiengesellschaft, Gütersloh, Federal Republic of Germany; Negative Pledge Clause of the Issuer and the Guarantor · Listing: Luxembourg Stock Exchange

COMMERZBANK AKTIENGESELLSCHAFT	DEUTSCHE BANK CAPITAL MARKETS LIMITED	
ALGEMENE BANK NEDERLAND N.V.	BANQUE INTERNATIONALE A LUXEMBOURG S.A.	BANQUE NATIONALE DE PARIS
BARING BROTHERS & CO., LIMITED	BAYERISCHE HYPOTHEKEN- UND WECHSEL-BANK AKTIENGESELLSCHAFT	BAYERISCHE VEREINSBANK AKTIENGESELLSCHAFT
BERLINER HANDELS- UND FRANKFURTER BANK	CHASE INVESTMENT BANK LIMITED	CREDITANSTALT-BANKVEREIN
CREDIT LYONNAIS	CREDIT SUISSE FIRST BOSTON LIMITED	DG BANK DEUTSCHE GENOSSENSCHAFTSBANK
DRESDNER BANK AKTIENGESELLSCHAFT	DSL BANK DEUTSCHE SIEDLUNGS- UND LANDESRENTENBANK	GENERALE BANK
LLOYDS MERCHANT BANK LIMITED	MORGAN GUARANTY LTD	NORDDEUTSCHE LANDESBANK GIROZENTRALE
PRUDENTIAL-SACHE SECURITIES INTERNATIONAL	SALOMON BROTHERS INTERNATIONAL LIMITED	SOCIETE GENERALE
SWISS BANK CORPORATION INTERNATIONAL LIMITED	SWISS VOLKSBANK	UNION BANK OF SWITZERLAND (SECURITIES) LIMITED
VEREINS- UND WESTBANK AKTIENGESELLSCHAFT	S.G. WARBURG, AKROYD, ROWE & PITMAN, MULLENS SECURITIES LTD.	WESTDEUTSCHE LANDESBANK GIROZENTRALE

INTERNATIONAL COMPANIES and FINANCE

This announcement appears as a matter of record only.

THE KINGDOM OF BELGIUM

US \$100,000,000
Floating Rate Bonds due November 1996
Issue Price 100 per cent.

Svenska Handelsbanken Group

Chemical Bank International Group

First Chicago Limited

Mitsubishi Finance International Limited

The National Bank of Kuwait S.A.K.

Société Générale

Westdeutsche Landesbank Girozentrale

Yamaichi International (Europe) Limited

December 1986

Gencor reduces six-month dividends

By Kenneth Marston, in London

THE Gencor group of South African gold companies have announced half yearly dividends that are generally lower than a year ago.

Beatrix Mines is an exception with a 1986 final of 90 cents (11 US cents) which makes a total for the year of 65 cents. There was a maiden payment of 15 cents for 1985.

Grootvlei's final is raised to 105 cents but, following the reduced interim, the 1986 total has fallen to 165 cents from 180 cents for last year. Marievale also reduced its interim earlier this year and the unchanged final now announced of 35 cents makes a 1986 total of 60 cents against 70 cents.

MCI to take \$700m write-off

BY WILLIAM HALL IN NEW YORK

MCI COMMUNICATIONS, the fast growing telecommunications group which is challenging the giant AT&T's dominance in the long distance telephone market, is to take a pre-tax charge of up to \$700m to cover a major consolidation of its activities.

The write-off is part of a series of moves designed to enhance operating efficiencies, strengthen future profit margins and enable the second biggest long-distance telephone carrier in the US "to compete more effectively." The company, which has been expanding rapidly in a bid to win new customers following the deregulation of the long-distance telephone market, has been hit by

rising costs and fierce competition. There is a widespread feeling on Wall Street that MCI has failed to live up to expectations of its early promise. Its shares, which hit a peak of \$28.40 in 1984, are trading close to recent lows.

MCI plans to cut its 1987 capital spending from more than \$900m to under \$800m, and will consolidate operational, administrative and support staff and offices around the country. It also expects to trim its longer term capital spending because of efficiencies in its new digital network.

The company said yesterday that it will take a pre-tax charge of between \$500m and \$700m in its

fourth quarter, reflecting the reduced value of certain plant and equipment because of new digital technology in its network and reduced reliance on satellite capacity. The company was unable to quantify the after tax impact of the charge or the size of its staff cutbacks.

MCI has grown rapidly since 1980. Its customer base has mushroomed from 41,000 to almost 5m and its workforce has grown from 2,000 to 18,000.

MCI said that the consolidation would mostly affect essentially surplus facilities and staff that were necessary during the 2½ year period when most Americans were asked to choose a long distance carrier. MCI more than doubled its market share during that period, said Mr Bert C. Roberts, MCI president.

"With the most intense period of equal access conversions now over and future conversions scheduled at a slower rate, we can now respond swiftly to the increased pressure on profit margins throughout the interexchange industry, to remain the leanest and most competitive of the long distance carriers," he said.

MCI estimates that the moves will cut its net worth from \$1.7bn to close to \$1bn. Its debt stands at \$2.1bn.

Drexel to drop property venture

BY ANATOLE KALETSKY IN NEW YORK

DREXEL Burnham Lambert, the rapidly-growing New York investment bank which dominates the financing of highly-leveraged takeovers, corporate raids and management buy-outs, has announced that it was pulling out of a property venture worth more than \$500m. The deal was to have provided it with one of the biggest and most opulent corporate headquarters buildings in Wall Street.

DBL's decision is one of the first tangible examples of the damage wrought in the property market by the new tax bill legislated in Octo-

ber. It also illustrates the way the Ivan Boesky insider trading scandal has punctured the recent euphoria in much of the US securities industry.

Mr Robert Linton, DBL's chairman, said yesterday that the tax bill, which will prevent the costs of passive real estate investment from being offset against other sources of profit, was the main reason for the decision not to occupy the 47-story 1.8m sq ft building at World Trade Center which was being developed by Silverstein Properties

with a view to DBL taking a 49.9 per cent equity stake.

Mr Linton also added: "The fallout of the insider trading investigation made us decide that it was not a propitious time to go through the tremendous diversion of moving head office." DBL was the investment bank most closely involved with Mr Boesky.

Mr Fred Joseph, DBL's chief executive, stressed, however, that his company's business had not been adversely affected by the Boesky scandal and said its capital had grown to \$1.7bn.

Hilti in joint venture with Ciba-Geigy

By John Wicks in Zurich

HILTI, the Liechtenstein-owned manufacturer of fastening systems, has set up a joint venture with Ciba-Geigy, the Basle chemical concern for building chemicals operations.

The Sfr 15m (\$9.1m) company will be known as Hilti-Ciba-Geigy and based in Schaan, the headquarters of the Liechtenstein partner. Ciba-Geigy is active in the building-chemicals sector.

This announcement appears as a matter of record only.

New Issue

3rd December, 1986



TOYO ALUMINIUM K.K.

U.S. \$35,000,000

3¾ per cent. Guaranteed Notes 1991

with

Warrants

to subscribe for shares of common stock of Toyo Aluminium K.K.
The Notes will be unconditionally and irrevocably guaranteed by

THE SUMITOMO BANK, LIMITED

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Sumitomo Finance International

Banca del Gottardo

Daiwa Europe Limited

IBJ International Limited

Meiko Securities (H.K.) Limited

Orion Royal Bank Limited

Sumitomo Trust International Limited

Swiss Bank Corporation International Limited

Taiheyo Europe Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

3rd December, 1986

TOWA
Towa Real Estate Development Co., Ltd.

U.S. \$40,000,000

3¾ per cent. Guaranteed Bonds 1991

unconditionally and irrevocably guaranteed by

The Tokai Bank, Limited

with

Warrants

to subscribe for shares of common stock of
Towa Real Estate Development Co., Ltd.

Issue Price 100 per cent.

Nomura International Limited

Tokai International Limited

Daiwa Europe Limited

Baring Brothers & Co., Limited

Chuo Trust Asia Limited

County NatWest Capital Markets Limited

Dresdner Bank Aktiengesellschaft

KOKUSAI Europe Limited

Maruman Securities (Asia) Limited

Mitsui Trust International Limited

Morgan Grenfell & Co. Limited

Salomon Brothers International Limited

Société Générale

Sumitomo Trust International Limited

ARLABANK ENTERING A NEW EXPANSIONARY PHASE

FOLLOWING A STRATEGIC DECISION IN 1983 TO ESTABLISH OUR HEAD OFFICE IN MANAMA, BAHRAIN, FURTHER SIGNIFICANT DEVELOPMENTS HERALD A NEW GROWTH PERIOD FOR OUR GROUP.

ONE IS THE EFFECTIVE BROADENING OF OUR ALREADY STRONG CAPITAL BASE PROVIDED BY THE BANK'S SHAREHOLDERS IN THE FORM OF A RECENTLY ANNOUNCED FACILITY OF UP TO US\$950,000,000. ALL UTILISATIONS UNDER THIS ARRANGEMENT WILL BE ON A FULLY SUBORDINATED BASIS.

THIS FACILITY WAS ACCOMPANIED BY A SENIOR MANAGEMENT RESTRUCTURE, DESIGNED TO INCREASE FLEXIBILITY OF RESPONSE TO NEW OPPORTUNITIES.

ARLABANK VIEWS WITH PRIDE THE FACT THAT UP TO 1986 OUR LOANS AND ADVANCES, WHICH INCLUDE MANY MULTINATIONAL CORPORATIONS AND ARE SPREAD OVER 45 COUNTRIES THROUGHOUT EUROPE, THE AMERICAS, THE FAR AND MIDDLE EAST, HAVE SURPASSED US\$6.5 BILLION.

WE LOOK FORWARD TO THE NEW CHALLENGE WHICH GOES HAND IN HAND WITH THE SHAREHOLDERS' SUPPORT FACILITY. ALREADY DURING OCTOBER WE HAVE OPENED IN PANAMA CITY A FULL BRANCH OF THE BAHRAIN OPERATOR AND CLOSE CONSIDERATION IS BEING GIVEN TO SETTING UP NEW UNITS OUTSIDE LATIN AMERICA WHICH WILL FOLLOW OPPORTUNELY. THUS WE ARE APPROACHING THE FUTURE WITH CONFIDENCE.

للإحتفال
بذكرى تأسيس
المقر الرئيسي العالمي
لمجموعة أربلابانك
في البحرين في ٢٢ فبراير ١٩٨٣



ArLabank International E.C.

HEAD OFFICE, MANAMA CENTRE, GOVERNMENT ROAD,
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REPRESENTATIVE OFFICES IN LONDON, BUENOS AIRES AND RIO DE JANEIRO.

COMMEMORATING THE ESTABLISHMENT ON 22ND FEBRUARY 1983, OF ARLABANK GROUP'S GLOBAL HEADQUARTERS IN BAHRAIN.

INTERNATIONAL COMPANIES and FINANCE

Diamond Shamrock bid by Pickens

BY JAMES BUCHAN IN NEW YORK

MR T. BOONE PICKENS, the Texas oilman and corporate raider, yesterday returned to the takeover arena with an all-share offer for Diamond Shamrock, the languishing Dallas integrated oil company which recently cut its dividend by more than half.

Mesa Limited Partnership, the oil and gas company controlled by Mr Pickens, in conjunction with Mr John Harbert, who owns 4.5 per cent of Diamond, yesterday proposed a share swap which, at yesterday's price of \$16.75 a share for Mesa, values Diamond Shamrock at about \$2bn.

Yesterday's offer for Diamond Shamrock, which cost \$170m from continuing businesses the third quarter to September, comes after a year in which Mr Pickens has refrained from harassing his favoured prey in the US oil and gas sector.

Mr Pickens made hostile bids for Phillips Petroleum and Unocal in 1984 and 1985, but his largest deal since then has been a friendly takeover of Pioneer for shares. Mr Pickens has found time to write his mem-

oirs and to campaign for the rights of small shareholders.

Diamond Shamrock said its legal and investment advisers would review the offer and make "an appropriate recommendation" to shareholders.

Like USX, the steel company which recently came under corporate attack from Mr Carl Icahn, Diamond Shamrock diversified several years ago out of its basic chemicals business and bought oil and gas interests just before energy prices collapsed.

Earlier this year, Diamond sold its chemical business for \$766m and sought unsuccessfully to dispose of its coal interests. Diamond's share price has underperformed the market since 1981, and analysts believe that the Pickens offer still shows a discount to the value of Shamrock's short-life oil and gas reserves.

However, in electing for a share offer that will double Mesa's equity base while still leaving nearly \$1bn in cash on hand, Mr Pickens is believed to be gearing up for further corporate harassment.

See Lex

NZ Forest Products 43% ahead at midterm

By Our Financial Staff

NZ FOREST PRODUCTS, which last month became the subject of a NZ\$1.5bn (US\$754.9m) takeover bid from Fletcher Challenge, yesterday reported a 42.9 per cent advance in net attributable profits to NZ\$72.11m for the half-year to September.

This came on a 7.7 per cent improvement in turnover to NZ\$633.7m. The pre-tax result was given as NZ\$44.52m, against NZ\$49.34m, and the increased net level in part reflected extraordinary earnings of NZ\$11.91m where none was recorded last time.

The interim dividend is being lifted to 6.5 cents from 6 cents a share.

The Herald group, established in 1902, controls television stations in Melbourne and Adelaide, and major newspapers and a radio station in the state of Victoria. It also has large stakes in newspapers in Brisbane and Adelaide.

With News Corporation's control of television stations in Sydney and Melbourne and of newspapers in Sydney, Adelaide, Canberra and Brisbane, Mr Murdoch's reach will become vast, penetrating every state capital and most regions of Australia.

Mr Murdoch's precise plans for the enlarged group remained unclear last night, but

Murdoch broadens his base in Australia

MR RUPERT MURDOCH'S move to snatch control of the Melbourne-based Herald and Weekly Times (HWT) presented the newspaper group yesterday with a take-it-or-leave-it A\$1.5bn (US\$1.17bn) cash offer which proved impossible to refuse.

The sudden move, made less than a week after the Labor Government announced a radical new policy on media ownership, offered the first dramatic evidence of the shake-out which the changed rules are expected to precipitate.

But a question mark hung over the deal because the Australian-born Mr Murdoch is now a US citizen, and because of the significantly increased influence it will confer on him.

The Herald group, established in 1902, controls television stations in Melbourne and Adelaide, and major newspapers and a radio station in the state of Victoria. It also has large stakes in newspapers in Brisbane and Adelaide.

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it was thought likely he would dispose of the newly-acquired television and radio stations and perhaps the stations already owned by News Corporation as well.

Under Labor's proposed policy, which has yet to be legislated, media owners will have to choose between newspapers and broadcasting. Although existing arrangements will not be affected, it was not

managing director there.

Although a further bid for HWT had been widely expected, when it came it shook the market by its competitiveness and its speed. A short while before lunch, an announcement to the stock exchange said Mr Murdoch had offered A\$12 per share cash for all 150m-odd shares, along with two alternative options.

But there was a condition. The HWT board had to decide by 5.00 pm to recommend acceptance to its shareholders, in the absence of a higher bid.

With the price around A\$8.40, trade in the shares became hectic and the price quickly reached A\$12, one of the sharpest rises seen in Australia's four-year bull market.

The board emerged from a long session, agreeing to the terms. Mr John D'Arcy, HWT's chief executive, remarked that he could not say the board had been pleased, but it was "comfortable".

One of the potential beneficiaries of the deal is Mr Ron Brierley, head of Industrial Equity, which had around 12 per cent of HWT from its own recent interest in the company. Having come in at around the A\$6.50 mark, the group stands to make a profit of some A\$100m if it sells out to Mr Murdoch.

Chris Sherwell on the Herald and Weekly Times deal

clear last night whether the HWT deal would come under the new rules.

Likely buyers for the television stations would include Mr Robert Holmes à Court, the Perth businessman whose Bell Group held a small but significant stake in HWT. Bell Group itself bid for HWT in 1981.

Another recent unsuccessful bidder has been Mr Kerry Packer, who also owns television stations and periodicals. Mr Murdoch himself bid for HWT in 1979, and has long had his eye on the group, if only for sentimental reasons—his father, Sir Keith Murdoch, was

Share trading restricted on Indian markets

Stock Exchange dealings in India have been restricted after a sharp fall in share values in recent days, our Bombay and Calcutta correspondents write.

At the Calcutta exchange, India's second largest, trading was paralysed for the second day yesterday, although the authorities said the market had officially been kept open.

Hindustan Motors shares—the market leader which had been rising at a steady pace for some months to a high of Rs 58—suddenly fell to Rs 33 and were quoted on Monday at Rs 29.25 when brokers halted dealings. Its slide triggered a sharp general decline.

At the Bombay exchange the country's largest, carrying forward of outstanding positions was suspended from Monday for shares in 63 leading quoted companies. A floor level for share prices was fixed—based on closing prices for that day when the BSE Index of 39 shares fell 17 points to a year's low of 442.41.

SPH move on foreign ownership

BY JOYCE QUEK IN SINGAPORE

SINGAPORE Press Holdings, the group which holds an effective monopoly on newspaper publishing in the island state, said yesterday it would stop registering share transfers into foreign hands, following an

increase in overseas ownership of SPH to its self-imposed limit of 49 per cent.

This was announced along with results for the year to August which showed a 4.3 per cent dip in pre-tax profits to S\$101.4m (US\$46.2m).

Newspaper operations, which account for 80 per cent of the group's total, fell but all other operations improved sufficiently to edge turnover up 0.6 per cent to S\$722.6m.

With tax cuts, the net dividend remains unchanged.

Modest rise in Volkskas first-half operating profits

BY JIM JONES IN JOHANNESBURG

VOLKSKAS, South Africa's fourth largest banking group, has reported a modest increase in interim operating profits despite the generally unfavourable banking business climate.

The disclosed interim operating income rose to R26m (\$11.8m) in the six months to September from R24.6m in the corresponding period of 1985 and against R33m for the year to March 1986. The figures do not precisely reflect operating results as Volkskas takes advantage of secrecy clauses in the Banks Act and reports profits only after tax and transfers to or from inner reserves.

Total assets fell slightly to R12.9bn at the end of September from R13.4bn at the end of March, reflecting poor demand for credit from unconfident consumers and businesses. The directors say that business volumes have declined, that banking margins have narrowed and that bad debts have increased.

The first half's disclosed earnings have risen to 85 cents a share from 80.3 cents and the interim dividend has been lifted to 22 cents a share from 21 cents. In the last financial year earnings totalled 173.4 cents a share, from which a total dividend of 57 cents was paid.

Philippine mine stake for Paragon

BY KENNETH MARSTON, MINING EDITOR

PARAGON RESOURCES (formerly Seltrust Holdings) is to acquire a 40 per cent interest in the Philippine Eagle Mine, a former gold producer in the Paracale district of Camarines Norte in the Philippines. The Australian company's purchase consideration of A\$6m (US\$3.9m or £2.7m) is to be paid from mining proceeds.

The mine was last operated in 1952 and subsequent exploration work resulted in a 1970 estimate of a 1.57m tonnes grading reserve. The mine is producing 13.57 grammes gold per tonne lying below the old underground workings at 122 metres. Paragon's initial target, however, will be to examine a year's surface open pit reserve of an indicated 800,000 tonnes grading 13 grammes per tonne gold.

Hong Kong issue by Bond International


BOND CORPORATION International, part of Mr Alan Bond's Australian group, is to make a HK\$136.9m (US\$17.55m) issue of new shares in the British administered territory, Reuter reports from Hong Kong.

Wardley, the underwriter, said the issue, priced at HK\$1.18, carries for every two shares a warrant exercisable into one further share in the company, which groups his local residential property acquired from Hong Kong Land.

Pao makes placing

SIR YUF-KONG PAO, the Hong Kong shipping and property magnate, has raised HK\$360m (US\$46.15m) by a placement of shares in World International (Holdings), his flagship company, AP-DJ reports from Hong Kong.

Weekly net asset value


 Tokyo Pacific Holdings (Seaboard) N.V. on 1st Dec 1986 U.S. \$129.14

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding & Pierson N.V., Herengracht 214, 1016 BF Amsterdam.

This advertisement is issued in compliance with the Regulations of the Council of The Stock Exchange. Application will be made to the Council of The Stock Exchange for the Ordinary Share capital of Logitek plc, issued and now being issued, to be admitted to the Official List.

LOGITEK plc
(Incorporated in England and Wales under the Companies Acts 1948 to 1981 No. 1734280)

Placing by 

BARCLAYS de ZOETE WEDD
of 3,900,000 Ordinary Shares of 5p each at 65p per share payable in full on application

Share capital following the Placing

Authorised £770,000	Ordinary Shares of 5p each	Issued and to be issued fully paid £580,000
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Logitek is engaged in the sale and distribution of microcomputers and associated peripheral equipment and the provision of related technical services in the U.K., principally to the business and professional market.

2,900,000 Ordinary Shares are being placed by Henry Cooke, Lumsden Ltd. and 1,000,000 Ordinary Shares are being placed by BZW Securities Limited.

Listing Particulars relating to Logitek plc are available in the Extel Statistical Services and copies of the Listing Particulars may be obtained during normal business hours up to and including 8th December, 1986 from the Company Announcements Office, The Stock Exchange and on any weekday (Saturdays excepted) up to and including 18th December, 1986 from the registered office of the Company, Dennis House, Marsden Street, Manchester M2 1JD, from the Company's Registrars, Barclays Bank PLC, Registration Department, Radcliffe Hall, Knutsford, Cheshire WA16 9EU and from:

Barclays de Zoete Wedd Limited, York House, York St., MANCHESTER M2 3BB	Ebbsgate House, 2 Swan Lane, LONDON EC4R 3TS	39 Bennetts Hill, BIRMINGHAM B2 5SR
Henry Cooke, Lumsden Ltd., No. 7 King St., MANCHESTER M60 3AH		

BZW Securities Limited and Morgan Grenfell Securities Limited have indicated that they intend to register as market makers in the Ordinary Shares of Logitek plc.

4th December, 1986

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1225 LONDON STOCK EXCHANGE - ALPHA SECURITIES - FOREGROUND L140

GMT	LAST	BID	ASK	CLOSE	OPEN	HIGH	LOW	VOLUME	
1225	TSBN	82/4	82/4	83/0	81/4	81/4	82/4	80/0	1213524
1222	TSCO	402/0	402/0	402/0	402/0	405/0	400/0	703216	
1207	THN	458/0	458/0	462/0	460/0	455/0	462/0	455/0	132715
1221	TRAF	286.0	285.0	287/0	279.0	280.0	288.0	277.0	1106608
1217	TRST	165/0	163/0	165/0	164/0	164/0	166/0	163/0	1322196
1220	ULVR	912/0	910/0	920/0	905/0	882/0	930/0	882/0	299485
1209	UBIS	231/0	231/0	232/0	230/0	231/0	232/0	230/0	352338

UK EQUITIES

Type	Page codes
ALPHA	IDLA-D
BETA	IDLI
GAMMA	IDLJ
OVERSEAS	IDLH
NEWS	AAKK

UK GILTS


REFERENCE PRICES	GILX
CONTRIBUTOR INDEX	GILY-Z
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Collateralized Floating Rate Notes, Series A Due December 1997

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from December 4, 1986 to March 4, 1987 the Notes will carry an interest rate of 6 3/4% p.a. The interest payable on the relevant payment date, March 4, 1987 will be \$1,840.62 per \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank.

December 4, 1986

US\$125,000,000

First Chicago Corporation

Floating Rate Subordinated Capital Notes Due December 1996

Notice is hereby given that the Rate of Interest has been fixed at 6 1/4% and that the interest payable on the relevant interest Payment Date, March 3, 1987 against Coupon No. 1 in respect of US\$100,000 nominal of the Notes will be US\$1,625.00.

December 4, 1986
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

AIBD BOND INDICES

WEEKLY EUROBOND QUOTE NOVEMBER 29 1986

Redemption	Yield	Change on Week	12 Months High	12 Months Low
US Dollar	8.597	-0.394	10.360	8.570
Australian Dollar	14.005	-0.363	14.630	12.930
Canadian Dollar	10.221	-0.273	11.704	10.221
Euroguilder	5.994	1.353	6.314	5.804
Euro Currency Unit	8.739	0.252	9.524	8.164
Yen	6.274	-0.381	7.002	6.207
Sterling	11.335	-2.091	11.932	9.751
Deutschemark	6.408	-0.187	7.080	6.318

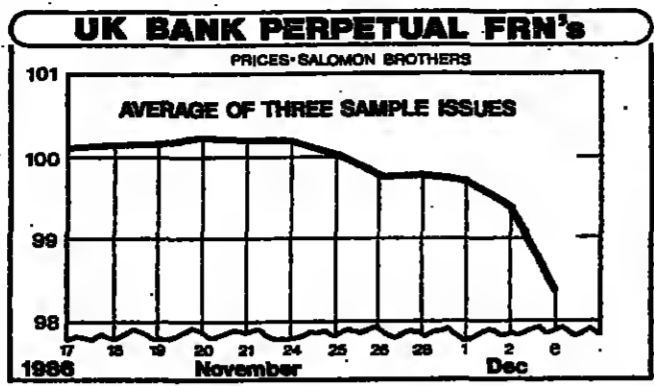
Bank J. Vontobel & Co Ltd Zurich - Telex: 812744 JVZ CH

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Clare Pearson explains why investors have deserted a fragile market

FRN traders struggle to restore stability

YESTERDAY'S CRISIS meeting of more than 40 floating rate note (FRN) traders...



Dealers, recently agreed on trading guidelines in the fixed rate market that will come into effect on January 2.

as primary capital debt is awaited. Meanwhile the appearance of US-style asset-backed dated FRNs...

the summer, when Libid-based new paper for sovereign issuers made an appearance. Such bonds may attract large institutional investors...

Split between straight and floating sectors widens

BY OUR EUROMARKETS STAFF

THE GROWING SPLIT in the primary Eurobond market between straight and floating rate US dollar-denominated issues...

issue, priced at par and guaranteed by Credit Suisse. Led by Credit Suisse First Boston...

Swiss names, the paper was being quoted at between 103 and 104 by the lead manager.

yesterday, with prices up between 1/2 and 1 point on the back of strong markets in both New York and Tokyo.

Two sets of warrants for Swiss issue

BY JOHN WICKS IN ZURICH IN THE latest of a series of innovations on the Eurobond market...

Sweden to launch put and call options index

BY SARA WEBB IN STOCKHOLM

OPTIONSMAEKLARNAN (OM), the privately-run Swedish options market, plans to launch put and call index options...

field is due to end with the launch of a rival in the form of the Stockholm Options and Futures Exchange (Sofe).

the right to buy Sofe pending changes in the law. Mr Lars Bredin, vice-president of the stock exchange...

Y40bn World Bank loan

BY YOKO SHIBATA IN TOKYO

A SYNDICATE of 20 Japanese life insurance companies has signed a Y40bn loan agreement with the World Bank...

interest rate of 6.2 per cent. The Mutual Life Insurance and Asahi Mutual Life insurance were co-leads.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on December 3

Table with columns for Bond Name, Issued, Maturity, Price, Yield, and Change. Includes sections for US Dollar, Other Strains, and Convertible.

Brazil plans funds to attract foreigners

By Ann Charters in Sao Paulo

FOREIGN INVESTORS are to be given two new ways to enter the Brazilian stock market. The first will be through a closed-ended Brazil fund...

Shares on the exchange are now trading at about the same price levels as before the Cruzado plan last February...

KHD in tractor venture talks with Daimler

By Our Financial Staff

DAIMLER-BENZ, the West German motor and industrial group, and machinery producer Kloepper-Humboldt-Deute have held preliminary talks...

Advertisement for Kingdom of Sweden Japanese Yen 25,000,000,000 5 1/2 per cent. Bonds Due 1991. Lists participating banks and subscription details.

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UK COMPANY NEWS

CORE UK SUGAR SIDE HIT BY PRICE WAR

Tate's £82m meets expectations

By Andrew Gowers

Tate & Lyle, the sugar group which is currently trying to acquire British Sugar, its only rival in Britain, yesterday reported a 63 per cent increase in pre-tax profits for the year to September 27, in which a sharp fall in earnings from UK cane refining was more than offset by profit growth elsewhere.

However, Mr Neil Shaw, chairman, held out the prospect of significant improvement in some of the company's less profitable areas during the current business year.

Pre-tax profits totalled £81.5m on turnover of £1.65bn against comparable 1985 figures of £76.7m and £1.63bn. Earnings per share rose to 57.3p from 55.3p, and the dividend was raised by 1p to 20p.

The profit growth was broadly in line with City expectations, although analysts said there was some disappointment at the

dividend, and Tate shares were marked down 4p on the day at 580p.

Mr Shaw highlighted the collapse in earnings from Tate's core UK sugar business, which he said resulted from a price war involving British Sugar and independent sugar merchants, and from an "inability to advantage suffered by cane producers under the EEC sugar regime."

UK sugar production and refining profits were a mere £2.1m on turnover of £438.5m, compared with £13.3m and £456.5m in 1985.

In addition, an extraordinary loss of £1.5m was charged because of the installation of new packing machinery at its two UK refineries.

But Mr Shaw confirmed that margins had improved dramatically in recent months following an end to the price discounting. He also said the European

Commission, which has been reviewing cane sugar margins over the last year following strong pressure from Tate, would be proposing a solution to Tate's UK problems in the next three to four months.

Company executives said this might involve adjustments to storage levy and rebate payments under the EEC regime.

Tate said it remained "optimistic" about the outcome of a Monopolies and Mergers Commission inquiry into plans by it and by Ferruzzi, the Italian agricultural group, to acquire control of British Sugar from its parent, S. & W. Berisford, the company's parent.

However, it said that if the planned British Sugar acquisition were to be blocked, it would maintain its position in the UK market and would continue to search for another major business which will provide an additional dimension to the group's activities.

In sugar trading, another problem area in recent years, Tate reported a significant improvement, thanks partly to the resolution of a long-standing dispute with Indonesia over an unfulfilled sugar contract which caused the company to write off £10.4m two years ago.

In North America, the company reported a promising first year at the Western Sugar Company, its newly-acquired sugar business in the mid-western US, and strong profits growth at Doles' manufacturing "Industries" its automotive parts subsidiary.

For the future, Mr Shaw spoke optimistically about the prospects for sugar, the non-caloric sweetener which Tate has been developing for the past few years. However, profits from this are not expected to show in the company accounts until 1990.

See Lex

Blue Circle to sell its Australian cement stake

By City Harris

Blue Circle Industries yesterday signalled its intention to pull out of the Australian cement market.

The "building materials group and Australia's Blue Circle Cement Co. announced that their holdings in Blue Circle Southern Cement were up for sale, either jointly or separately, in a satisfactory offer to be made to the UK shareholders.

Each holder about 41 per cent of the Australian company, stakes separately worth about £97m at yesterday's market price.

Blue Circle said yesterday that it had decided some time ago to shift investment priority to other areas, especially North America, in which it was long-term interested in investments in which it did not have management control.

Its approach to BSC, under the terms of an agreement signed last year, was to sell the two companies' cement interests in the 1989-90 financial year.

Blue Circle expected a joint offer to be made to UK shareholders, although no details were available. Under Australia's takeover code, a buyer of 20 per cent or more would have to make a comparable offer to the shareholders.

BSC accounted for £12m of Blue Circle's £112m pre-tax profits from Australia in 1985. In that year, it reported a pre-tax profit of £12m on turnover of £225.5m. The market share is 65 per cent in New South Wales; 31 per cent in Victoria; and 47 per cent in Western Australia.

The planned sale has no effect on the debt of the group, which has a £100m bank loan. The UK company's share price rose 10p to 280p on the news.

Northern Foods shows small rise as restructuring nears completion

By Alice Rawsthorn

Northern Foods, the Hull-based food producer, watched its share price fall by 8 to 289p yesterday after the announcement of a modest rise in pre-tax profits of 7 per cent to £37.1m in the first half of the financial year.

The company is approaching the end of a restructuring programme in which it has expanded traditional activities in meat, dairy and bakery production in the UK, while rationalising its interests in the US.

Group turnover fell to £795.5m (£797.7m) in the six months to September 30 1986, chiefly as a result of the sale of the two prestige subsidiaries in the US. The company's chairman, Mr Christopher Haskins, who took over from Mr Nicholas Morley in September, estimates that turnover will be reduced by £500m in a full financial year because of the US disposals and the impact of the US dollar's depreciation.

All comparative figures have been adjusted to account for the merger of Maybaw Foods.

In the dairy division liquid milk fared well, buoyed by the recently acquired and expanded businesses from Express Dairies and Unigate. The yogurt and cream markets were more difficult, however. The share of intense price pressure on turnover increased to £227.4m (£206.7m) as did profit after interest to £13.4m (£13.1m).

Milling and baking benefited from the growth of Fox's Biscuits, but suffered from problems at Park Tates where a change from branded to private label products caused temporary difficulties. Turnover rose to £95.3m (£70.2m) and profit after interest to £3.7m (£3m).

In the meat division turnover fell to £291.6m (£351.7m), largely because of the US disposals. In the UK turnover rose to £149.2m (£127.9m). The pig and sausage markets suffered, but have recovered in recent months. Rowers' bene-

fits from rationalisation. Overall profits after interest increased to £11.2m (£10.6m). A new £3m prepared foods plant was opened in the spring with sales capacity of almost £20m. Earnings per share rose to 10.75p (10.1p) and the board proposes to pay an unchanged dividend of 4.25p a share.

The company's cash position has improved chiefly because of the US disposals. By the end of the year gearing should have been reduced to 20 per cent. Northern Foods intends to sell its Kay-Sevvy antiseptic cleaning business in the US. Mr Haskins anticipates only a few further disposals of marginal businesses in the UK.

Northern Foods is now in a position to embark upon further acquisitions. According to Mr Haskins activities will concentrate on the UK in traditional territory such as dairy, milling and baking and will be "opportunistic, as always."

See Lex

Morceau falls below expectations

By Philip Cogan

PRE-TAX PROFITS at Morceau Holdings, the specialist fire protection group, will be well below expectations, when the company announces its results next week for the year to September 30. The group's shares fell 60p to 148p yesterday on the news, wiping out 30 per cent of its market capitalisation.

A major problem was the difficulty in finalising the account for work at the new headquarters of Hongkong and Shanghai Bank; terms have been urged which are well below those envisaged at the time of the interim statement. In addition, new entrants into the market made business extremely competitive.

Pre-tax profits are likely to be only £1.9m, compared with £3.1m in the previous year, and the directors are unable to forecast whether the current year will see any improvement. However, Aronite, the company acquired in March this year, has made its first contribution.

Although a substantial company recently expressed interest in acquiring Morceau, discussions have now been terminated.

Pharmaceuticals boost for AAH

A SHARPLY higher contribution from its pharmaceutical supplies activity enabled AAH Holdings to lift its profits from £6.81m to £8.78m pre-tax for the first six months of the 1986-87 year.

The directors said yesterday that earlier publication of the interim report made it less easy to predict the year's outcome as the fuel division was only just beginning its main trading period.

However, pharmaceuticals, builders' supplies and transport were trading strongly and they were confident that the overall result would be satisfactory. In the past the interim report covered a nine-month period.

For the six months to September 30, 1986, group turnover improved from £467.7m to £488.61m and at the trading level profits advanced by 15 per cent to £10.19m.

Interest charges were cut by £630,000 to £1.41m but tax took £350,000 more to reduce net profit to £6.2m ahead of £5.71m. The amount attributable to the National Coal Board and related companies rose from £54,000 to £288,000.

Profits available to ordinary shareholders worked through at £4.78m (£3.46m), equal to earnings of 9.7p (7.54p) per 25p share.

The interim dividend is being

increased for the 18th successive year to 3.24p (2.94p) net.

The pharmaceutical division, taking in the Vantage retail outlets, increased its turnover by 17 per cent to £302.79m and trading profits by 21 per cent to £6.4m. Strong cash generation further reduced borrowings and had a beneficial effect on group interest charges.

In the second half the division is continuing to trade buoyantly and a further expansion of profits is expected, though not necessarily at the same percentage rate as in the first half.

Fuel distribution trading profits fell to £309,000 (£1.09m). There was a reduced demand for solid fuel with buyers reluctant to stock to levels of previous years. Sales here were down by 12 per cent at £131m.

contracts. So while AAH's pharmaceuticals are valuable they may not be permanent. The opposition is apparently preparing to bid for the stake to both hold the shares and improve margins on the fuel side, the buyers said. The market is expected to be volatile with expected high prices for and demand for fuel. The opposition is also expected to be a factor in the lower interest charge (this should be worth £1m over the year) and a five-point fall in the expected tax rate to 33 per cent. Forrester's share price at £22m for the year with the shares at 285p trading on a prospective 9/8 of 103p.

See Lex

Imtec losses increase but merger talks make progress

By Philip Cogan

Imtec Group, the USM-quoted insurance equipment company, has announced a preliminary loss of £1.2m for the year to March 31, showing pre-tax losses of £1.27m, down from £2.1m in the previous year.

The company also revealed that it will be in a strategic merger talks with Essex Seal International.

Cambridge-based Essex Seal, a specialist in the US market, has an annual turnover of about £4.5m and Harper and Dunhill, a specialist in the UK market, has an annual turnover of about £1.5m. The merger would create a company with a turnover of about £6m.

The merger would be a 50-50 joint venture. The company is currently in the process of raising £1.5m to finance the merger. The merger would be completed by the end of the year.

than expected and this resulted in an additional £1.2m of research and development costs for the year of £1.27m (£1.07m). After a tax charge of £15,000 (£208,000 credit) and an extraordinary debit of £238,000 (£23,000) relating to stock write-downs, the loss for the year was £1.27m. Turnover was lower at £1.3m (£1.6m).

The chairman said that the second half figures were a considerable improvement on the first six months, although this was partly seasonal, and this year's figures should show a reduced loss. Orders were now being received for the Imtec 6000, but the effect on sales should not show up until the next financial year.

Imtec does not consider that the recent increase in the share price is justified by trading trends.

The company instituted drastic economies during the year but the gearing level remains well over 100 per cent. The shares closed up 40p at 209p.

CU buys Portuguese insurer

By Nick Sumner, Insurance Correspondent

Commercial Union, one of the UK's biggest composite insurers, has bought 70 per cent of the equity of a Portuguese non-life insurance agency, Rawes and Ferraz. The acquisition comes against a background of increasing interest among the UK's composite insurance companies in building up their business in southern Europe.

Mr Tony Brand, CU's chief executive, said Portugal's entry into the European Community presented "significant opportunities" for the insurance industry.

Leading British insurance companies have begun to see Spain and Portugal as attractive areas for expansion because they are relatively under-insured and easier to enter than a more heavily-regulated market such as France.

CU itself launched a Spanish life insurance operation, CU Bida, last January.

See Lex

North West Oil placing to raise £1m

By Lucy Kellaway

North West Oil and Gas, the oil and gas exploration company, is placing its shares to raise £1m.

The company is currently in the process of raising £1m to finance its operations. The shares are being placed at 100p each.

The company has a number of oil and gas fields under development. It is currently producing oil from the North West field.

Listing for Coastal Cor

By Max Wilkinson

Coastal Cor, the oil and gas exploration company, is planning to list its shares on the London Stock Exchange.

The company is currently in the process of raising £1m to finance its operations. The shares are being placed at 100p each.

The company has a number of oil and gas fields under development. It is currently producing oil from the Coastal Cor field.

Coastal Cor is a subsidiary of the British Petroleum Group. The company is currently producing oil from the Coastal Cor field.

The company has a number of oil and gas fields under development. It is currently producing oil from the Coastal Cor field.

Kevin Brown on the ruling over European Ferries stake P&O given the all clear

THE Monopolies and Mergers Commission yesterday ruled that P&O's 28.8 per cent stake in European Ferries is "held" by P&O and Oriental Steam Navigation (P&O) was not against the public interest.

An inquiry chaired by Sir Godfrey Le Quesne unanimously concluded that the scope for the two companies to combine to "disturb competition" was limited. The Commission made no comment, however, on the situation which would exist following a full bid for European Ferries by P&O.

The Commission reports that in January this year P&O acquired a controlling interest in European Ferries, a company which held 28.8 per cent of the shares of European Ferries and 16.1 per cent of the voting rights.

As a result of the acquisition, Sir Jeffrey Sterling, chairman of P&O, obtained a seat on the board of European Ferries. Both companies agreed during the course of the inquiry that P&O was able to exert a material influence on the policy of European Ferries.

The Commission says this influence was responsible for the inclusion in European Ferries 1985 accounts of a £15m provision for the fall in value of the group's US property portfolio.

The report stresses, however, that although the two companies had ceased to be distinct from each other, the boards continued to operate independently. This meant that P&O could not force through measures which European Ferries believed would harm its vital interests.

The Commission says the main areas of overlap between the two companies were in ferry services across the North Sea and to Northern Ireland and in the provision of port facilities.

The inquiry team looked at services to Belgium, Holland and France as a whole, because it believed many customers regarded the routes as a single

colusion amongst operators. An attempt to increase prices would be likely to make the market more attractive to new entrants, however.

The report says a policy of predatory pricing designed to drive competitors out of the market would be unlikely to succeed on the Continental routes because many of the smaller operators were strong enough to withstand a price war.

On the Northern Ireland routes, competitors could

enter the market once prices had risen to market levels.

The Commission says some measure of rationalisation of ferry services as a result of the P&O shareholding would not be surprising because of the current overcapacity in ferry services.

It says some developments are likely to take place in respect of the merger, however, while others would be unlikely to occur because they would result in detriment to either P&O or European Ferries.

The report refers specifically to claims by Ipswich Port Sea Ferries service could be moved from Ipswich to Felixstowe, the nearby container port owned by European Ferries.

The Commission concludes that there would be no advantages to either company, and European Ferries was likely to resist such a move.

In addition, the report deals with a claim by Sealink that P&O's shareholding might make preferential use of European Ferries' vessels.

The report notes: "European Ferries made it clear to us that it would stand to lose valuable business from haulage operators other than Ferrymasters and Pandoro if it were to offer preferential treatment. It is here to charge them less than the commercial rate the outcome would be a substantial loss to European Ferries."

The Commission says P&O's present shareholding is not likely to lead to either of these outcomes. It makes clear, however, that these conclusions do not cover the consequences of a takeover of European Ferries by P&O.

The report concludes: "The present merger situation results from the ability materially to influence the policy of European Ferries does not operate against the public interest and may be expected not to do so."

success in an attempt to raise prices in the routes because of the influence of Sealink, the other large operator, and at least 12 other ferry companies holding 53 per cent of the market between them.

The report says road hauliers have a wide choice of services, and there appeared to be no barrier to new entrants coming into the market.

On Northern Ireland routes, the three major companies held 80 per cent of the market and there had been "a history of

Country	Company	Market Share (%)
Netherlands - total market 2,000,000 units/year	Blue Circle	21%
	Blue Circle	17%
	Blue Circle	12%
	Blue Circle	8%
	Blue Circle	8%
	Blue Circle	8%
	Blue Circle	8%
	Blue Circle	8%
	Blue Circle	8%
	Blue Circle	8%
Belgium - total market 755,000 units/year	Blue Circle	33%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
France - total market 460,000 units/year	Blue Circle	35%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%
	Blue Circle	29%

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Turner & Newall PLC

FINAL OFFER FOR AE PLC

VALUE OF T&N FINAL OFFER:
(part share, part cash)

282.4p

VALUE OF ADDITIONAL SHARE ELECTION UNDER T&N FINAL OFFER:
(assuming full satisfaction of such an election)

287p

THE RENEWED OFFER IS FINAL AND WILL CLOSE AT 1.00 p.m. ON 5th DECEMBER, 1986 UNLESS IT IS THEN UNCONDITIONAL AS TO ACCEPTANCES

ADDITIONAL SHARE ELECTIONS AND ADDITIONAL CASH ELECTIONS WILL NOT BE AVAILABLE AFTER 1.00 p.m. ON 5th DECEMBER, 1986 IN ANY CIRCUMSTANCES

The values of the offer are based on the price of 184p per Turner & Newall ordinary share at 3.30 p.m. on 3rd December, 1986.

Johnnie 12/5

UK COMPANY NEWS

Steetley and Notts Brick in merger talks

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

TWO OF Britain's biggest manufacturers of quality facing bricks... Steetley and Notts Brick are in merger talks...

Turner ups AE stake to 44% as end draws near

BY DAVID GOODHART

Turner & Newall last night increased its stake in AE to just under 44 per cent... Its claims for the industrial logic in automotive components...

However, since the intervention of Hollis—and in particular the Broad Street public relations group—the asbestos issue has been stirred up again with renewed vigour...

United Spring lifts profits 54% to £1.4m

United Spring & Steel Group pre-tax profits for the year to September 30, 1986, amounted to £1.43m compared with £928,000...

James Latham surges midway to over £1m

From turnover up at £20.48m, against £17.89m, pre-tax profits of James Latham, timber merchant, surged from £406,000 to £1.03m for the six months ended September 30, 1986...

Dipre to acquire second stockmarket vehicle

BY NIKKI TAIT

MR REMO DIPRE, the property developer who already heads the Fairstar group, is acquiring a second stockmarket vehicle. He plans to inject Hawthorn Leslie, the electrical distributor—currently part of his privately-owned Starwest Holdings—into Adam Leisure...

Adam will then issue another 102m shares to a subsidiary of Starwest as payment for Hawthorn. A further 12.5m shares in Adam will also be placed for cash with institutional investors at 8.5p a share to raise working capital.

Rolph & Nolan improves

THE RECOVERY experienced by Rolph & Nolan Computer Services during the second half of the 1985-86 year continued in the first six months of the current year...

Increase in the sale and marketing efforts and the demand for trading in futures by a wide range of financial institutions. Turnover for the half year to August 31 1986 declined from £1.36m to £1.1m. Pre-tax profits were after depreciation of £140,000 (£169,000) and, last time, an exceptional provision of £100,000.

Hong Kong Bank sells Nat Home Loans stake

Hong Kong and Shanghai Bank, the largest shareholder in National Home Loans Corporation, has sold its entire 63 per cent holding in the company. The bank, acting through Hong Kong Nominees, acquired its stake when Home Loans obtained a stock market listing in September 1985.

Table with columns: Company, Current payment, Date, Corrected payment, Total for last year, Total for current year.

SI back into trading profits

"An encouraging step" towards recovery was achieved by S I Group, manufacturer of drink dispensing and cooling equipment in the six months to June 30 1986 with a trading profit of £137,000 compared with a loss of £206,000 for the previous 18 months...

Grainger Trust

A 31 per cent rise in pre-tax profits was announced yesterday by Grainger Trust, property investor and trader, for the year to end-September 1986. On turnover up by 22 per cent, from £5.84m to £7.13m, the pre-tax result came out at £2.52m (£1.93m), which included results of Owners of Middlesbrough Estate from February 20 when Grainger's offer for it became unconditional.

Table with columns: High, Low, Ass. Brit. Ind., Company, Price, Change, Div. (p), % P/E.



LONDON - TURKEY - NORTHERN CYPRUS NEW YORK HONG KONG

SUNZEST

UNIPAG

MEYNA

NIKSAF

VESEL

WEARWELL

INTER-CITY

SANTANA

SHU HING

IMPACT

ICP

PRELIMINARY RESULTS FOR THE FINANCIAL YEAR TO 30th AUGUST 1986. Table with columns: 1986, 1985, Increase.

EXTRACTS FROM THE CHAIRMAN'S STATEMENT

The year was another year of significant achievement, with continued expansion and consolidation of the Agriculture, Food and Related Industries Division, which contributed £65 million to profit on ordinary activities before taxation...

HAY + Record profits in an eventful year. Chairman and Chief Executive, Neil Shaw, reports: Eighth successive year of profit growth...

THE YEAR IN BRIEF

Table comparing 1986 and 1985 performance: Turnover (£1,645m vs £1,627m), Profit before tax (£81.5m vs £76.7m), Profit after tax attributable to shareholders* (£39.7m vs £38.1m), Earnings per share (57.3p vs 55.3p), Dividends per share (23.0p vs 22.0p), Dividend cover (2.5 times vs 2.5 times).

*Before extraordinary loss £12.9m (1985: £11.6m)

Preliminary announcement of results for the period ended 27th September 1986.

Copies of the Annual Report for the period ended 27th September 1986 will be mailed to shareholders shortly and will be available from: O.P. McFie, Secretary, Tate & Lyle PLC, Sugar Quay, Lower Thames Street, London EC3R 6DQ.

UK COMPANY NEWS

Ryan makes £27.4m agreed bid for Crouch

By Nikki Tait

Ryan International, the Cardiff-based coal recovery company, is making a £27.4m agreed cash offer for the Crouch, the open-cast mining and housebuilding group...

The offer is backed by the Crouch directors and Ryan had by yesterday evening irrevocable acceptances from holders of 50.1 per cent of Crouch's shares...

merged group — to be called Coal Holdings — will be less than 40 per cent. A question mark, however, hangs over Crouch's non-mining operations...

Birmingham Mint spends £7.3m on acquisitions

By Nikki Tait

Birmingham Mint, the coins to electrical components group, yesterday announced two acquisitions — an electrical contacts business and a metal processing operation...

News of the acquisitions accompanied interim figures from the group. These showed 1985 profits had risen 31 per cent to £536,000...

The larger deal is the purchase of S & F. Follows, a subsidiary of Centraway Industries, for £4.25m...

The second deal is the acquisition of the Wembley-based electrical contacts business from Johnson Matthey Metals for a maximum cash consideration of £3.05m...

To finance the second acquisition, Mint is making a 2 for 5 rights issue, involving 2.5m shares at 45p...

According to chairman, Mr Colin Perry, the two acquisitions fit well with existing subsidiaries...

Coalite £1.2m up at six months

THE Coalite Group, which recently expanded its fuel distribution activities via the £50m acquisition of the Yorkshire-based Hargreaves Group, yesterday reported a £1.17m increase in first half profits to £11.41m pre-tax...

—the group's interests range from steel manufacturing to ship building on the Shetlands Islands...

the previous first half was boosted by restocking after the miners' strike — the savings from the closure of the Ashcroft works were largely cancelled out...

Earnings rose by 1.5p to 10.73p per 25p share and the interim dividend is being stepped up from 2p to 2.25p net...

On the outlook, the directors said subject to the usual hazards of winter weather and consumer demand, they expect a satisfactory outcome for the year as a whole...

Coalite, which manufactures Britain's best-selling brand of smokeless fuel, launched its bid for Hargreaves in July. It increased its terms in October and finally won the contested bid in November.

They pointed out that it provided Coalite with a firm basis for expansion and growth. Senior management of both sides were working together to bring about a successful integration of the combined group...

comment Winter is normally the key period for Coalite and all the year so this normally the company strives to integrate Hargreaves into the group...

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Logitek to join market at valuation of £7.5m

Logitek, microcomputers distributor, is to come to the main market through a placing of 3.9m shares at 65p each by Barclays de Zoete Wedd. Its value at the placing price will be £27.5m.

product range has expanded and the technical services division has grown. Pre-tax profits in the year to last March were £597,000 on turnover of £7.3m.

comment Winter is normally the key period for Coalite and all the year so this normally the company strives to integrate Hargreaves into the group...

The company supplies the business and professional market with single and multi-user microcomputers, visual display units, printers, networking and communication equipment and other products. It also provides technical services such as installation, contract maintenance and training.

It was formed in 1983 after the management buy-out of EIC, then a subsidiary of a company called Holgate. Turnover and profits have risen rapidly as the

comment Winter is normally the key period for Coalite and all the year so this normally the company strives to integrate Hargreaves into the group...

EPS turns profit into £1.5m loss

Entertainment Production Services, the USM-quoted marketer of pre-recorded and blank recording tape, saw last year's £146,000 pre-tax profit turned into a loss of £1.5m for the year to April 30 1986...

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Lombard North profit slightly off at year end

Lombard North Central, finance house subsidiary of the National Westminster Bank, turned in slightly lower pre-tax profits of £53.2m for the year ended September 30 1986, compared with £57.7m previously.

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BOARD MEETINGS

The following companies have notified dates of board meetings to the Exchange. Such meetings are usually held for the purpose of considering dividend proposals...

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ARGYLL GROUP PLC INTERIM RESULTS: SIX MONTHS TO 30 SEPTEMBER

Table with 4 columns: Item, 1986 (unaudited) £m, 1985 (unaudited) £m, % change. Rows include Turnover, Profit before taxation, Taxation, Earnings per share, Actual tax, 35% tax, Interim dividend per share.

Excellent profit and net margin growth from the Food Division;

- Operating profit up 30%
Net operating margin up from 3.09% to 3.75%

Current trading gives confidence that the Group will achieve its profit objectives for the year



Copies of the full Interim Report may be obtained from the Company Secretary at Argyll House, Millington Road, Hayes, Middlesex, UB3 4AY

EUROFIMA

Europäische Gesellschaft für die Finanzierung von Eisenbahnmateriel, Basel Société européenne pour le financement de matériel ferroviaire, Bâle Società europea per il finanziamento di materiale ferroviario, Basilea

DM 300,000,000 2 / 6 3/8 % Deutsche Mark Share Index Linked Notes of 1986/1994

consisting of DM 150,000,000 Tranche A Notes ("Bull"-Tranche) and DM 150,000,000 Tranche B Notes ("Bear"-Tranche)

Interest: 2% p.a. of the principal amount of the Notes in year 1 (until January 18, 1988) 8 3/4 % p.a. of the respective redemption amounts in years 2 through 7, payable quarterly on January 19, 1984 at the respective redemption prices for Tranche A and Tranche B based upon FAZ Share Index of December 30, 1987 (Final Index)

Table of participating banks: Deutsche Bank, Bayerische Hypotheken- und Wechsel-Bank, Bayerische Landesbank, etc.

FINANCIAL TIMES BOOKLETS. The following booklets are available from the Financial Times. Capital Gains. The key figures to calculating your tax. How to compete on equal terms. Jobs, pay, unions & ownership capital.

U.S. \$45,000,000 Oxford Acceptance Corporation II Floating Rate Notes due December 1993. Notice is hereby given that the Rate of Interest has been fixed at 6 1/2% p.a. and that the interest payable on the relevant Interest Payment Date, June 3, 1987, against Coupon No. 1 in respect of U.S.\$500,000 nominal of the Notes will be U.S.\$15,798.61.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100), engineering orders (1980=100), retail sales volume (1980=100), retail sales value (1980=100), registered unemployment (excluding school leavers) and unfilled vacancies (1980=100) (seasonally adjusted).

Table of Economic Indicators showing indices for 1985 and 1986 across various quarters for Industrial Production, Manufacturing Output, Engineering Orders, Retail Sales, etc.

EXTERNAL TRADE—Indices of export and import volume (1980=100), trade balance (£m), oil balance (£m), terms of trade (1980=100), official reserves.

Table of External Trade showing indices for 1985 and 1986 across various quarters for Exports, Imports, Trade Balance, Oil Balance, etc.

FINANCIAL—Money supply M0, M1 and sterling M2, bank advances to sterling to the private sector (three months gross annual rate), holding societies' net inflow, EFT, new credit, all seasonally adjusted. Clearing Bank base rate (end period).

Table of Financial indicators showing money supply (M0, M1, M2), bank advances, holding societies' net inflow, EFT, new credit, clearing bank base rate for 1985 and 1986.

INFLATION—Indices of earnings (Jan 1980=100), basic materials and fuels, wholesale prices of manufactured products (1980=100), retail prices and food prices (Jan 1974=100); Reuters commodity index (Sept 1931=100); trade weighted value of sterling (1975=100).

Table of Inflation indices showing earnings, basic materials, wholesale prices, retail prices, food prices, Reuters commodity index, and trade weighted value of sterling for 1985 and 1986.

† From January 1986 includes amounts outstanding on credit cards.



WHERE
DO YOU THINK
A WISE
COMPUTER
LEASING COMPANY
SHOULD BE
OPERATING?

In the Netherlands, France and Portugal

In IBM's largest markets

In Italy, Sweden and the United Kingdom

Mainly in the United Kingdom

It's our belief that it's wise to concentrate on the larger markets. And, the largest are the United States, Japan, Germany, France and the UK.

At present, United Leasing operates in four of the five. We've yet to unravel the intricate mysteries of the Far East.

In the United States, on the other hand, we opened our first office in a single room in 1981 and, last year, saw our turnover exceed US\$135 million. And we were recently rated the third largest independent computer leasing company in the USA.

In the UK we are running a close second, and in Germany we're up amongst the front-runners. In France, we are already making our mark.

For us, this pattern of international growth comes from sticking to what we know we're good at. And from concentrating on those markets where we know success can be achieved.

Next time anyone asks you where you think a wise computer leasing company should be trading, tell them about United Leasing. A British company, expanding through working hard in IBM's major markets.



United Leasing plc

14 Welbeck Street, London W1M 7PF. Tel: 01-935 7104.



MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Airline marketing

A lot to learn from supermarkets

Lynton McLain reports on a study which is critical of attitudes to customers

THE WORLD'S airlines could learn a thing or two about marketing from supermarket chains, according to a study just published which strongly criticises the airline industry for focusing on the wrong elements of its business and not doing enough to meet the needs of its customers.

"We believe the airlines need to re-examine their products to find new ways of providing satisfaction to confused and dissatisfied customers. These new solutions need to touch base on all the basic principles of branded goods marketing," the report argues.

Most of the criticism is levelled at European airlines. It is acknowledged that in the US, where domestic airlines are free to choose routes and set fares as they wish in the deregulated market of the past eight years, competitive pressures have sharpened airline marketing in a violently disturbed market.

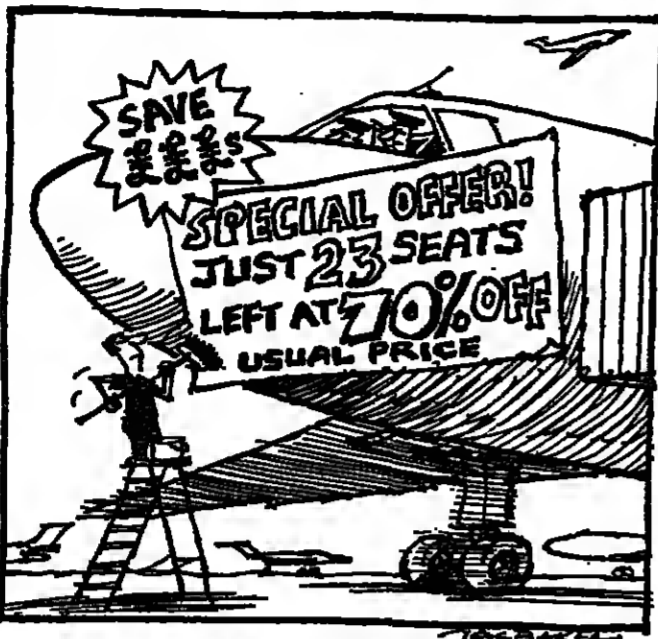
In sharp contrast, says the report by Grey Advertising in association with Rex Van Rossum, European airlines still harbour anti-marketing and anti-competitive attitudes.

There are constraints in Europe. Bilateral treaties between Governments exist to operate agreed numbers of aircraft on agreed routes. There are exceptions, as between the UK and the Netherlands, but generally the terms of operation are so set in concrete that there is almost no prospect of innovative schemes to differentiate one airline from another.

The hope of the authors of the report is that marketing will be able to flourish when European air travel is deregulated.

In its attack on the current state of airline marketing, the study criticises airlines for still being operations-led. This approach "seeks to make efficient what you have already got," the authors say. In contrast, a marketing approach seeks to make profitable sales by attracting more customers with better products.

The authors accuse the airline industry of being "somewhat incontinent and inward looking, comparing itself only with itself and not with other industries." Marketing is seen by some airlines as important, but it does not come close enough



sooner than anyone expects."

Grocery supermarkets faced a form of deregulation in the 1970s, with the abolition of resale price maintenance. Prices to the consumer dropped rapidly; competition increased and oligopolies emerged. Deregulation of the US domestic airline industry created an oligopoly, as was widely forecast by critics of deregulation. Now airlines in Europe face the prospect of deregulation and a price war.

The supermarket chains fought each other with the "operational" aspects of their business: the number, location and size of stores, but in their early days failed to exploit their potential, says the report.

The supermarkets shifted from doing all the basic things "rather badly" to doing them supremely well. "They are now in line with and somewhat ahead of consumer needs," the authors of the review say, "and they have done it by some very skilful marketing." In the process, they have moved away from an operations-led approach to a marketing-led approach.

The report draws a direct comparison between grocery supermarkets in 1980, the current state of the do-it-yourself superstore and the current state of airline marketing. Their commonality lies in their "pre-occupation with distribution and price."

In seeking the right solutions, the airlines will have to do the basic things supremely well. Then they have to seek distinctiveness and competitive advantage through product innovation, thereby putting pricing back into a proper perspective of value and restoring profit margins to a more acceptable level.

In the first days of the grocery supermarkets they were locked into a vicious circle which seemed as intractable as that of the airlines today, the authors say; but a route was found, based on the needs of the consumer and the nature of the products, spurred by fierce competition. "It was a route derived from the need for competitive advantage."

"Buffeted by turbulence... a review of marketing in the airline industry." Available from Jonathan Davies, Grey Advertising, 215-227 Great Portland Street, London W1N 5HD, £250 + VAT.

to the centre of forward planning. Instead, marketing comes in late and is required to sell what the factory (the airline) makes." (airline journeys).

Some of the best known names in European aviation, such as British Caledonian Airways, are identified as being guilty of anti-marketing attitudes while proclaiming to be innovative. The BCal/Sabena route starting arrangement on the route between Brussels, Gatwick and Atlanta, US, is criticised. The flights are by a Sabena jumbo jet, using a Sabena crew with some BCal cabin crew. The arrangement is already under pressure from a competitor, British Airways, which has sought to take the route from BCal.

The sharing arrangement is a hybrid, "thrown together as the logical solution to operational problems arising out of dilemmas over airline prices, capacity and load factors." The mathematics make sense, but "it is a marketing nonsense."

In the US, deregulation brought a flood of innovative ideas as airlines fought to stay in business in the face of free competition.

Out of the price wars arose the US "frequent flyer" programme, a brand-loyalty device adapted from the experience of the package goods promoters to

fit the needs of airlines. The low-cost, no-frills US airline Southwest, offered its frequent flyers a "12 pack" scheme. This was a direct lift from the US canned drinks industry, where the concept of a 12 pack was familiar to all home drinkers. Southwest offered its passengers a twelfth ticket free with every 11 tickets purchased.

The authors claim several parallels between airlines and grocery supermarket chains. They are characterised by product and advertising "sameness," by price wars; operations-led management; fierce competition for market share and high turnover on very low profit margins. Airlines currently have a "standard product" that is non-changing and common across all airlines, in the same way the early grocery supermarket chains sold common branded products.

Some airlines have started to promote their "same" products with some of the techniques of packaged goods marketing. "It is inevitable that more will come," the report argues.

In support of their beliefs the authors even go so far as to suggest that a strongly marketing oriented company, such as Philip Morris or R. J. Reynolds, could acquire a major airline. "Then we might see some branded marketing happening

Marketing abstracts

Low-cost product use testing. B. J. Kramer in The Journal of Consumer Marketing (US), Summer 86 (8 pages).

The manager in charge of product testing at Gillette describes the approach the company adopts for new product development, centred around four concepts: human use evaluation, R and D guidance, creating early marketing strategy, and keeping costs down. Points to five areas of concern in setting up a product evaluation test—design (in-house and consumer); objectives, eg product improvement; conduct of tests—for instance, in-house testers should be far removed from the R and D department; expenses and risk analysis, ie is it worth doing? An expert approach to sales promotion management. J. W. Keon and J. Bayer in Journal of Advertising Research (US), June-July 86 (8 pages).

Points out that little information exists on sales promotion tactics and strategies. Given this absence, presents an expert approach, ie consensus of views from sales promotion experts, to particular questions where different promotions with different objectives are concerned; offers strategic and tactical implications, eg "for a major brand, long-term profitability is best served by low-value promotion."

Sales for management. J. Fenton in Accountancy (UK), September 86 (2 pages).

Gives some advice for sale force management; advocates personal development and incentive programmes to retain and encourage the present sales force; advises on monitoring and improving performance. Outlines the "judge factor"—the result of management not insisting on the sales force working to a similar disciplined system expected of other departments.

International marketing. H. B. Kuehnle interviewed in Absatzwirtschaft (Fed Rep of Germany), August 1986 (4 pages, in German, English version available).

In the shape of an interview with the general manager of its Italian subsidiary, provides a glimpse of Belserdorf, the German international group making creams (best-known is Nivea) and bandages, and looks at the group's approach to international marketing.

These abstracts are condensed from the abstracting journals published by Anheuser-Busch Publications. Licensed copies of the original articles may be obtained at a cost of £6 each (including VAT and a £2 handling charge) from Anheuser-Busch, PO Box 23, Wembley HA9 6DJ.

TV commercials rates

Why rampant inflation will alienate leading advertisers

BY FEONA MCEWAN

"THE BRITISH advertiser is facing a problem of critical proportions. A problem which deserves the single-minded focus of everyone in the industry."

This view expressed last week by Dick Johnson, marketing services director of Procter and Gamble, reflects a growing concern among advertisers on British television.

The issue is the rampant inflation of airtime costs. In the first half of the 1980s they have risen 68 per cent, outstripping the retail price index by 55 percentage points. The advertising industry is estimating a further rise this year of at least 21 per cent.

According to Johnson, "high airtime costs are a millstone around the neck of British industry"—which is a problem the West Germans and Japanese do not have to contend with. He was speaking to top UK advertisers at a conference in London organised by the Incorporated Society of British Advertisers (ISBA).

In the forefront of delegates' minds was the fact that major packaged goods advertisers, traditionally the stalwarts of the medium, are contemplating reducing their television budgets and taking their business elsewhere, among them Birds Eye, Wall's and Woolworth. The fear among advertisers and the television companies is that more could follow.

So what if that happened, it might be asked. When some advertisers fall out, others soon jump in. Since television is the most potent of advertising media, it will always have its takers, goes the argument. Certainly all the evidence to date points this way. Surely this leaves the ITV companies with little to worry about?

Not so, warns Johnson, who spoke as an ISBA official as well as on behalf of a company which helped pioneer television advertising. Long term, he claims, the disillusionment setting in among historically loyal advertisers could backfire on the ITV companies. "Because the cost of mounting an effective national campaign has escalated out of all proportion to

what advertisers are used to, many are considering pulling out of the smaller TV regions. Some major advertisers are questioning the efficiency of the medium altogether and transferring funds to other—and, to many, much less attractive—options.

The consumer stands to lose too, says Johnson, since excessive advertising costs divert money from product development and improvement. It also makes a company more vulnerable to the growth of private labels which lessens consumer choice, he maintains. Shorter advertising breaks (10 and 20 second ads are increasing) are depressing the quality of advertising breaks on television and this reduces viewer appeal.

Locked in

The advertisers' beef is not, however, with the television contractors but with the system they are locked into—whereby a fixed supply of commercial airtime cannot cater for a rapidly increasing demand. As a result, airtime is sold to the highest bidder, which can mean enormous differences in price. At Thames Television, for example, the lowest price for a 30-second peak time slot can be £500—while the highest can be 70 times greater at £35,000.

What then is the solution? Johnson proposes three moves to stabilise prices in the short term: an additional one minute's advertising an hour through the day (making it average seven minutes and no more than eight in any one hour) and this taken not necessarily from programming but from programme trailers and links; a faster move towards extra transmission hours; and a recognition from a "highly complacent" ITV to make its programming more innovative as the BBC has done.

Chris Ingram, managing director of Chris Ingram Associates, a specialist media buying company, endorsed the BBC's present licence fee system (accounting for a £7 rise and for 6 per cent annual inflation) that the gap could top £1.25bn.

David Lamb, UK marketing manager of Rowntree Mackintosh and former chairman of ISBA's radio, television and screen advertising committee, argued that to counter the widening gap between the licence fee income of the BBC and the commercial income of ITV, there should be limited advertising on the BBC or privatisation of some of its broadcasting hours. This would be a greater guarantee for the BBC than any amount of the pay-as-you-view alternative proposed by Peacock.

John Perriss, worldwide media director of Saatchi & Saatchi, the advertising group, underlined the yawning financial gap between the two broadcasting systems, estimating that by the year 1992, under the BBC's present licence fee system (accounting for a £7 rise and for 6 per cent annual inflation) that the gap could top £1.25bn.

DO TV COSTS WORRY YOU?

"With the rising cost of TV airtime, the need for careful TV planning and buying has become increasingly important and we believe that the appointment of TMD, concentrating on TV, will ensure that we optimise our effectiveness in this medium"

Peter Church
ADVERTISING MANAGER
ABBEYNATIONAL

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If you want to find out how TMD can help you reduce your TV costs give David Reich a call at the above number.

A FINANCIAL TIMES INTERNATIONAL CONFERENCE THE BANKER

THE TWELFTH WORLD BANKING CONFERENCE
LONDON 9, 10 & 11 December 1986

This important annual conference covers developments affecting investment bankers, general bankers and managers responsible for implementing change in every kind of financial institution.

Mr Hervé de Carmoy of the Midland Bank, Mr James Larkin of American Express and Mr Brian Quinn of the Bank of England will contribute to the Management of Change day on December 9. Booz-Allen will also feature. Mr Stanislas Yassukovich of Merrill Lynch will chair and give the keynote address at the Investment Banking day on December 10.

Mr Sam Cross of the New York Federal Reserve Bank and Mr Blaine Tomlinson of Nomura International are among the other speakers.

Commercial Banking features on December 11 and Mr Bill Rhodes of Citibank, Sir Campbell Adamson of Abbey National, Mr Norman Robertson of Mellon Bank and Mr James McDermott of Keefe, Bruyette & Woods are among the speakers. Delegates may enrol for the whole of the conference or select from among its constituent days.

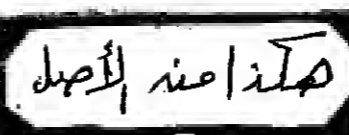
THE TWELFTH WORLD BANKING CONFERENCE

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FT FINANCIAL TIMES INTERNATIONAL CONFERENCES



FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Allied Banker Unit Trusts, and others, including their managers and performance data.

Table listing unit trusts under various categories like Bridge Fund Managers, Fidelity Investment Services, and others.

Table listing unit trusts under categories like Key Fund Managers, L & C Unit Trust Management, and others.

Table listing unit trusts under categories like National Provident, National Unit Trust Managers, and others.

Table listing unit trusts under categories like Royal Bank, Royal Trust, and others.

Standard Chartered advertisement featuring the Standard Chartered PLC logo and details about US\$400,000,000 Undated Primary Capital Floating Rate Notes (Series 3).

FT CROSSWORD PUZZLE NO. 6,194

Crossword puzzle grid with numbered squares for clues.

- List of crossword clues: 1 Having a definite leaning (6), 2 Put off getting nice desk renovated (6), etc.

Solution to puzzle No. 6,193, showing the filled-in crossword grid.

Table listing unit trusts under categories like Robert Fleming & Co Ltd, Friends Press Trusts, and others.

Table listing unit trusts under categories like Local Authorities' Mutual Invest, Landon & Manchester, and others.

Table listing unit trusts under categories like M & S Group, M & S Group (UK), and others.

Table listing unit trusts under categories like Mersey Fund Managers, Mersey Unit Trust Managers, and others.

Table listing unit trusts under categories like National Unit Trust Managers, National Provident, and others.

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Additional text and advertisements at the bottom left of the page.

AUTHORISED UNIT TRUST & INSURANCES

Main table listing various financial products, companies, and their details. Includes columns for company names, addresses, phone numbers, and financial data.

Handwritten signature or mark at the bottom right of the page.

COMMODITIES AND AGRICULTURE

Market slide triggers coffee quota meeting

BY ANDREW GOWERS

THE PROSPECT that coffee export restrictions might be reimposed moved a small step closer yesterday, when the key official indicator price slipped below 145 US cents a pound (lb) for the first time since July.

As a result, the International Coffee Organisation convened a special meeting of its Executive Board for Thursday and Friday of next week to discuss the possible reintroduction of export quota controls. Member states agreed in September to meet once the ICO's 15-day moving average price dropped below 145 cents; it was quoted yesterday at 144.09 cents.

However, the formula for dividing up the market expired at the end of September, and member states have failed so far to agree on a replacement. Quotas cannot return without such an agreement, either temporary or permanent. Some importing countries have been pushing for a redistribution of quotas according to a variety of objective criteria, and trying to reduce Brazil's guaranteed market share of around 30 per cent. The Brazilians, embarrassed by their drought-reduced crop this year, have been equally adamant in resisting any such move.

For the moment at least, analysts believe the resulting impasse suits the interests of both sides—and of the other exporting countries, which are hungry to end the uncertainty as to how much coffee they can, and thereby possibly to boost their market share if and when quotas do come back. A statement on Tuesday night from a group of Latin American coffee exporters, saying that they planned to limit exports to 8.7m bags in the first quarter of next year was seen as an attempt to ward off quotas by boosting prices, and was widely disbelieved.

Debate on ICCH intensifies

BY ALEXANDER NICOLL

DEBATE IS intensifying in London's futures and options markets about the future role of the International Commodity Clearing House (ICCH), which acts as the hub of London futures and options markets as well as a number overseas.

Radical reforms were signalled in September by the appointment of Mr John Barkshire, who heads the financial services group at Merrill Lynch, as chairman of ICCH's biggest customer. He was appointed to put into effect a new strategy for ICCH responding to the rapid internationalisation of financial and commodity markets.

Mr Barkshire is the founding chairman of the London International Financial Futures Exchange (Liffe), now ICCH's biggest customer. He was appointed to put into effect a new strategy for ICCH responding to the rapid internationalisation of financial and commodity markets.

clearing members of those exchanges, but that the banks will, at least for the time being, continue to maintain the guarantee. Key to the negotiations on this will be the price paid to the banks for ownership. To what extent ICCH will be sold will itself depend on the consensus on exactly what a role it should play. There is a widespread view that ICCH should focus on being a utility for the market rather than a venture designed to earn profits for its shareholders.

Exchanges and clearing members would have differing, though similar, interests. The members tend to be prominent not only in the UK markets but also in many other futures and options exchanges around the world. Their concern would be likely to ensure that the London clearing system has a strong international standing, enabling them to compare exactly — if not offset — their positions and margin requirements around the world.

Row looms over EEC beef imports

BY TIM DICKSON IN BRUSSELS

NEW EEC proposals to import almost 100,000 tonnes of beef next year look like creating a political storm in Brussels next week.

The plans—set out yesterday by the European Commission—are likely to be opposed particularly fiercely by France and Ireland at Monday's meeting of the Community's Farm Ministers.

Mr Francois Guillaume and Mr Austin Deasy, the Agriculture Ministers of the two countries, are expected to point out that sanctioning such a level of imports is inappropriate at a time when Community stocks of frozen beef are more than 620,000 tonnes and rising.

Polish coal exports to decline

BY CHRISTOPHER BOHNEK IN WARSAW

POLAND'S NEW Mining Minister, Mr Jan Szczech, has said that present capital investment trends in the industry mean that the amount of coal available for export will fall towards the end of the decade and beyond. According to plans now up for final approval by Parliament, Polish coal sales both to the East and West are expected to drop to about 30m tonnes in 1990 from the 34m tonnes to be exported this year.

Price cuts expected to boost US farm exports

BY NANCY DUNNE IN WASHINGTON

LOWER GRAIN prices, forced by the Reagan Administration and the 1985 Farm Bill, could lift US farm exports to the highest volume in years, according to Mr Richard Goldberg, the US Agriculture Undersecretary.

Mr Goldberg predicted that many countries will continue to provide incentives to their farmers to increase production because "the notion that surpluses, rather than scarcity, are threatening the international market is simply too revolutionary for many countries to grasp."

Kleinwort wants to join ITC petition

By Raymond Hughes, Law Courts Correspondent

KLEINWORT BENSON, the merchant bank which claims to be owed more than \$7m by the International Tin Council (ITC) wants to intervene in next Monday's High Court hearing in which the ITC is trying to block an attempt to have it compulsorily wound up.

The collapse of the ITC's price support operation in October 1985 left with debts estimated at \$900m with metal brokers and banks which had lent it money against the security of warrants on tin held in its buffer stock. But that tin halved in value following the collapse.

Oilseed output deficit expected

By Nancy Dunne in Washington

WORLD OILSEED production is likely to turn into a deficit in 1987-88 after three years of surpluses, according to Mr Siegfried Malke, editor of Oil World, the Hamburg-based newsletter.

In a paper presented at the Annual Meeting of the American Oilseed Association in Washington this week, Mr Malke said that the cycle in world palm oil yields is turning downward this season and next, and a reduction in other oilseed crops will hasten the decline in yields.

Fall in Ugandan cotton forecast

UGANDA'S cotton production for the 1988-89 season will drop to 45,000 bales from 50,815 bales in the previous year, the state-owned Lint Marketing Board said, reports Reuters.

Cotton output has continued to decline since the early 1970s, when Uganda produced 429,146 bales.

Weekly Metals

All prices as supplied by Metal Bulletin.

ANTIMONY: European free market, 99.0 per cent, \$ per tonne, in warehouse, 2,370-2,470.

BISMUTH: European free market, min 99.99 per cent, \$ per lb, in warehouse, 160-175.

MOLYBDENUM: European free market, min 99.95 per cent, \$ per lb, in warehouse, 4.90-5.20.

MERCURY: European free market, min 99.99 per cent, \$ per lb, in warehouse, 160-175.

SELENIUM: European free market, min 99.9 per cent, \$ per lb, in warehouse, 4.90-5.20.

URANIUM: Mexeco exchange value, \$ per lb U₃O₈, 17.00.

LONDON MARKETS

AFTER continuing its recent rally in early trading the coffee futures market reacted bearishly to yesterday's announcement that the preceding price slide had triggered the calling of a special meeting of the International Coffee Organisation next week to discuss the possibility of reintroducing export quotas.

INDICES

Table with columns: REUTERS, DOW JONES, Dec 3 1988, etc.

MAIN PRICE CHANGES

Table with columns: METALS, Dec 3 + or - Month, etc.

ALUMINIUM

Table with columns: Official closing (am), Dec 3 1988, etc.

COPPER

Table with columns: Official closing (am), Dec 3 1988, etc.

COFFEE

Table with columns: A statement from Latin American, Dec 3 1988, etc.

COFFEE

Table with columns: Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, etc.

NICKEL

Table with columns: Official closing (am), Dec 3 1988, etc.

TIN

Table with columns: Kuala Lumpur Tin Market, Dec 3 1988, etc.

ZINC

Table with columns: Official closing (am), Dec 3 1988, etc.

GOLD

Table with columns: Gold closed 44, to 5322-5328, Dec 3 1988, etc.

GOLD AND PLATINUM COINS

Table with columns: Am Eagle, 2400-410, Dec 3 1988, etc.

SILVER

Table with columns: Silver was 84.6 an ounce lower for spot delivery in the London market, Dec 3 1988, etc.

US MARKETS

COFFEE FUTURES

Table with columns: HEATING OIL 42,000 US gallons, Dec 3 1988, etc.

CHICAGO

Table with columns: LIVE CATTLE 40,000 lb, Dec 3 1988, etc.

NEW YORK

Table with columns: ALUMINIUM 40,000 lb, Dec 3 1988, etc.

COFFEE

Table with columns: Dec 3 1988, Dec 4 1988, etc.

COFFEE

Table with columns: Dec 3 1988, Dec 4 1988, etc.

COFFEE

Table with columns: Dec 3 1988, Dec 4 1988, etc.

COFFEE

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COFFEE

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COFFEE

Table with columns: Dec 3 1988, Dec 4 1988, etc.

COFFEE

Table with columns: Dec 3 1988, Dec 4 1988, etc.

FOREIGN EXCHANGES

Dollar ends near day's lows

THE DOLLAR closed around its lowest levels, but little changed on the day in quiet foreign exchange trading. Economic news was disappointing and with the British arms sale scandal resuming a downward trend...

maintain a firm exchange rate. Mr Nigel Lawson, Chancellor of the Exchequer, in a speech on Tuesday, provided support for the pound...

rise of 3.4 per cent in October. The Bundesbank did not intervene when the dollar was fixed at DM 1.9740...

FINANCIAL FUTURES

US bonds stay firmer

US TREASURY bonds continued to improve in the London International Financial Futures Exchange yesterday. The March contract opened at 100.45 up from 99.02 on Tuesday...

Tomorrow's US unemployment figures are seen as the next important guide although proximity of the weekend and the year end could possibly reduce the effect on the market...

Euro-dollar prices opened firmer but any advance was hampered to some extent by a persistently high US Federal funds rate...

On Bank of England figures the dollar's index rose to 100.8 from 100.5...

STERLING trading range against the dollar in 1986 is 1.5886 to 1.4776. November average 1.4229. Exchange rate index 1985 97.1 to 97.9...

Table with columns for currency, current rate, and change. Includes Sterling, Swiss Franc, etc.

Table with columns for currency, current rate, and change. Includes Japanese Yen, etc.

Table with columns for currency, current rate, and change. Includes Euro-Dollar, etc.

Table with columns for currency, current rate, and change. Includes Euro-Dollar, etc.

EMG EUROPEAN CURRENCY UNIT RATES

Table showing EMG European Currency Unit rates for various countries like Belgium, France, Germany, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing Pound Spot and Forward rates against the Pound for various terms.

£ IN NEW YORK

Table showing £ in New York rates for various terms like 1 month, 3 months, etc.

STERLING INDEX

Table showing Sterling Index for various months and years.

CURRENCY RATES

Table showing various currency rates like US Dollar, Swiss Franc, etc.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies.

OTHER CURRENCIES

Table showing other currencies like Argentine, Australian, etc.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various terms.

MONEY RATES

Table showing money rates for various currencies.

NEW YORK

Table showing New York market rates for various currencies.

LONDON MONEY RATES

Table showing London money rates for various currencies.

UK clearing bank base lending rate 11 per cent since October 18

cent being slipping away to around 8 per cent. The lower cost contrasted with an apparent underpinning by the authorities on the published forecast. Applications for British gas were being treated to create some degree of uncertainty and next Monday could see the market facing an exceptional day...

UK clearing bank base lending rate 11 per cent since October 18

Further help was given in the morning of 1987 in through outright purchase of £27m of eligible bank bills in band 1 at 10 1/4 per cent, £10m in band 2 at 10 1/4 per cent and £15m in band 3 at 10 1/4 per cent...

UK clearing bank base lending rate 11 per cent since October 18

In Frankfurt call money was edged up to 4 1/4 per cent on Tuesday. Commercial banks received their allocations from the Bundesbank's sale and repurchase tender. A net £400m was injected through the 35-day facility with the DM 1500m allocated outweighting two maturing agreements of DM 100m...

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EUROPEAN OPTIONS EXCHANGE

Large table showing European Options Exchange data for various currencies and terms.

BASE LENDING RATES

Table showing base lending rates for various banks and currencies.

Company Notices

Advertisement for New Zealand Floating Rate Notes Due 1996, featuring KREDIETBANK SA.

Provinsbanken A/S

Advertisement for Provinsbanken A/S Floating Rate Capital Notes 2000.

Clubs

Advertisement for THE WELLCOME FOUNDATION LIMITED U.S. \$20,000,000 8 1/4% BONDS 1987.

FUTURES

Advertisement for expanding futures and options commission house requiring sales/marketing personnel.

Why Shift Back and Forth Among Paper Investments, When You Can Secure Your Assets in Solid Gold?

Advertisement for GOLD Money you can trust, featuring a gold bar image.

Global Market Makers

Advertisement for Global Market Makers offering primary dealer in U.S. Government Securities.

BEAT DJI BY 350%

Advertisement for Edwin Hargitt & Co. S.A. offering \$1 million has grown to over \$33 million with income & profits reinvestment.

LONDON SHARE SERVICE

BRITISH FUNDS table with columns for Stock, Price, and % Change. Includes sub-sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

BUILDING, TIMBER, ROADS - Cont.

Table listing various building, timber, and road-related companies with their stock prices and percentage changes.

INDUSTRIALS - Continued

Table listing various industrial companies with their stock prices and percentage changes.

CANADIANS

Table listing Canadian companies with their stock prices and percentage changes.

DRAPERY & STORES - Cont.

Table listing various drapery and stores-related companies with their stock prices and percentage changes.

ELECTRICALS

Table listing various electrical companies with their stock prices and percentage changes.

INT. BANK AND DEAS GOVT STERLING ISSUES

Table listing international bank and government sterling issues with their prices and yields.

CHEMICALS, PLASTICS

Table listing various chemical and plastic companies with their stock prices and percentage changes.

FOOD, GROCERIES, ETC.

Table listing various food, grocery, and other consumer goods companies with their stock prices and percentage changes.

CORPORATION LOANS

Table listing various corporation loans with their terms and interest rates.

DRAPERY AND STORES

Table listing various drapery and stores-related companies with their stock prices and percentage changes.

HOTELS AND CATERERS

Table listing various hotels and caterers-related companies with their stock prices and percentage changes.

COMMONWEALTH & AFRICAN BONDS

Table listing various commonwealth and African bonds with their prices and yields.

BEERS, WINES & SPIRITS

Table listing various beer, wine, and spirit companies with their stock prices and percentage changes.

INDUSTRIALS (Miscellaneous)

Table listing various miscellaneous industrial companies with their stock prices and percentage changes.

AMERICANS

Table listing various American companies with their stock prices and percentage changes.

BUILDING, TIMBER, ROADS

Table listing various building, timber, and road-related companies with their stock prices and percentage changes.

ENGINEERING

Table listing various engineering companies with their stock prices and percentage changes.

AMERICANS

Table listing various American companies with their stock prices and percentage changes.

BUILDING, TIMBER, ROADS

Table listing various building, timber, and road-related companies with their stock prices and percentage changes.

ENGINEERING

Table listing various engineering companies with their stock prices and percentage changes.

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INDUSTRIALS - Continued

Table of industrial stocks including names like Shell, BP, and various international companies with columns for price and volume.

PROPERTY - Continued

Table of property-related stocks such as British American, British Land, and other real estate companies.

INVESTMENT TRUSTS - Cont.

Table of investment trusts including various funds and their performance metrics.

FINANCE, LAND - Cont.

Table of finance and land-related stocks, including banks and insurance companies.

MOTORS, AIRCRAFT TRADES

Table of companies in the motors and aircraft trades industry.

SHIPPING

Table of shipping companies and related vessels.

OIL AND GAS

Table of oil and gas companies.

DIAMOND AND PLATINUM

Table of diamond and platinum-related companies.

FINANCE

Table of various financial and banking institutions.

COMMERCIAL VEHICLES

Table of commercial vehicle companies.

SHOES AND LEATHER

Table of shoe and leather goods companies.

OVERSEAS TRADERS

Table of overseas trading companies.

PLANTATIONS

Table of plantation companies.

TIPS

Table of tips and advisory services.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising companies.

TEXTILES

Table of textile companies.

MINES

Table of mining companies.

NOTES

Table of various financial notes and reports.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks.

INSURANCES

Table of insurance companies.

TOBACCO

Table of tobacco companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies.

TELECOMS

Table of telecommunications companies.

RECENT ISSUES & RIGHTS

Table of recent issues and rights for various companies.

PROPERTY

Table of property companies and related data.

INVESTMENT TRUSTS

Table of investment trusts.

FINANCE, LAND, ETC.

Table of finance, land, and other financial entities.

PANTYON

Table of pantyons or similar entities.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks.

LEISURE

Table of leisure and entertainment companies.

PROPERTY

Table of property companies.

INVESTMENT TRUSTS

Table of investment trusts.

FINANCE, LAND, ETC.

Table of finance, land, and other financial entities.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks.

LONDON STOCK EXCHANGE

Equities hit by nervous selling and Government bonds turn back after early strength

Account Dealing Dates
*First Declared Last Account Dealings Dates Day
Nov 24 Dec 5 Dec 15 Dec 22 Dec 18 Dec 19 Jan 5 Dec 22 Dec 18 Dec 19 Jan 5

gans but still ended a very nervous session 15 down at 835p, a far cry from the 500p level at which the shares were floated earlier this year. Willis Faber dropped 10 to 445p in sympathy. Other Merchem banks also fell away with Kleiwart Benson notable for a decline of 15 to 40p Mercury International closed 15 lower at 350p. Mr Sami Steinberg recently increased his stake in the group to over 15 per cent. Standard Chartered, meanwhile, dropped sharply on rumours that it would soon be subjected to a DTT investigation and closed 44 cheaper at 77p; only last week the shares touched 835p on the announcement that Mr Tan Sri Khoo Teck Puat had increased his stake in the company to 628 per cent but since then Mr Puat has resigned from the Board as a result of his eldest son's involvement in the National Bank of Brunei scandal and speculation is rife that his stake is now up for sale. Lloyds, which failed in a £1.5bn bid for Standard Bank, fell 14 to 414p. Midland lost 11 at 537p and NatWest equities 8 at 485p.

FINANCIAL TIMES STOCK INDICES
Table with columns for Dec 3, Dec 2, Dec 1, Nov 28, Nov 27, year ago, 1986, and 1985. Rows include Government Secs, Fixed Interest, Gold Mines, Ord. Div. Yield, P/E Ratio, SEAG, Equity Turnover, and Shares Traded.

making US subsidiary for \$70m in cash gave up a penny to 154p. IC Gas came under pressure and dropped 9 to 548p as Gulf Resources revealed that it had acquired a 27.5m offer for IC Gas totalled a mere 0.58 per cent. The Gulf bid was extended to December 23. In the second-line issues Irish high-Dyer Conroy Petroleum and Natural Resources shrugged off cautious Press comment and edged ahead to close 65 higher at 610p ahead of the annual meeting in Dublin next Monday when it is rumoured the directors will announce a five-for-one share split. Bryson Oil & Gas moved up 4 to 79p. Sell advice in a mid-week newsletter touched off an earlier trend in Harrisson and Crofield, down 4 to 450p, while end-of-account profit-taking brought Teer Kessley back to 161p. Peaky Peck were a dull market reflecting a guarded Press on group future prospects, and lost 3 to 180p. This week's poor tone on the day failed to deter a lump sum buy of 100,000 shares at the share price rose to 65p before closing a net 3 up at 65p.

At the close, the FT-SE 100 index was 104 down at 1015.1 after showing a 16 point fall at mid-session. The FT Ordinary index lost 8.3 to 1288.1. The market's growing concern over the official investigation into Guinness and the decision to prosecute the former equity chief of Morgan Grenfell, undermined confidence across a wide front. A weak week, awaiting results, gave ground to the suggestions that the bid for Standard by Lloyds Bank might be the next for official scrutiny. But the equity market was also pre-occupied with the closure of the mammoth British Gas sale. Dealings in the "grey market" saw British Gas shares at 57p-59p, against the 50p partly-paid offer price.

Goldsmiths gave up 4 at 248p on profit-taking, but Stead and Simpson "A" revived with a gain of 6 at 82p. Among Swiss concerns, Pictet provided an isolated firm feature at 170p, up 12. Racial up again Racial continued firmly at 183p, up 5 on a turnover of well over 8m shares, but other electrical majors were dragged lower by the surrounding gloom. GEC encountered a sharp fall in the wake of its disappointing interim results and closed a couple of pence off at 167p. British Telecom closed a similar amount cheaper at 105p as did Plessey, at 69p. Elsewhere, Intec dropped 4 at 17p, after 18p, on news of the £0.97m annual deficit and forecast that the company had incurred a loss for the first-half of the current year. The first half of 1986 and last year gave up 8 at 152p, but Oxford Instrument rallied from recent depression, closing 18 higher at 395p.

along with Manganese Bronze, a make opportunity and put on 15 further to 583p. Centraway, reflecting the sale of a subsidiary to Birmingham Mint for £4.25m, advanced 7 to 25p. British Aerospace, on the other hand, turned down 8 to 495p, down 8 while profit-taking clipped 8 from J. Billam at 135p. The possibility of the bid battle on AE ending in a stalemate took a few pence off the price at 252p. Lucas Industries lost recent firmness at 468p, down 3, but Distributors presented a number of good features. Perry started 5 to 126p, Evans Halshaw gained the same amount to 144p and Calfyas put on 3 more to 208p.

Hanson actively traded Hanson Trust, switching today's preliminary figures, were actively traded (12m shares) and finally settled 2 1/2 cheaper at 190 1/2p. In contrast, BOC continued to reflect satisfaction with the annual results and confident statement on the outlook, rising 2 1/2 pence to 273p. BTR gave up a few pence to 273p, while Pilkington closed 4 down at 61p. Trafalgar House remained depressed by the annual statement and fell 6 more to 286p, but Unilever responded ahead of its proposed bid for Chesborough Food's of the US and put on 2, further to 221 1/2p. Among the international stocks, Glaxo held steady at 920p, helped by the strong overnight rise in American markets. Elsewhere, Praxair Industries advanced 15 to 470p as US dealing commenced in Reebok International. Satisfactory interim figures left AAN a couple of pence firmer at 237p, but the third quarter results failed to help Smith and Nephew, which gave up 6 to 118p. Speculative activity revived in Hestor, up 7 at 165p, while US favourite Reuters continued to

make opportunity and put on 15 further to 583p. Centraway, reflecting the sale of a subsidiary to Birmingham Mint for £4.25m, advanced 7 to 25p. British Aerospace, on the other hand, turned down 8 to 495p, down 8 while profit-taking clipped 8 from J. Billam at 135p. The possibility of the bid battle on AE ending in a stalemate took a few pence off the price at 252p. Lucas Industries lost recent firmness at 468p, down 3, but Distributors presented a number of good features. Perry started 5 to 126p, Evans Halshaw gained the same amount to 144p and Calfyas put on 3 more to 208p.

Another firm showing by oil prices at the outset of trading led to an improvement in the leading oil stocks. However, the subsequent weakness in equities coupled with lack of interest saw the top quality issues drift back to close with minor losses on balance. Shell, helped by overnight US support, closed 4 to the good at 948p and Royal Dutch put on 1/2 to 265 1/2p. BP were left with a 2 decline at 67 1/2p, while Bristol slipped 1 1/2 to 117p, but ILLIUM, Ultramar, a firm market on Tuesday on news of the gain of its loss-

Traded Options
A brisk turnover in Traded Options included a particularly heavy trade in Hanson Trust ahead of today's preliminary figures; 7,882 contracts were written made up of 5,307 calls and 2,575 puts. There were also active with 3,379 calls and 3,045 puts done after comment on the interim results. Guinness, still reflecting the DTT investigation, attracted 2,428 calls and 3,045 puts. The overall total number of deals done was 38,683 comprising 25,271 calls and 13,412 puts.

Morgan Grenfell sold Morgan Grenfell, already a depressed market this week in reaction to the DTT investigation at Guinness, were demoralised yesterday by rumours of further senior resignations in the wake of Mr Geoffrey Collier's sudden departure and prosecution. The shares, sold down to 237p at one stage, rallied on a denial from Mor-

Leading Building issues were marked higher at the outset, but fell on a turnover of demand to close with modest falls on balance. Blue Circle, a firm market of late on speculation about a possible bid from Australia's Adelaide Steamship, closed 6 cheaper at 640p as the company revealed that its shareholding in Blue Circle Southern Cement is for sale. BPF Industries eased 7 to 321p on Jack of interest, while Marley slid 2 to 122p. Elsewhere, Derek Crook topped 220p following the agreed offer worth some £28m from Ryan International structure seen to be close 7 down to 111p. James Latham gained 46 to 333p in response to the excellent interim results, while Rowlinson firming a penny to 52p on the satisfactory interim figures.

Leading Engineers were generally easier, although Vickers held steady at 386p. Elsewhere, Birmingham Mint closed 13 cheaper at 163p after the interim results and final dividend forecast; the half-year figures were accompanied by an announcement of two acquisitions, a vendor placing of just over 2.5m shares at a price of 155p per share and a proposed 2 for 5 rights issue at 155p per share. Toco, down another 10 at 320p, continued to meet previous offerings ahead of next Tuesday's preliminary figures. Simco Engineering, the subject of an unwelcome 200p per share takeover offer from Valuedale, fell 10 to 321p. United Spring eased to 84p following the preliminary results, but Weir group found support at 104p, up 4 1/2

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TRADING VOLUME IN MAJOR STOCKS
Table with columns for Stock, Volume, Closing Price, Day's Change, and Stock, Volume, Closing Price, Day's Change.

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Wednesday December 3 1986, and various indices and percentages.

FIXED INTEREST

Table with columns for PRICE INDICES, British Government, and various interest rates and yields.

LONDON TRADED OPTIONS

Table with columns for CALLS, PUTS, and various option contracts with prices and dates.

RISES AND FALLS YESTERDAY

Table with columns for British Funds, Corporations, and various stock categories showing rises and falls.

LONDON RECENT ISSUES

Table with columns for Issue Price, Latest Price, and various recent stock issues.

FIXED INTEREST STOCKS

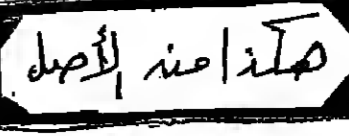
Table with columns for Issue Price, Latest Price, and various fixed interest stock issues.

"RIGHTS" OFFERS

Table with columns for Issue Price, Latest Price, and various rights offers.

Opening Index 1027.2; 10 am 1021.4; 11 am 1021.2; Noon 1013.4; 1 pm 1013.3; 2 pm 1013.7; 3 pm 1013.7; 4 pm 1014.5
* Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A new list of constituents is available from the Publishers, the Financial Times, Bracken House, Cannon Street, London EC4A 3DF, price 15p, by post 26p.

WORLD STOCK MARKETS



AUSTRIA table with columns for Dec. 3, Price, +/-, and stock names like Creditanstalt, Erste Bank, etc.

GERMANY table with columns for Dec. 3, Price, +/-, and stock names like AEG, BASF, Bayer, etc.

NORWAY table with columns for Dec. 3, Price, +/-, and stock names like Bergsjon Bank, Don Norske Cred., etc.

AUSTRALIA (continued) table with columns for Dec. 3, Price, +/-, and stock names like Can. Prop. Trust, Hartley (James), etc.

JAPAN (continued) table with columns for Dec. 3, Price, +/-, and stock names like Aihara, Asahi, Daiwa, etc.

CANADA

TORONTO Closing prices December 3 table with columns for Stock, High, Low, Close, Change, and stock names like AMCO, Alcan, etc.

NEW YORK DOW JONES table with columns for Dec 3, Dec 2, Dec 1, Nov 27, Nov 20, Nov 13, Nov 6, 1985/86, and various indices.

INDICES table with columns for Dec 3, Dec 2, Dec 1, Nov 27, Nov 20, Nov 13, Nov 6, 1986, and various indices.

MONTREAL Closing prices December 3 table with columns for Stock, High, Low, Close, Change, and stock names like Alcan, Bell, etc.

SWITZERLAND table with columns for Dec. 3, Price, +/-, and stock names like Adia, Alpi, Banca, etc.

NETHERLAND table with columns for Dec. 3, Price, +/-, and stock names like ACF Holding, AEGON, AKZO, etc.

FRANCE table with columns for Dec. 3, Price, +/-, and stock names like Air France, Bouygues, Carrefour, etc.

ITALY table with columns for Dec. 3, Price, +/-, and stock names like Banco Comita, Eni, Fiat, etc.

HONG KONG table with columns for Dec. 3, Price, +/-, and stock names like Bank East Asia, Cathay Pacific, etc.

SINGAPORE table with columns for Dec. 3, Price, +/-, and stock names like Boustead Hedges, Citicorp, etc.

OVER-THE-COUNTER

Over-the-counter market closing prices table with columns for Stock, Sales, High, Low, Last, Change, and stock names like OHL, OVP, etc.

LONDON

LONDON Chief price changes table with columns for RISES, FALLS, and stock names like Asso. News, Conroy Pet., etc.

FINANCIAL TIMES

Financial Times Special Subscription Hand Delivery Service table with columns for Name of Company, Dividend Number, and other details.

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WORLD

WORLD table with columns for Dec 3, Dec 2, Dec 1, Nov 27, Nov 20, Nov 13, Nov 6, 1986, and various indices.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock symbols, prices, and changes. Includes sections for '12 Month High', 'Low', 'Open', 'Close', and 'Change'.

Continued on Page 43

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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, Div, Yld, P/E, 100s High, Low, and Close. Includes sub-sections for 'Continued from Page 42' and 'S S S'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, Div, Yld, P/E, 100s High, Low, and Close. Includes sub-sections for 'Continued from Page 42' and 'S S S'.

OVER-THE-COUNTER Nasdaq national market closing prices

Table of Over-the-Counter Nasdaq national market closing prices. Columns include Stock, Sales, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 42' and 'S S S'.

US DOLLAR WORLD VALUE IN THE FT EVERY FRIDAY

